

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday October 24 1986

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German Greens
enter new
battle, Page 2

World news Business summary

US calls truce in expulsions battle

The US drew back from ordering further expulsions of Soviet diplomats in response to the Soviet Union's decision to stop US missions employing local Soviet staff.

Mr Charles Redman, chief State Department spokesman, said: "We hope this set of issues can now be put behind us. We need now to get on with the larger issues and build on the progress made at Reykjavik."

Meanwhile in Chicago, Chancellor Helmut Kohl of West Germany warned of "new challenges" to European security. Page 3

Japan arms move

Japanese Foreign Minister Tetsuji Kuranari has asked the Soviet Union to withdraw all its intermediate-range nuclear forces deployed in the Asian region. Page 5

Coalition survives

Ireland's coalition Government narrowly won a parliamentary confidence vote, avoiding an early general election. Page 3

Belgian crisis

Belgium's centre-right coalition government called for a "period of reflection" in an attempt to ease the country's bitter political crisis. Page 22

Lebanese battle

At least 11 people were reported killed in fierce fighting between Palestinian and Shia Muslim gunmen at the Rashtiyeh refugee camp near Tyre in south Lebanon.

Bokassa jailed

Former Central African emperor Jean-Bedel Bokassa returned home from exile in France unexpectedly and was promptly arrested. The Bangui Government issued a public reminder that he had been sentenced to death in his absence. Page 5

Walesa US trip off

Polish authorities refused to give a passport to Solidarity chairman Lech Walesa so he could visit the US to receive a \$10,000 charity prize from the private John-Roger Foundation.

Cheysson in Laos

European Commissioner Claude Cheysson arrived in Laos to discuss development aid on the first visit by a West European official since the communists took power in 1975.

Locust war success

A \$35m international campaign to save African food production from plagues of locusts and grasshoppers has been a substantial success, the UN Food and Agriculture Organisation said. Page 5

Tunisia poll boycott

Two more Tunisian political parties said they would join an opposition boycott of general elections on November 2 after a government decision to disqualify some of their candidates.

Pakistan air crash

A Pakistan International Airlines plane crashed near the Afghan border as it was trying to land. Early reports indicated more than 40 people died.

Dutch minister quits

Dutch Housing Secretary of State Gerrit Broek, embarrassed by recent revelations of a huge housing subsidy swindle, handed in his resignation.

Diplomat escapes

Greece's military attacks in Lebanon escaped an apparent kidnapping attempt in Moscow west Beirut by speeding away from two gunmen in a pursuing vehicle. Page 2

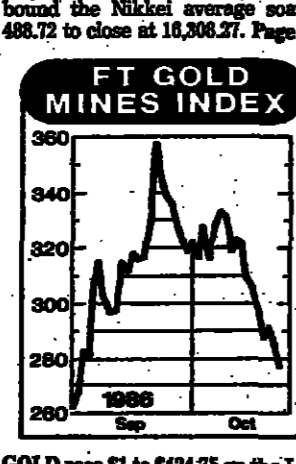
Manila expected to receive IMF loan

THE PHILIPPINES is expected today to receive approval of a \$512m loan package from the International Monetary Fund, setting the stage for commercial bank and World Bank loans, Reuters reports from Washington.

WALL STREET: The Dow Jones industrial average closed up 28.58 at 1,834.93. Page 44

LONDON: Securities market was upset by a poor set of September trade figures, and the FT Ordinary index ended down 12.5 at 1,249.9. Page 44

TOKYO: In its strongest ever rebound, the Nikkei average soared 488.72 to close at 16,306.27. Page 44



GOLD rose \$1 to \$424.75 on the London bullion market. It also rose in Zurich to \$424.75 from \$424.25. Page 36

DOLLAR closed in New York at DM 2.020; SF 1.670; FF 6.5850 and Y159.25. It rose in London to DM 1.9945 (DM 1.9645); FF 6.5300 (FF 6.5000); SF 1.6430 (SF 1.6300); and Y158.15 (Y155.80). On Bank of England figures the dollar's index rose to 109.9 from 109.3. Page 37

STERLING closed in New York at \$1.4235. It fell in London to \$1.4240 (\$1.4200). It also fell to SF 2.34 (SF 2.35) and FF 9.2975 (FF 9.3050), was unchanged at DM 2.84 and rose to Y225.25 (Y225.00). The pound's exchange rate index fell 0.1 to 67.5. Page 37

NORSK HYDRO, the Norwegian energy, chemicals and metals group, suffered a severe drop in price in the third quarter and plunged into loss in its fertilizer and petrochemical operations. Page 23

FIAT is expected today to produce its long-awaited bid to beat off an attempt by Ford to take over Italy's struggling Alfa Romeo car company. Page 23

US COMMERCE Department reported a surge in orders for heavy manufactured products in September, powered by demand for transportation equipment. Page 4

PRESSIONS de la Cité battle for control took an unexpected turn with an agreement between rival bidders, Carlo De Benedetti and Sir James Goldsmith. Page 23

BANKAMERICA, the troubled US banking group, has finalized deals to sell off a third of its retail branches in Argentina, belonging to its local subsidiary Bank of America. Page 23

CHUBB, the US casualty and property insurance company, has reported a rapid acceleration in earnings growth with net profits for the third quarter rising to \$90.7m from \$18.5m a year earlier.

ARMCO, the fifth largest steel maker in the US, has reported a further deterioration in its performance with a net third-quarter loss, including special items, of \$59m against a profit of \$78.2m a year earlier. Page 25

HUGHES TOOL, the world's biggest manufacturer of drilling bits, has accepted a \$458m bid from Baker International. Page 25

FRANZ Steinlöhler, new head of the West German metalworkers' union IG Metall, launched a campaign for a 35-hour working week and refused to rule out strikes. Page 2

US chip makers plan \$1bn collaboration

BY LOUISE KEHOE IN SAN FRANCISCO

LEADING US semiconductor companies are putting together a proposal for a \$1bn collaborative project in advanced chipmaking. The project is designed to re-establish the US as the world leader in microchip technology and is expected to be partly funded by the Government.

Although no formal request for government funds has yet been made, the project already has the tacit support of the US Defence Department, which is increasingly concerned about the growing dependence of the military on foreign made chips.

Government funding for the project will be essential, according to senior industry executives who have been studying the feasibility of the project for several months on behalf of the Semiconductor Industry Association, an influential trade organisation that led the recent campaign which secured a broad

US-Japanese agreement on international trade in microchips.

Industry executives expect as much as half of the estimated \$1bn cost of the five-year project to come from the Government, most probably from the Defence Department. Some suggest that the project might be funded as part of President Reagan's Strategic Defense Initiative, which will require advanced semiconductor and computer technology.

A Defence Department report highlighting the dangers of the US losing its lead in strategically important semiconductor manufacturing technology is expected to be published before the end of the year.

The industry expects to have its proposals completed at about the same time.

Analysts at Dataquest, a leading industry research company, believe government subsidies similar to those provided for agriculture are now "inevitable" for American chipmakers, many of which have suffered heavy losses in the past 18 months.

The planned "semiconductor manufacturing technology" project, known as Sematech, will bring together the major US chip makers, their equipment and materials suppliers as well as major chip buyers in a joint effort to advance chip production technology significantly.

"It is clear that none of us can afford to develop this technology alone," said the president of one of the largest US chip manufacturers. Companies involved in planning the project include National Semiconductor, Intel, Advanced Micro Devices and Harris.

Details of the project are still being worked out, but the industry executives envisage a jointly operated manufacturing facility for the large volume commercial production of 16 megabit dynamic random access memories. These devices, intended for use in almost all types of computers and electronic equipment, would be able to store 16 times more data than the most powerful memories available today.

US chip makers hope the project will enable them to regain the lead in the world DRAM market, where Japanese companies have captured 80 per cent of sales in the past few years. Still more important, the US companies believe the project would equip them with advanced manufacturing technology needed for a variety of other components.

The Sematech project is said to command virtually unanimous support from the US industry, which

believes the recent US-Japanese trade agreement is only a partial solution to its problems.

However, some executives fear that if the Defence Department acquires too much control over Sematech, the project might be dominated by military requirements and produce little commercially useful technology.

If the Pentagon does fund Sematech, it will not be the first effort by the Defence Department to shore up US semiconductor technology.

With its \$1bn very high speed integrated circuits (VHSIC) programme, the department has funded major research and development projects aimed at meeting military chip requirements. This programme does not, however, involve the type of industry-wide co-operation suggested for Sematech.

Precedents for such co-operation have, however, been set by two electronics industry research consortia formed in the past few years. These are the Microelectronics and Computer Corporation (MCC) and the Semiconductor Research Co-operative (SRC).

In MCC, member companies contribute funds and engineering experts for joint research and development projects. The results of the research are shared among members, while the SRC co-ordinates the funding of university research projects on behalf of its members.

Like MCC and SRC, Sematech would require US Justice Department approval to ensure that it does not run foul of US anti-trust laws, industry executives believe.

In Western Europe, Siemens of West Germany and Philips of the Netherlands are already working on a \$1bn joint research project in advanced microchip memories with support from their governments.

Editorial comment, Page 28

Britain threatens to act alone in row with EEC over air fares

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

BRITAIN is set to move unilaterally towards greater air services competition in Western Europe, in a move designed to offer cheaper fares, if EEC transport ministers fail to agree a common liberalisation policy.

With Britain's presidency of the EEC due to end in two months, Mr Michael Spicer, the Aviation Minister, is drawing up a package of measures for submission to the next meeting of EEC transport ministers on November 10 and 11.

"Unless the Council (of transport ministers) can agree to it, or something very like it, we will have no alternative but to introduce our own machinery, under Article 88 of the Treaty of Rome, to scrutinise and rule on air transport competition issues in the Community," Mr Spicer said in London yesterday.

Repeated attempts in recent years to achieve more liberal aviation regulations in Europe have been thwarted by the desire of many continental European airlines to retain the status quo. Greece and the Scandinavians, in particular, have accused Britain of seeking to do too much too soon and not understanding the complexities involved.

The last ministers' meeting, on October 3, broke up without agreement, with the Dutch expressing concern that Britain, which had at-

tempted to promote a cautious compromise with other EEC states, was not going far enough on liberalisation.

It is believed in London that the Dutch will, however, support Britain's move for a stronger package of measures next month.

Mr Spicer told an AirFinance Journal conference in London yesterday that the package now being prepared by the UK would be to allow airlines to offer a greater choice of cheaper fares without any of the previous restrictive conditions of use. Both tourist class and business class fares would be involved.

Airlines would also be able to mount additional services, or enter new markets, as and when they chose.

"There is no question," declared Mr Spicer, "of the UK agreeing to any arrangement which does not satisfy the principle that airlines must be able to compete on major routes."

Any European airlines seeking exemption from the competition rules of the Treaty of Rome would first have to show they were prepared to allow much more freedom on fares, capacity and market access.

"We are not opposed in principle to exemptions from the competition rules, providing the rest of the package is sufficiently liberal to al-

Ford lifts earnings to record \$693m

BY DAVID BLACKWELL IN NEW YORK

FORD, the second biggest US motor manufacturer which is on course to top General Motors' net income this year for the first time since the Second World War, boosted net earnings by 121 per cent for the third quarter to another record.

The perennial number two to GM is riding high on the benefits of a successful new product programme and continuing reductions in costs. Its earnings for the quarter of \$693m or \$2.61 a share on sales of \$14.4bn are in sharp contrast to GM's \$338.5m operating loss and static sales of \$22.6m, reported on Wednesday. In the third quarter of 1985, Ford earned \$313m on sales of \$11.6bn.

Chrysler, the third largest US carmaker, yesterday also reported earnings for the quarter well down at \$234.9m, struck on record sales of \$5.2bn. Mr Lee Iacocca, its flamboyant chairman, was, however, well satisfied with the result.

Ford's sparkling performance, which Wall Street acknowledged with a rise of 32 1/2 to 87 1/4 in the share price, follows a second quarter outcome that topped \$1bn for the first time. It was 91 per cent ahead of its previous best third quarter, set in 1984.

The group attributed the latest advance to higher unit sales and a more profitable product mix in North America. Productivity improved worldwide, while the disposal of its North American paint operation and Ford Aerospace's interest

Japan car groups boost sales in Europe 21%

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

JAPANESE producers sold a record 1m new cars in the 17 major West European markets in the first nine months of this year, nearly 21 per cent more than in the same period of 1985.

The two major Japanese automotive groups, Toyota and Nissan, overtook BMW, the specialist West German producer, in the first nine months and Nissan is closing fast on Austin Rover of the UK.

Unofficial industry estimates for the nine months show why the Japanese face increasing protectionist pressures in Western Europe.

The statistics provide clear evidence that the Japanese have substantially increased exports to Europe because in the US, their biggest export market, they face considerable difficulties following the steep rise in the value of the yen against the dollar.

West Germany has borne the brunt of the Japanese attack. In the nine months the volume of Japanese cars sold there rose by 30 per cent compared with January-September 1985 to 312,000. This boosted the Japanese market share from 13.2 per cent to 14.8 per cent.

Already there have been thinly veiled warnings that Germany, the last of the major car markets in Europe not to impose restrictions on Japanese imports, might be obliged to erect trade barriers.

Mr Hans-Erdmann Schoenbeck, president of the German vehicle manufacturers association, the VDA, said recently Germany could not become the dumping ground for

WEST EUROPEAN NEW CAR SALES		
	1985	1986
Volkswagen-Audi	14.2	14.4
Fiat-Lancia	12.0	11.9
Autobianchi	12.4	12.6
Ford	12.0	11.9
General Motors (Opel-Vauxhall)	11.5	11.2
Peugeot-Citroen	10.5	10.0
Talbot	11.2	11.1
Renault	10.5	10.0
Austin Rover	4.1	3.7
Daimler-Benz (Mercedes)	3.7	3.7
Nissan	2.9	3.1
Toyota	2.6	3.0
BMW	2.8	2.6
All Japanese	10.5	12.0
Total sales	8,23m	8,92m

Source: Industry estimates.

UK brokers accused of moves to re-establish fees cartel

BY CLIVE WOLMAN IN LONDON

BRITAIN'S leading stockbroking firms have been accused of secretly reposing a commission cartel ahead of Monday's Big Bang financial deregulation, when the Stock Exchange officially abandons its minimum commissions scale.

The stock exchange's agreement in 1983, under Government pressure, to abandon the cartel was the main factor leading to next week's reforms.

According to the investment manager of one of the largest insurance companies: "There appears to be an arrangement that no one will go below 0.2 per cent as the basic charge, however much extra business we offer them to do so. It's remarkable how they are all sticking to the same figure."

The chairman of a large merchant bank fund management group said yesterday: "You can't call it negotiation. The broking houses have all decided 0.2 per cent on most bargains and that's it."

However, the directors of the leading broking firms have strongly denied their involvement in any secret price-fixing agreement. Earlier this month Row and Pitman, Mullens, the broking firm owned by Mercury International, led the way by offering to cut its rates to 0.2 per cent, or \$2,000 per \$1m of transactions.

Their leading competitors were then forced to follow suit as their fund manager clients were concerned not to be seen paying above the lowest rate. All the brokers are now hoping that the 0.2 per cent rate will not be undercut.

A few broking firms outside the top 10, which lack strong research teams, have already offered a lower rate and a few of the largest institutional investors are still looking for ways of winning further discounts.

The greatest threat to the brokers, though, is that most investors will bypass them completely and deal directly with the market-makers. Estimates of the proportion of deals likely to be done directly after six months vary from 30 to 60 per cent.

Some fund management houses have decided to concentrate all their commission payments on just a few stockbroking firms and to demand in return the lowest commission rates and priority service.

The stock exchange has meanwhile issued a tough new set of requirements for market-makers, in particular those who refuse to answer their telephones, as part of the new system of trading in securities which begins next week.

The stock exchange Council has advised firms that have difficulty in contacting over the telephone the market-maker who is quoting the best price in a security to keep a record of their attempts and give the details to the markets supervision section of the exchange.

Mr Keith Goldie-Morrison, of the exchange's markets committee, said earlier the exchange will discipline a market-maker who refuses to answer his telephone because he wishes to avoid dealing in the prices he has quoted on the Stock Exchange Automated Quotations system (Seaq). At the rehearsal for Big Bang last Saturday, several market-makers who were unable to update their prices on Seaq quickly because of defects in their computer link-ups decided not to respond to calls.

On Saturday, the stock exchange suggested that it would deal leniently with such firms in the first few days after Big Bang. However, Mr Goldie-Morrison said on Wednesday that from the first day of the new system, on Monday, market-makers will be struck off the register for those stocks in which they are persistently failing to make genuine prices by refusing to answer their telephones.

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Monday is Big Bang day, the date for the transformation of London financial markets. The Financial Times on Monday will examine the international and domestic implications of the changing City in a 48-page survey.

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EUROPEAN NEWS

IG Metall chief renews campaign for shorter week

BY PETER BRUCE IN HAMBURG

LAUNCHING a renewed campaign for a 35-hour working week in West Germany, IG Metall led a seven-week strike in 1984 and closed down the motor industry but succeeded in getting the working week cut from 40 hours to an average 38.5 hours.

As the campaign for a further cut began, Mr Steinkuehler said, some employers might be ready to compromise, but others, particularly those hit in 1984, were not and, he alleged, wanted to use new union laws passed by the government to take their revenge.

He had to assume the hawk would win, and given the union's determination to press its claims for a 35-hour week with no cuts in pay, "that could lead to a horrible end."

Mr Steinkuehler said that although he was prepared to be flexible within certain ground rules—an eight-hour day, free weekends, and a 35-hour week for all workers—he expected there would be "worlds between what the employers offer and what we are prepared to accept."

Spain likely to announce food tariff cuts today

BY TOM BURNS IN MADRID

THE Spanish Government is expected today to announce a series of tariff cuts for food and animal feed imports in an effort to bring down an inflation rate that is coming dangerously close to upsetting Spain's mid-term growth forecasts.

The move comes in the wake of a keynote speech by Mr Carlos Solchaga, Spain's Trade and Finance Minister, that firmly committed the Socialist Government to deregulation and economic liberalisation.

The Government's target of an 8 per cent inflation rate for 1986 has been rocked by a 1.1 per cent rise in the consumer price index last month which brought the September to September inflation rate to 9.5 per cent.

Mr Solchaga roundly blamed food price increases for the inflation trend. Food prices were rising at an annual rate of 13.4 per cent against an in-

crease of 7.5 per cent, which was inside the Government's target in non-food sector prices.

The economy minister, who was speaking at a Madrid business forum, rejected controls on food prices. He indicated that the Cabinet would liberalise a series of agricultural imports when it met today in an effort to depress costs.

Should the index continue its upward climb the Government is likely to bring down fuel prices. The control of inflation is a major Government priority.

Mr Solchaga vehemently defended the "unorthodox Socialism" that has characterised the economic policies of Mr Felipe Gonzalez's government since 1982.

There is a running debate within the Socialist Party in which the left wing and the trade union movement criticise policy-makers for being too favourable to business.

A legal and political struggle has broken out in West Germany, David Marsh writes Greens launch attack over nuclear plant

AN EXTRAORDINARY legal and political struggle has broken out over the future of one of West Germany's key nuclear installations, the Alkem fuel element factory in Hanau near Frankfurt, controlled by the giant Siemens electrical group.

In a move which illustrates the tortuous complexities of running nuclear installations in Germany, charges are being laid by the public prosecutor against two senior Alkem executives on the grounds of non-compliance with atomic regulatory procedures. The action is aimed at closing down a plant which has long been a symbolic target of anti-nuclear campaigners.

The move, just three months before the general election in January which looks likely to be dominated by the nuclear debate, also risks opening up a potentially damaging split in the German Opposition between "gradualist" and "maximalist" opponents of nuclear energy.

Alkem produces so-called "mixed oxide" fuel rods, made of uranium and plutonium, both for German light water reactor power stations and for the almost-completed fast breeder reactor at Kalkar on the Rhine near the Dutch border.

As part of the charges against the plant revealed this week, three officials of the Social Democratic Hesse Economics Ministry—which has formal responsibility for atomic authorisation procedures in the state—have also been accused of complicity in the irregular operation of the plant.

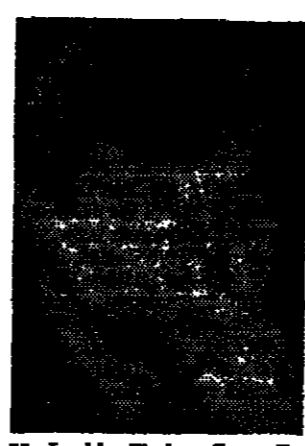
One of the Alkem executives charged, Mr Alexander Warrkopf, is a parliamentary deputy in the conservative Christian Democratic party (CDU), the senior partner in the Bonn coalition government. He has denied any wrong-doing and said that Alkem is working within the law.

The legal action has been initiated by the anti-nuclear Greens ecologist party, now the minority partner in the coalition government in the state (Land) of Hesse, which has jurisdiction over a cluster of nuclear plants in Hanau.

Mr Josef (Joschka) Fischer, the senior partner in the anti-nuclear Greens ecologist party, who has started the action, has been in his job since December, when the Hesse Social Democratic Party (SPD) decided to share power with the Greens in the state. Traditionally clad in sweatshirt and basketball shoes, he has an impressive ability to reel off damning statistics on the nuclear industry.

He is a highly eloquent spokesman for the campaign to "switch off" nuclear power in Germany, which has accelerated since the Chernobyl reactor accident in the Soviet Union in April.

Speaking in his office in the



Mr Joschka Fischer, Green Environment Minister for Hesse

Hesse state capital of Wiesbaden last week, Mr Fischer said another similar mistap was only a question of time. "We in the Federal Republic risk the kind of destruction of a medium-sized war."

His message was, he said, "don't provoke it: give it up." He added that far more jobs could be created in energy-saving industries and exploring new energy resources than would be lost in the nuclear industry, which anyway had no future in the West.

But the imbroglio over Alkem may have more immediate repercussions on Mr Fischer's own future, and, more gene-

rally, on the Greens' strained relations with the SPD both in Hesse and nationwide.

Mr Fischer's stance is more radical than that of most SPD politicians, but in moderates by Green standards. In the trial of strength over Alkem, Mr Fischer's hand appears to have been forced by impatient Green supporters in Hesse who have been calling for years for a "drying out" of the so-called "nuclear swamp" at Hanau.

Mr Holger Boerner, the SPD Prime Minister of Hesse, made clear on Monday what he thought of the Green initiative. In a letter to Mr Fischer, he said the legal arguments advanced by the Greens—which form the basis of the moves by the public prosecutor—were not sufficient to close the plant.

Mr Boerner also strongly denied the allegations that the state government and the SPD-run Economics Ministry could be involved in any irregularities in the running of Alkem.

The 700-page legal document on which the case rests, argues that Alkem's management has infringed parts of West Germany's Atomic Law in the running of the plant.

This relates to past changes in internal procedures in the handling of plutonium and

other materials where Alkem allegedly did not comply with the strict authorisation technicalities.

The action against the plant, which employs about 500 people, underlines the primacy of the law over the will of central government in the running of German nuclear facilities. Recourse to lawsuits over the past decade by nuclear objectors has blocked nuclear plans on countless occasions.

Earlier this month, a local court succeeded in shutting down the newly-built 1900 MW nuclear power station at Muelheim-Kaerlich on the Rhine, south of Bonn, on the grounds that approval procedures for its cooling tower had not been followed.

The operator of the plant, Germany's biggest utility, Rheinisch-Westfaelisches Elektrizitaetswerk, says the closure is costing more than DM 1m (\$382,000) a day.

Mr Rudi Gell, the conservative Christian Democrat Economics Minister in the local Rhineland-Palatinate states has warned that permanent closure would present RWB (indirectly its customers) with a bill for the tidy sum of DM 14bn.

If that were to happen, the victory of the legally-minded atomic protesters over the pro-nuclear lobby would be complete.

New pink paper joins financial journals in Italy

BY JOHN WYLES IN ROME

THE FAST-EXPANDING world of Italian business journalism greets a new, pink-papered entrant today with the first appearance of a weekly supplement published by La Repubblica.

The 32-page publication is the brainchild of Mr Eugenio Scalfari, a grey-bearded patriarch of enormous political influence who in 10 years has created out of nothing one of Western Europe's two most successful new newspapers—the other being Spain's El Pais.

Mr Scalfari has brought La Repubblica to within 30,000 copies a day of knocking the old and distinguished Milan daily Corriere Della Sera off its perch as Italy's top selling newspaper.

He reckons that the new supplement will add around

1.5bn (£1.54m) to annual costs but he hopes that it will further close the gap with Corriere by adding another 70,000 copies at least to La Repubblica's Friday sale of around 400,000 copies.

But there is also a commercial objective. "Corriere has had a monopoly of executive jobs advertising in Italy. Our new supplement will be appearing in the same week that Italy's only business newspaper, Il Sole-24 Ore, has gone over to seven days a week publishing by introducing a Monday edition and in the same month that the weekly L'Espresso magazine (part of the same

group as La Repubblica) has launched a 24-page business insert—on pink paper.

The field becomes even more crowded next month with the first appearance on November 18 of Italia Oggi, a business newspaper which, unlike its Italian competition, will be independent of ownership by any large industrial or financial group.

All of these ventures have been encouraged by an extraordinary advertising boom over the past couple of years. According to figures compiled by Utenti Pubblicita Associati, business advertising in daily newspapers reached nearly 2500m last year and is rising at an annual rate of close to 20 per cent on the back of a two-year boom on the Milan stock market.

Business newspaper sales are also soaring. Il Sole's sale, at 260,000 is 55,000 copies a day more than a year ago. Interestingly, it is also about 10,000 copies a day more than the Financial Times, but without the international sale which is around 20 per cent of the British paper's total.

This appetite for business and financial news seems to be partly a reflection of the widening participation in Italian capitalism. In the past two and a half years, the arrival of mutual funds has helped to bring an estimated 3m small investors into the stock market.

Mr Gianni Locatelli, editor of Il Sole, thinks that this is creating a new capitalist culture in Italy and with it a growing demand for business information.

Centralising measures start row in Poland

By Christopher Sobinski in Warsaw

CENTRALISING measures sent by the Polish Government for approval to parliament have provoked a flurry of dissent among deputies and are likely to draw the fire of workers' co-management council delegates meeting in Warsaw next week.

The measures aim to change laws passed at the beginning of the decade which underpinned de-centralising market-oriented reforms and sought to establish the principle of company independence and workers' self-management free of bureaucratic meddling.

The measures which had their first reading in parliament yesterday include giving the government power to impose a national wage freeze and to squeeze incomes by further taxing company wage funds.

Speaking at the start of the debate, Mr Jerry Gruchalski, from the small Democratic Party, protested at the short notice given to deputies of the draft while other deputies meeting before the sitting spoke out against its centralising intent.

Planning powers delegated to local government councils under the original reforms are to be cut by giving the central planning commission power to change local plans.

The government is also seeking powers to impose mergers on enterprises in the face of resistance by their workers' management councils.

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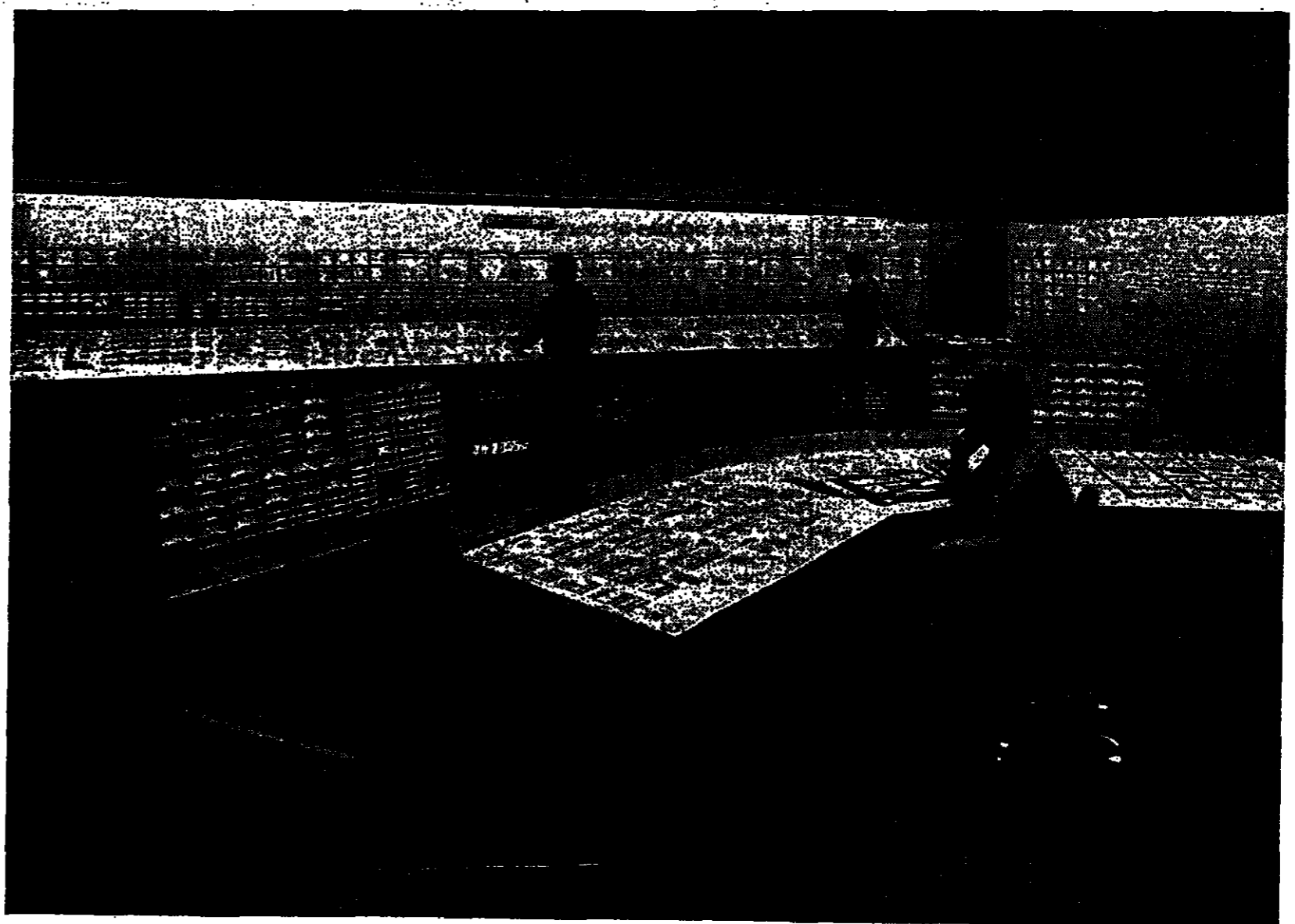
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EUROPEAN NEWS

Poehl defends Bonn efforts to boost growth

By DAVID MARSH IN BONN

WEST GERMAN efforts to boost domestic growth and suck in more imports were yesterday defended as close to the maximum possible, by Mr Karl Otto Poehl, president of the West German central bank, the Bundesbank.

Pointing to the improbability of any cuts in German interest rates in the near future, Mr Poehl also underlined that the Bundesbank this year would overshoot for the first time since 1978 its target rate for growth of the money stock, the central measure of German money supply.

Mr Poehl's comments were made after a regular meeting of the Bundesbank's policy-making council in Berlin.

They reinforce the impression already given by Mr Gerhard Stoltenberg, the Finance Minister, that German unwillingness to head American demands to relax economic policy has stiffened further since the International Monetary Fund meeting in Washington at the beginning of the month.

Compared with the view often conveyed that the Bundesbank's monetary policy was too restrictive, Mr Poehl said that it in fact appeared "rather to be too expansionary."

The money stock this year is likely to rise by about 7.5-8 per cent, well above the target band of 3.5-5.5 per cent.

The Bundesbank, in the past few days, has already come under pressure from monetary conservatives in Germany to rein back money stock growth next year, to prevent potentially inflationary liquidity from building up in the economy.

The Reagan Administration has been trying to influence Germany to stimulate its economy to help reduce the huge US trade and current accounts surpluses.

Asked about reports that the US was now slackening its pressure on the West Germans, Mr Poehl said he had no confirmation of this, but he would be pleased if it were true.

The Bundesbank believed that this year's upturn, with German growth likely to average about 3 per cent, would continue next year. Investment was likely to rise not only in plant and equipment but also



Mr Karl Otto Poehl

in the previously hard-hit construction industry.

Mr Poehl said a West German acceptance of "massive" revaluation of the D-Mark against the dollar and other currencies, as well as "very strong" expansion of domestic demand of 4 to 5 per cent in real terms this year, amounted to a "significant effort towards achieving international economic balance."

He pointed out, however, that German import growth was partly coming from the wrong countries, as Japanese exporters, rather than US companies, were doing particularly well on the buoyant German market.

For next year, Mr Poehl said he believed domestic-led growth would continue, with internal demand rising about 4 per cent and inflation running at about 2 per cent against a likely fall in consumer prices this year.

The regular autumn report this week of West Germany's top five economic forecasting institutes predicted that, in spite of high import growth, Germany's current account surplus next year would decline only marginally to DM 60bn (£21.4bn) from DM 70bn in 1988.

Dr Helmut Schlesinger, the Bundesbank vice-president, said he was not as optimistic as the institutes over the opportunity for German export growth next year.

He believed the current-account surplus would fall more quickly than in the institutes' projections, but he declined to say by how much.

Panel warns on phase-out of N-power in Sweden

By Sara Webb, Stockholm Correspondent

A PANEL of Swedish nuclear and environmental experts in a report published yesterday has warned that the immediate phasing out of nuclear power in Sweden would entail huge costs and economic problems for the country.

The panel, which was set up to examine the issue of nuclear power and safety standards in Sweden in the wake of the Chernobyl disaster, said that there were no grounds for concern over safety standards at the 12 nuclear reactors in Sweden.

For the Swedes, the nuclear issue is particularly sensitive. Sweden was the first country to detect signs of radioactivity after the Chernobyl accident.

The high radioactive fall-out on Swedish soil meant that many many agricultural products have had to be destroyed over the past months.

The disaster also served to fuel the anti-nuclear lobby. Following a referendum held in 1980 the Government is already committed to phasing out nuclear power—which accounts for half of the electricity produced in Sweden—by the year 2010.

However, there has been increased pressure to start the phasing-out process earlier, despite warnings from representatives in industry that such a move would precipitate steep increases in electricity prices.

Mr Carl-Erik Nyqvist, general director of the state power board, said that electricity price could be expected to rise by 50-100 per cent with the phasing out of nuclear power and that the closure of the country's nuclear reactors would cost about SKr 100bn (£10bn).

The Swedes are constantly berated by their Danish neighbours over the nuclear power station at Barsebaeck, Southern Sweden, which is in the most densely-populated part of Scandinavia, near the cities of Malmö, Gothenburg, and Copenhagen.

However, the panel's report concludes that the two reactors at Barsebaeck—which produce about 40 per cent of the electricity in Southern Sweden—could not be closed for at least four or five years if serious disruptions in electricity consumption in Southern Sweden are to be avoided.

GERMAN CHANCELLOR SEES NEW CHALLENGES TO EUROPEAN SECURITY

Kohl cautious on arms talks

By LIONEL BARBER IN WASHINGTON

CHANCELLOR Helmut Kohl of West Germany sounding a cautious note on the process of arms talks between the US and Soviet Union, said that they posed new challenges to the security of European allies.

Speaking in Chicago during a three-day tour of the US, the Chancellor warned that proposals for deep cuts even elimination of nuclear missiles had to be matched by reductions in conventional weapons.

Chancellor Kohl is the first Western alliance leader to be fully briefed by President Reagan and his advisers about the recent superpower meeting at Reykjavik where

sharp cuts in ballistic missiles were tentatively agreed by the US and Soviet leaders.

The chancellor said: "New strategic systems and progress in disarmament must not lead to less security, but to more security for us Europeans, too."

He added that the vision of a non-nuclear world—reflected by President Reagan's Strategic Defence Initiative (SDI), the space-based missile defence system and by Mr Gorbachev's proposed cuts in offensive weapons—would fundamentally alter Nato strategy to the detriment of the Europeans, unless conventional weapons were also reduced.

He suggested that the European allies, while consulting with the US, had to safeguard their own security interests and keep them in harmony with what was being discussed between the superpowers.

Chancellor Kohl said that the time was ripe for "fundamental decisions" by the East and West and described the Reykjavik meeting as "an important milestone in East-West dialogue."

He stressed that the arms control proposals from both sides still remained on the table, and urged them to be put into practice.

The chancellor appeared to be voicing fears which have been raised privately and publicly by the allies about the nature of the superpower discussions at Reykjavik.

These contained tentative agreements to eliminate nuclear weapons in Europe and to cut strategic nuclear offensive weapons by 50 per cent in five years.

He also warned that arm control was not an end in itself nor was it a panacea for East-West tensions.

It was still unclear if the Soviet Union was seeking to buy time or whether it was embarking on a new policy of greater restraint in international relations and a fair dialogue with the West, he said.

FitzGerald coalition wins second crisis vote

By HUGH CARNEY IN DUBLIN

IRELAND'S Fine Gael-Labour coalition Government last night won a closely fought parliamentary vote of confidence, lifting — for the time being at least — the threat of an early general election.

The opposition Fianna Fail Party's hopes of unseating the coalition, whose five-year term does not expire for another 12 months, collapsed when two dissident government backbenchers who had threatened to vote against the administration fell into line.

Their votes provided the margin of victory for Dr Garret FitzGerald, the Prime Minister, who won by 88 votes to 81.

The confidence motion came at the end of a period of intense

pressure on the coalition. A series of economic setbacks and slumping performances in the opinion polls combined with demands by a number of Fine Gael and Labour backbenchers to put a cutting edge on Fianna Fail's offensive.

On Wednesday, the coalition defeated by just one vote a by-election which could have tipped the parliamentary balance.

Now the Government can concentrate on formulating next January's budget.

Allied Irish banks, one of the two big Irish clearing banks, yesterday pushed up overdraft rates to prime customers by 2 percentage points to 14 per cent,

Lubbers seeks to calm housing scandal storm

By LAURA RAUN IN AMSTERDAM

MR RUDD LUBBERS, the Dutch Prime Minister, sought yesterday to calm the political tempest swirling around the resignation of Mr Gerrit Broekx, the Under-Secretary for Housing, who has stepped down amid a housing scandal.

In an effort to limit the damage to his Christian Democrat-Liberal Government, the Prime Minister trod a fine line between defending Mr Broekx and accepting the will of the Christian Democrats.

Mr Broekx resigned late on Wednesday night under heightened pressure from his own Christian Democrats, who contended that he had been tainted by the housing scandal.

The scandal involves allegedly fraudulent subsidies for housing construction amounting to Fls 200m over three decades, much of which has gone to the ABP Civil Servants Pension Fund.

Last week, the parliament decided to launch an official inquiry with subpoena powers into the subsidy scandal. It is only the third time this century that MPs have deemed a controversy grave enough to merit such an inquiry.

No replacement has yet been appointed for Mr Broekx, who served as Under-Secretary for Housing for nearly eight years. He has contended that there was no evidence of fraud in the huge subsidy programme.

He criticised Western proposals on how to verify compliance with an agreement and Nato's stance at the talks as one designed to give "the false impression of being constructive."

In contrast, the successful outcome at the Stockholm conference showed what could be achieved if the political will was there, he said.

To break out of the deadlock, he suggested a "small (scale) agreement" along the lines of proposals already made by the Warsaw Pact and by Nato, and which include the preliminary withdrawal of 6,500 US and 11,500 Soviet troops from the Central European theatre, to be followed by a two- or three-year freeze on the level of forces.

This, he suggested, could be agreed quickly and then fresh discussions could start in a broader forum. "But first we must have some agreement here. Then we can move on to a European scale."

Mr Baboovsky said that the Warsaw Pact was waiting for the results of Nato's review of developments for conventional arms control agreed at a meeting last May.

The review is due to be completed by mid-December, after the end of the current round of talks in Vienna, making progress here unlikely before the next round of talks in the New Year.

Boost for Spain-Portugal links

By DIANA SMITH IN LISBON

GINGERLY EFFORTS by Portugal and Spain to adjust to their new partnership in the EEC after centuries of mutual misunderstanding receive a boost this weekend with the summit meeting in northern Portugal of premiers Felipe Gonzalez and Anibal Cavaco Silva.

This weekend's summit is the third attempt since 1982 by Mr Gonzalez and a series of Portuguese heads of state to solve practical problems in the areas

of trade, fishing, communications and immigration.

It is also an attempt to expand the relationship into a broader-based more solid domain, where the two neighbours, instead of standing back-to-back as they have for generations, can start to co-operate more energetically on the EEC and Nato.

But mundane problems that keep Portuguese and Spanish businessmen wary of each other

constantly interfere with loftier aims.

Spain's aggressive export drive has been felt particularly strongly in Portugal.

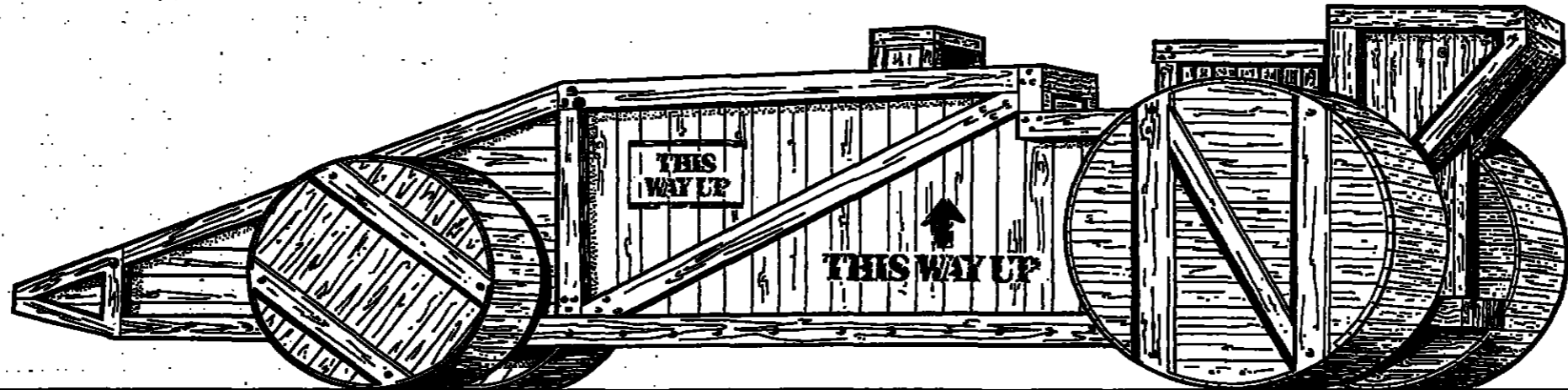
Portuguese manufacturers are now picking up steam and exports to Spain leapt from Es 18.9bn (£95m) in the first half of 1985 to Es 30.2bn in the same period this year.

Vatican in cash appeal

The Vatican yesterday said the Holy See's budget deficit ballooned by \$11m (\$7.6m) last year and called on Roman Catholics around the world to come to its aid with greater generosity, Renter reports.

The Holy See's income for 1985 was \$44.6m and its expenses were \$53.7m, resulting in a deficit of about \$9.1m. The deficit was 1984 was about \$23m. The Vatican said the Holy See's projected budget deficit for this year was \$6m.

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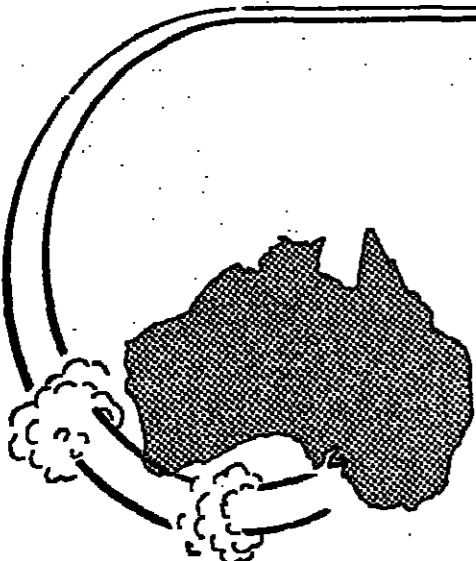
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OVERSEAS NEWS

Japan calls for Soviet N-arms cut in Asia

By Ian Rodger in Tokyo
MR TADASHI KUWANARI, Japan's Foreign Minister, has asked the Soviet Union to withdraw all its intermediate range nuclear forces deployed in the Asian region.

Steven Butler in Manila describes the concern in the army over the communists' political success
Enrile wins battle to contain Philippine drift to left

MR JUAN PONCE ENRILE, the Philippine Defence Minister, this week won an important skirmish in his fight to obtain more influence over the "revolutionary government" of the Philippines, which he helped install through a military coup in February.



Mr Enrile... suspect motives

whom Mrs Aquino released from jail, is headed by Mr Rolando Olalia, who also heads the leftist labour movement, the Kilusang Mayo Uno (KMU). Its 650,000 members will be an important factor in electoral campaigning.

Australia's inflation rises to 8.9%

By Chris Sherwell in Sydney
AUSTRALIA'S inflation rate, already high in comparison with its major trading partners, has edged upwards again in the most recent quarter, and promises to get worse.

Pretoria denounces report on economy

BY JIM JONES IN JOHANNESBURG
THE SOUTH African Government has denounced as "dangerously naive" a three-month-old pessimistic report on the country's economy prepared by the United States Commerce Department, in Johannesburg.

Bokassa returns to Central African Republic

BY DAVID HOUSEGO IN PARIS
THE ex-emperor Bokassa, the flamboyant former president of the Central African Republic, yesterday managed to fool the French authorities by slipping away from his guarded home in France and returning to his country.

Paris is under police surveillance. His flight back to Bangui was greeted by popular acclaim on his return. After he was spotted at Rome Airport, the Bangui authorities immediately took him into custody while expelling his family.

Tokyo to seek commercial use of SDI research

By Ian Rodger in Tokyo
JAPAN is to open its negotiations with the US over participation in the Strategic Defence Initiative next week seeking the maximum freedom to use SDI technologies for commercial purposes.

Campaign against locusts a success, says FAO

BY JOHN WYLES IN ROME
A \$35m internationally-financed campaign to save African food production from plagues of locusts and grasshoppers has been a substantial success, officials of the UN's Food and Agriculture Organisation said yesterday.

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FOCUS ON COMMERCE AND INDUSTRY IN SOUTHERN AFRICA

South African economy poised for recovery

Dr Gerhard de Kock, Governor of the South African Reserve Bank, talks to John Spiro, Finance Editor of the Johannesburg Sunday Star.



Dr. Gerhard de Kock, Governor

Spiro: One of South Africa's most pressing economic problems is its high rate of inflation. How does this problem rank on the list of priorities among economic policy objectives?

De Kock: No. And it is now generally accepted that over-borrowing by the South African economy was not the cause of the debt standstill. South Africa's foreign debt is small by comparison with other countries with similar characteristics.

De Kock: The major priority in the past year or so has been to generate economic growth. Nevertheless, this does not imply any weakening of the official resolve to curb the rate of inflation. Since the middle of last year the stronger inflationary tendencies have been mainly the product of the weak rand. Provided the re-emergence of excess demand can be avoided, there are strong grounds for believing that the rate of inflation will decline once the rand stabilises or appreciates in value.

expansion in the economy. Spiro: Yet in spite of these circumstances the economy has not expanded rapidly this year. Why not?

De Kock: The potential which exists for higher economic growth is not yet being fully realised, partly because of a lack of confidence among both consumers and businessmen. This, in turn, originates largely from the complex social and political circumstances prevailing at the present time.

Spiro: Given these constraints, what other measures can be taken to stimulate the economy?

De Kock: Further political and constitutional reforms, coupled with the maintenance of law and order, are essential in order to restore confidence in the economy. In addition, a long term economic strategy setting out the official attitude towards urbanisation, "inward industrialisation", export production, import substitution and related matters should be formulated and announced. All these issues are receiving attention at the highest level.

Spiro: Do you believe that disinvestment and sanctions will speed up the dismantling of apartheid and political reform?

De Kock: Anyone who understands the power relationships and other political realities in South Africa will know that, far from accelerating the process of political and constitutional reform, disinvestment and sanctions would be bound to retard such a process.

Spiro: The recent buoyancy in the prices of precious metals is beginning to give the economy a boost. How do you see this development working through the system?

De Kock: To the extent that the improvement in the prices of gold and platinum are sustained, the current account position will benefit, along with the country's gold and foreign exchange reserves.

The increased rand value of total exports should give a boost to spending, output and employment. Bank liquidity and the money supply will tend to rise somewhat more rapidly, which, in present circumstances, will be desirable.

Tax receipts from the mining sector could also rise, thereby creating some leeway for tax cuts.

Finally, the rand should strengthen in terms of other currencies, which should help to contain inflation.

David Dodwell looks at the future of the 'most loyal' A foreboding Gurkha farewell

PRINCE PHILIP yesterday made farewell to one of Hong Kong's Gurkha regiments due to be disbanded in January, as a question mark hung over the fate of a body of men that has served in the British Army since 1815.

In the second scandal, five Gurkhas were found guilty in the High Court in England of trying to bring into the UK almost HK\$2m (£150,000) worth of cannabis and heroin. In the wake of what is referred to as the "Hawaii incident" Mr John Stanley, Minister of State for the Armed Forces, said in Hong Kong: "The key issue was the total breakdown of the bond of trust without which a soldier is militarily ineffective."

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WORLD TRADE NEWS

Vancouver-based Chinese language cable TV nets a tidy profit

BY DAVID DODWELL IN HONG KONG

BRIAN SUNG, Vancouver-based accountant and one-time film director, has no illusions about the service his Chinese language cable TV station is providing. "We are literally giving our viewers Hong Kong's TVB four days after Hong Kong."

Cathay TV is based in tiny studios in Vancouver's genteel western suburbs. This year he expects to buy 1,000 hours of Cantonese-language television programmes from TVB, Hong Kong's leading television group.

With over 10,000 households now subscribing to Cathay TV, Mr Sung claims

to be making a modest profit, meeting a need among Vancouver's 100,000 ethnic Chinese, and making a substantial contribution to the profits of TVB in Hong Kong. The export of TV programming is expected to earn TVB more than HK\$50m (£5.5m) this year—twice the earnings of 1985. This slip has led forecasters to predict 1986 profits for the group, which is controlled by Sir Run Run Shaw, of more than HK\$500m—perhaps 25 per cent up on 1985. Programme licensing accounted for 14 per cent of TVB's profit last year, and will account for an

even greater share this year. Major television groups in many parts of the world generate substantial earnings from overseas sales of their programmes—Britain's BBC is a prominent example, and even comparatively small groups like TVB can establish a lucrative niche for themselves.

TVB is well-placed to serve overseas Chinese communities spread around the Pacific region and beyond. About 30m ethnic Chinese are estimated to live outside China, with large communities throughout South-east Asia, in the US, Canada, Australia

and Britain. Many of these communities are Cantonese speaking, having their roots either in Hong Kong, or in China's Guangdong province adjoining the British territory. As they try to maintain cultural links with their original homes, so they provide commercial opportunities.

The best markets are the South-east Asian countries—Singapore, Malaysia and Thailand, each of which have substantial Chinese communities. Countries like Singapore and Malaysia also buy heavily from Taiwan, where programmes are produced in

Mandarin Chinese. Vancouver has established itself as an important market. Cathay TV for the last year has transmitted 65 hours a week of programmes, all but a couple of them in the Cantonese dialect. Apart from new programmes, which are put together locally, Brian Sung transmits everything TVB has to offer: "The problems will come when we want to expand further, because we are already taking everything," he said.

Ironically, the larger Chinese communities in San Francisco and New York are less well served. In San

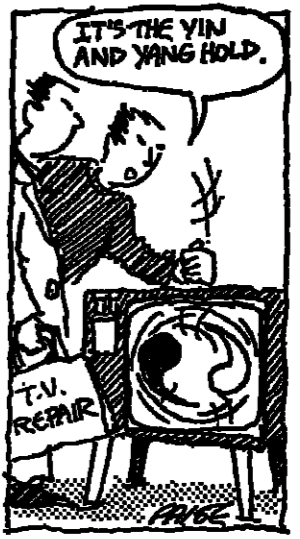
Francisco, for example, Chinese language programmes are transmitted on five local cable TV stations, but there is no single station like Cathay devoted to a Chinese-speaking audience.

Most popular of all the programmes are extravaganzas including beauty contests, variety shows and singing contests. Brian Sung notes: "It is very 1950's-style TV—large productions, with lots of people and glitter."

Similarly popular are traditional Chinese epics—kung fu costume dramas that involve astonishingly choreographed fight scenes. A long

series based on the novels of Hong Kong writer Louis Cha, who is also publisher of one of the territory's leading Chinese-language newspapers, has been popular among Chinese audiences around the Pacific.

Brian Sung is well aware of the foundation of his own success, and this important export contribution to TVB's coffers: "Hong Kong people are just TV crazy, and when they come to live overseas, they carry the craze with them." As long as this remains the case, then TVB and Mr Sung are on to a good thing.



Japanese groups join consortium in telecoms bid

BY DAVID THOMAS

TWENTY-THREE Japanese companies, including some of the largest Japanese multinationals, have taken a stake in a consortium led by C. Itoh, the Japanese trading group, and Cable & Wireless, the UK international telecommunications company, which is bidding to provide a second international telephone service for Japan.

Cable & Wireless said yesterday that the participation of these Japanese companies would increase the consortium's chance of winning the deal.

The consortium, known as International Digital Communications Planning (IDC), is vying for a share in Japan's international communications market worth about \$1bn (£594m) a year under the control of Kokusai Denzetsu, the Japanese telephone monopoly.

The consortium faces a powerful alternative group, International Telecommunications of Japan (ITJ), led by a handful of Japanese corporations with strong backing in some official quarters.

Besides C. Itoh and Cable & Wireless, which each has a 20

per cent stake, other major shareholders in the IDC consortium include Toyota, the Japanese car company, and Nippon Steel, the US west coast regional telephone operating company, which each has 10 per cent.

The 23 companies which have taken a small stake in the IDC consortium include Nippon Steel, Toshiba and Nomura Securities.

The banking arms of Sumitomo and Mizuho have also taken a small stake. Their parent corporations are leading participants in the rival ITJ consortium.

The Japanese members of IDC have also said they are interested in taking capacity in the telecommunications link which Cable & Wireless plans between western Europe, the US and the Far East and which it calls its "global digital highway".

Sir Eric Sharp, Cable & Wireless chairman, said: "IDC is a unique development in international telecommunications and puts the UK alongside the US and Japan in the forefront of creating a new infrastructure for the world information era."

Israeli fighter sale 'blocked'

BY ANDREW WHITLEY IN TEL AVIV

ISRAELI negotiations to provide Honduras with two squadrons of Kfir combat fighters, valued at up to \$200m, are reportedly being blocked by the US Government.

The Kfir, an Israeli-made variation on the French Mirage III, is powered by a US Pratt and Whitney engine and thus requires a US export licence for third party sales.

The export contract is a vitally important one for the state-run Israel Aircraft Industries (IAI), makers of the Kfir, facing a downturn in orders.

Officially, IAI will not comment on the Honduran negotia-

tions. According to one well-informed Israeli official, however, the objections from the US to the sale stem from competition for the sale with an unnamed American company.

A preliminary contract to supply Honduras with the Israeli combat aircraft, a mainstay of the Israeli Air Force, is believed to have been signed.

Estimated by Israeli officials to be worth between \$150m and \$200m, it would be one of the largest export orders the company has won.

Reports from Washington, yesterday said that while the State Department and Pentagon

have not raised any formal objections to the sale, difficulties have been raised by the US Treasury.

In 1981 Israel was able, after some difficulty, to secure US permission to sell 15 Kfirs to Ecuador. But an order on this scale for the more sensitive Central American region, is bound to create more problems for the US Government.

Honduras has a longstanding relationship with Israel in commercial and military fields. During the 1970s Israel sold the Honduran Air Force a number of military transport aircraft.

Bentley plans US launch

BY JOHN GRIFFITHS

BENTLEY cars are to be launched in the US in January. Previously Rolls-Royce Motor Cars, maker of the Bentley range, have sold a few such models in the US but these have been mainly to British expatriates placing specific orders.

The cars will be marketed through Rolls-Royce's existing dealer network. Separate distribution was considered, but rejected, at least until the size and type of demand for the cars be established.

Only one model, the Bentley 8, is to be sold initially. Its price has not been fixed but is

expected to be about \$15,000 less than the similarly-bodied Rolls-Royce Silver Spirit, which costs \$107,000.

The 136 mph Mulsanne Turbo R model is expected to be added to the range at a later date.

A Bentley spokesman said yesterday that the company believes "a high proportion" of Bentley sales in the US are likely to be incremental to Rolls-Royce models, rather than substitutes for them.

The Bentley 8 has been progressively engineered to provide more sporting qualities than Rolls-Royce models and the

company insists that the cars appeal to a younger category of buyers than Rolls-Royce owners.

The company bases this assertion on experience already gained in the UK and on the Continent with the relaunch of the Bentley marque.

In the first nine months of this year, out of 684 cars sold in the UK, 293 were Bentleys, while of the 248 sold on the Continent 116 were Bentleys.

The renewed strength of Bentley sales parallels continued growth in total Rolls-Royce sales world wide.

Way cleared for Uruguay round of Gatt talks

BY WILLIAM DULLFORCE IN GENEVA

OFFICIALS in Geneva appear to have successfully ironed out differences over the organisation of the new round of trade talks and the nominations of chairmen to principal committees.

The 92 countries in the General Agreement on Tariffs and Trade (GATT) will convene the first meeting of the Trade Negotiations Committee (TNC) on Monday. The committee will be the supervising body for their scheduled four-year effort to arrest the growth of protectionism and to enlarge world free trade.

This will enable the timetable set by trade ministers at their meeting in Punta del Este last month to be adhered to.

Ministers had set deadlines of October 31 for the first meeting of the TNC and December 19 for detailed negotiating plans to be put into effect.

Mr Enrique Iglesias, the Uruguayan foreign minister who presided over the Punta del Este meeting, will chair the first TNC session and has been asked to continue as its chair-

man whenever it convenes at ministerial level. Mr Arthur Dunkel, GATT's director-general, will chair TNC meetings at senior official level in his personal, not official capacity.

This arrangement reflects the continuing concern of Brazil, India and some other developing countries that the services sector should not be seen as falling within the purview of GATT.

Under the compromise reached at Punta del Este, the Uruguay Round consists of two parallel sets of negotiations, those on trade in goods being conducted by GATT members and those on services by governments in their own right.

After the TNC meeting on Monday (the Group of Negotiations on Goods (GNG) will hold its first session, probably under the chairmanship of Mr Dunkel. A separate Group on Negotiations on Services (GNS) will be chaired by Mr Felipe Jaramilla, the Colombian ambassador to GATT who has headed its committee on trade in services.

Bangladesh plans \$140m steel boost

BY JOHN ELLIOTT, RECENTLY IN DHAKA

A \$140m modernisation of Bangladesh's Chittagong steel mill, which forms the basis of the country's steel industry, is about to start with technology and managerial services probably being supplied from Japan, Mexico and India.

The work includes the possible construction of a 600,000-tonne a year sponge-iron plant, partly based on countertrade of iron ore for sponge iron with India and modernisation of the steelworks with Japanese aid.

The steelworks was built by Kobe of Japan and completed just as Bangladesh became independent of Pakistan in 1971. It has never approached its capacity production of 250,000 tonnes a year. Output has ranged from 47,000 tonnes to 130,000 a year and there have been heavy losses.

Last year, however, following a switch of fuel from furnace oil to locally produced natural gas, and increased demand, it made profits of Takka \$2m (£1.94m). The Bangladesh Steel and Engineering Corporation, which runs the mill, hopes demand will increase as a result of the Government's liberalised industrial policy.

NKK of Japan is expected to be awarded a consultancy contract shortly for modernising and upgrading the steelworks to produce 200,000 tonnes a year.

Japan has provided a loan for the work of up to ¥4.7bn (£21.21m) at 1.25 per cent, repayable over 30 years with 10 years' grace. It is assumed

that the contractors will also be Japanese.

Hyisa of Mexico is leading an international consortium negotiating a possible turnkey contract worth more than \$150m for constructing the sponge iron plant.

The consortium includes Kawasaki Heavy Industries of Japan, and Birla Technical Services of India.

Hyisa would provide the technology and manage the construction, operation and marketing. Birla, which has put together part of the financial and counter trade package, would supply some machinery, as would Kawasaki.

The aim is to replace 65 per cent of the mill's pig-iron and scrap raw materials with sponge iron. The mill would take about 150,000 tonnes a year of the sponge-iron output, with 400,000 tonnes being exported, mostly to India, which would in return supply the iron-ore and pellets as raw materials. The remaining 50,000 tonnes would be used in Bangladesh.

The consortium estimates the project's foreign exchange cost at about \$120m. The consortium's proposals envisage Exim Bank of Japan providing about \$60m, Exim Bank of India \$50m, and Mexican financial sources \$10m.

When the negotiations are completed the government may seek soft loans from countries involved to offset expected increases in the contract price above the consortium's bid of \$150m, which does not include all the facilities required.



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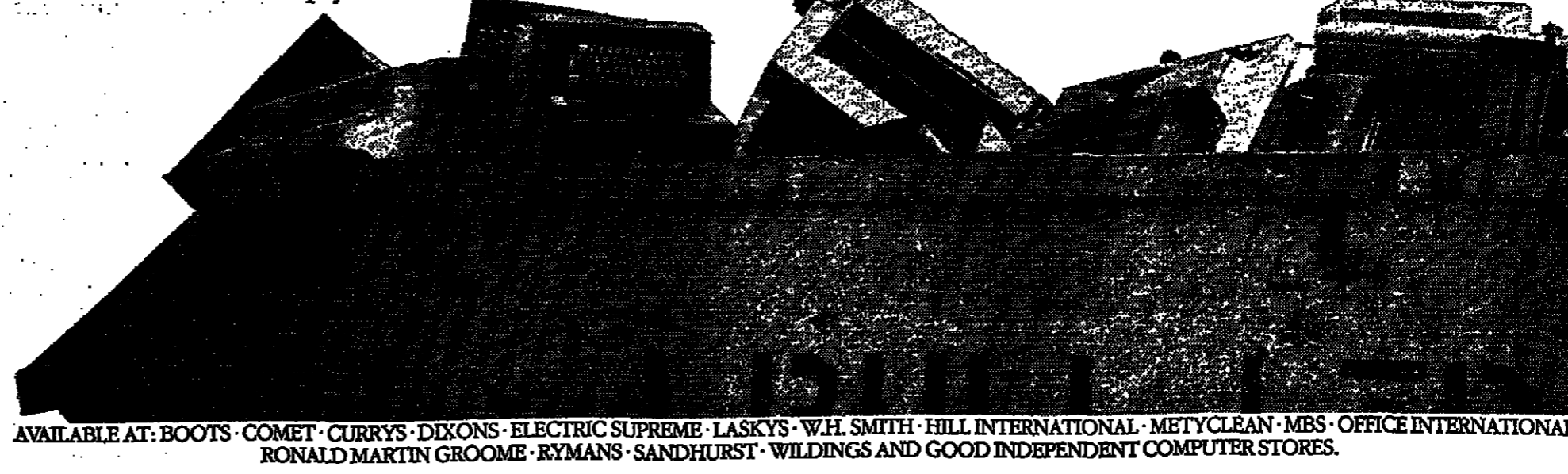
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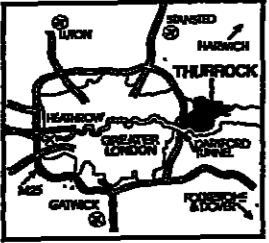
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Junior market 'a threat to USM'

By Alice Rawsthorn

THE THIRD MARKET, the junior market which will be introduced next year under the aegis of the Stock Exchange, should attract around 200 companies in its first year of operation, but may pose a threat to the existing Unlisted Securities Market, according to a report published yesterday by the accountants Touche Ross.

After a series of delays the Stock Exchange proposes to launch the Third Market early in the New Year. It has been devised to function as a formalised version of the over-the-counter market which has sprung up off the Stock Exchange floor and will trade in the shares of young, unquoted companies in a less rigorously regulated environment than the stock market or the USM.

Touche Ross estimates that the Third Market will start to deal in the shares of 20 companies on its first day and will deal in 200 companies by the end of 1987. This would represent a speedier start than the USM, which attracted eight companies in its first day of dealings and a less rigorously regulated environment than the stock market or the USM.

Whereas the USM demands a trading record of three years and the main market five years, the Third Market will allow companies to join with no track record at all. Touche Ross anticipates that around 10 start-up companies will join within the first year.

In the report Touche Ross suggests that companies with pre-tax profits of less than £200,000 will join the Third Market, while those with profits of more than £1m will opt for a full listing.

"The attraction of the new marketplace will undoubtedly have an adverse effect on the number of companies joining the USM," said Mr Tony Heron, senior corporate finance partner at Touche Ross. Just as the Stock Exchange has ensured that the cost of entry to the USM is marginally lower than that to the main market, so it will ensure that the cost of joining the Third Market is lower than for the USM.

Touche Ross estimates that for a company with existing public shareholders, the cost involved will be around £20,000.

Retail spending reaches record

By Janet Bush

BRITISH CONSUMERS spent a record amount in the third quarter of this year, according to provisional figures released by the Central Statistical Office (CSO) yesterday. They spent a total seasonally adjusted £49.3bn at 1980 prices in the period, up 1.8 per cent from the second quarter and 1.2 per cent higher than in the period from July to September last year.

The CSO said that its third quarter estimate reflected increased spending on most categories of goods and services. Consumer expenditure has been on a firmly rising trend since around 1982, but growth has accelerated markedly in the last two quarters. In the second quarter, spending leapt to £39.8bn from £38.9bn in the first three months of the year.

Michael Donne looks at Britain's role in the new Airbus project Bae cash call lands in Whitehall



OVER THE next few months, top executives from British Aerospace (BAe), the aircraft, missiles and space group, will be discussing with officials of the Department of Trade and Industry (DTI) just how much cash the Government will grant in launching aid for UK participation in the next generation of Airbus.

Although BAe will be pressing for up to about 90 per cent of the £700m it is believed to have asked for, it may eventually have to do with much less. This may be necessary because of overall pressures on public spending and other heavy forthcoming Government cash injections for the aerospace industry, for example on the UK's share of the new European Fighter Aircraft (EFA) and its engine.

BAe wants the cash to build the wings for the proposed new A-330 and A-340 airliners, intended by Airbus to widen its product range to compete more effectively in world markets with both Boeing and McDonnell Douglas of the US.

The A-330 is a 300-seat, twin-engine jet for short routes with high traffic loads. The A-340 is a 280-seat, four-engine jet for long-range routes where traffic loads do not justify using such giants as Boeing 747 Jumbo jets.

Airbus wants to build the two new aircraft in parallel, for service from 1991 (A-340) and 1992 (A-330), using common wings, fuselages and systems, to save development costs.

Originally, Airbus was suggesting overall development costs of about £2.5bn, but the estimate is now believed to be somewhere between \$3bn and \$4bn, over the period from

1987 to 1992. The heaviest cost burden would fall in 1987-89 - the main development phase. Airbus wants to start building next spring, to meet the early-1990s in-service dates.

BAe is asking the UK Government for what it regards as equality of treatment to that being granted by the French and West German Government to their aerospace industries on the venture - if not all the money, at least up to 90 per cent of the total costs, through loans repayable by levies on aircraft sales.

The money would cover the detailed design, development, tooling and training costs of personnel on the wing programme, together with flight testing and initial production.

"What is significant about the BAe application for aid is that it is based on the total Airbus 'package' of both A-330 and A-340. BAe is not getting involved in the debate over recent months on whether Airbus should drop the A-340 part of its programme, in favour of joining

McDonnell Douglas in developing the rival MD-11 tri-jet, planned by the US company as a replacement for the existing ageing DC-10.

Only this week, Mr Jean Pierson, president of Airbus, reiterated earlier statements that talks with McDonnell Douglas on possible collaboration on new long-haul jets were dead, because both sides insisted on retaining their own projects - Airbus the A-340 and McDonnell Douglas the MD-11.

BAe has accepted that situation, and has made its financing proposals on the basis both the A-330 and A-340. It is also basing its case on the fact that it has already invested more than £1bn, of its own money in civil aircraft ventures, including earlier versions of the Airbus. So far, the only Airbus launching aid it has received has been £250m for its share of work on the wings for the narrow bodies A-320 which has now logged orders for close to 400 aircraft, and which is due to fly next

BAe believes that the Airbus Industrie market estimates justify building both the A-330 and A-340. Airbus foresees world airlines buying up to 1,300 new long-range jets by the end of the century, of which it believes it can win orders for about 250, against competition from the MD-11 and a new, smaller version of the Boeing 747, called the Advanced Short Body (ASB) aircraft.

Airbus has discussed the A-340 with many airlines, and has identified possible launch orders for up to 80 aircraft. Airlines interested include Lufthansa, Air France and Swissair.

Airbus also sees a world demand for about 1,100 aircraft in the high-density short-haul A-320 category, of which it believes it can win about 800. This is because the only likely competition in this field would be from Boeing, with a new version of the 767 tri-jet, the Series 400.

The DTI remains to be convinced of the validity of both the Airbus market forecasts, and BAe's request for such a large sum. The DTI is likely to argue that BAe, with its strong profits record, ought to be able to borrow the money it needs - or at least a large part of it - in the City of London or find some of it from its own resources.

It is clear that the bargaining is going to be tough. It is even possible that the DTI could request a re-examination of the question of collaboration with McDonnell Douglas, and bring political pressures to bear on Airbus Industrie and the French and West German Governments to try to achieve some accord.

Profit-related pay interests few companies

By Janet Bush

THE Confederation of British Industry yesterday urged the Government to continue to widen the debate sparked by its Green Paper (discussion document) on profit-related pay (PRP) but said only a small minority of its members' companies were interested in taking up the Government's proposals as they now stood.

"The overwhelming majority of members saw, for one reason or another, practical difficulties standing in the way of adoption and a minority of members was actively opposed to the initiative," the CBI said in its submission to the Green Paper. The CBI represents around 250,000 public and private British companies and more than 200 trade associations, employers' organisations and commercial associations.

Mr Nigel Lawson, the Chancellor of the Exchequer, who published the Green Paper in July jointly with Lord Young, the Employment Secretary, and Mr Paul Channon, Trade and Industry Secretary, said PRP could be beneficial in two main respects.

First, it would give employees a direct stake in the success of their company and so improve motivation. Secondly, by enabling pay to respond automatically to changing market conditions, employees would be less likely to lay off workers when business was slack and be less reluctant to take them on at times of healthy growth.

The CBI said it lacked the Government's view that PRP would benefit employee involvement in companies but said consultations with its members had failed to produce any support for the view that a PRP scheme

would in itself lead to a direct increase in numbers employed. However, indirectly, greater employee commitment could work through performance and competitiveness eventually to help employment levels.

CBI members said the level of tax relief proposed by the Chancellor to encourage widespread adoption of PRP schemes would not in itself be enough to achieve a substantial increase in employee involvement and therefore performance.

The Green Paper proposes that a worker would get tax relief on one quarter of his profit related pay up to a maximum of five per cent of total pay, or £1,900, whichever is the lesser. This would be worth up to £12 a month for workers earning £19,000 a year, close to the national average wage.

The CBI also expressed concern about the extra administration and cost involved in qualifying for tax relief and the even more complex auditing the Green Paper implied. "CBI members feared that bureaucratic aspects would not be kept to the minimum, and the extent of regulation would be out of proportion to the tax relief being made available," the submission stated.

Many CBI members did not believe PRP was the best measure to which the slice of profit related pay should be related.

The idea of performance-related pay is being reassessed by the Government after a survey showed the continuing unpopularity of a merit bonus scheme for senior civil servants, David Brindle writes.

Purchasing by PO passes value test

By David Thomas

THE MONOPOLIES and Mergers Commission has given a largely clean bill of health to the purchasing activities of the Post Office, which it investigated as part of its regular programme of studying the efficiency of the nationalised industries.

A report published by the commission yesterday says that the Post Office, which spent £300m on goods and services in 1985-86, has substantially improved its purchasing standards since 1981 and has generally obtained value for money.

However, the report makes a number of detailed recommendations for improvements. These include a review of the PO's dependence on one main supplier for postage stamps (Harrisons), a printing company based at High Wycombe, Buckinghamshire. It also urges the use of more outside engineering contractors for the maintenance of equipment and buildings.

It suggests that efforts should be made to reduce commissions paid to advertising agencies in addition to experimenting with an alternative fee-paying system for advertising.

A review of rates paid to small airlines for night air services is suggested on the grounds that the rates may be so competitive that they are driving small efficient airlines out of business.

The report recommends that stocks should be cut to an average three months' use by August 1987. In some cases stocks represent an average of nine months' use.

The Post Office said yesterday that it was reviewing, or had already carried out, most of the recommendations.

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UK NEWS

Teachers' pay impasse delays spending accord

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT may have to make a special financial allowance to cover any settlement to the teachers' pay dispute in view of the pressures on the contingency reserves from additional spending on other programmes.

The special cabinet committee on teachers' pay and conditions is still undecided and divided with the Treasury reluctant to breach its spending targets. Mrs Margaret Thatcher, Prime Minister, has for once not given a strong lead. The official hope remains that a Government view will be known within the next two or three weeks.

A committee on Scottish teachers' pay has recommended a 16.4 per cent rise over 18 months. It has direct implications for teachers in England and Wales.

Teachers' pay is the main obstacle holding up public spending decisions for 1987-88 and beyond. This is why the timing of the Autumn Economic Statement is still undecided. The timing is constrained by the need to clear the decks before the British Gas flotation in mid-November.

Agreement has now been reached on the budgets for environment and housing and higher education, both much sooner than in recent years, as well as for trade and industry and employment.

Social security spending has also been largely settled although Mr Norman Fowler, Social Services Secretary, has been back this week to the Star Chamber Committee under Lord Whitelaw, leader of the House of Lords, to seek more money to reduce hospital waiting lists.

The gap on defence has been narrowed to about £300m above existing plans for next year, while the Foreign Office was in discussions again yesterday in the hope of agreeing its budget, especially a small real increase in overseas aid.

Moreover, the usual row between the Treasury and Mr Peter Walker, Energy Secretary, over fuel prices, has been much more muted than previously, partly because of the lower oil price.

The low key nature of the discussions reflects the Treasury's willingness to agree to more money for certain social programmes. This attitude has surprised some ministers.

New Zealand groups in property tussle

BY PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

THE FIRST two New Zealand companies to stake the UK property sector in recent years were yesterday locked in a £150m battle for control of Property Holding and Investment Trust (PHIT) of London.

In the early hours Wingate Property Investments, controlled by Chase Corporation of New Zealand since August, agreed terms with PHIT for a merger.

This followed an attempt by Apex Group of New Zealand, made on October 15, to win indirect control of PHIT through a tender offer for 29.9 per cent of the PHIT equity.

Chase is seeking to build a presence in the UK after its decision to inject £47m into Wingate. Apex is seeking entry to the British market. Both are responding to the relaxation of financial controls in New Zealand and expanding overseas.

The emergence of Wingate as PHIT's white knight to fend off the Apex Group caused an immediate flurry on the markets, first in New Zealand and then in London where turnover in PHIT shares reached unparalleled levels.

PHIT shares have been trading above the Apex offer of 180p a share. Yesterday they climbed quickly from 166p to 180p before settling back at 171p. Wingate's price, which has trebled in the last three months because of Chase and the New Zealand investment interest behind it, fell back 25p to 490p.

The Apex tender offer expires on Monday. Only then will the company decide whether it will continue the battle for PHIT with a full-scale bid of its own.

CONSORTIUM CONFIDENT OF MEETING BRITISH TARGET

Tight finish likely on tunnel funds

BY ANDREW TAYLOR

EUROTUNNEL, the Anglo-French channel tunnel consortium, will not know until today if it has achieved the £70m British target it has set for its £200m international share placing due to be concluded this afternoon.

The £130m to be raised internationally, including £70m in France, is expected to be achieved without much difficulty, but the signs last night were that the British end is likely to be a close run thing although the consortium was still confident of achieving its target.

It is understood that firm pledges representing about 70 per cent to 80 per cent of the British target had been received yesterday with a number of major institutions still to make up their minds.

There is flexibility to raise more from overseas should the British fall short of their target, but this would not help the project's credibility.

Japanese institutions in particular have expressed strong interest in the tunnel. Around a third of the 40 international banks, which have agreed in principle to provide Euro-tunnel with loans and standby credits of more than £5bn, are Japanese.

In France the placing has been almost a fait accompli for several months. Eurotunnel, headed by Jean-Loup Dherve, its new French chief executive, proposes a 31-mile-long rail tunnel between Britain and France. It aims to issue in total 8.5m units comprising one share in Eurotunnel plc, the consortium's British arm and one share in Euro-

tunnel SA, the French representative.

The units are to be placed, only with institutional investors at £12 and Ffr 120 for the two shares, which are not permitted to be sold separately. The £90m to be raised outside of Britain and France is to be spread in roughly three equal tranches between Japan, the US and the rest of the world.

Subscriptions for units must be made no later than 2pm British time and 5pm French time today. A much larger £750m international share offer for sale is planned for next summer.

Kevin Brown writes: Translink, the contracting arm of the consortium building the tunnel, has reached preliminary agreement on a £1m order for the first locomotives.

Hunslet (Holdings) a Leeds-based engineering group, has received a letter of intent for the supply of four locomotives for use during construction work. They will be used to haul part of the estimated 1.8m cubic metres of spoil from the tunnel for dumping at Shakespeare Cliff, on the Kent coast.

The locomotives will run on a rack and adhesion system, similar to rack and pinion, and will be electrically powered by both batteries and overhead wires. Delivery is scheduled for May 1987.

Hunslet said the rack system would enable the locomotives to haul trains of 80 tons up the steep incline from the tunnel to the dumping site.

Waterloo fears army of French invaders

PARLIAMENTARY SKETCH
By John Hunt

THE proceedings in the Grand Committee Room where the House of Commons select committee on the Channel Tunnel held its 30th hearing yesterday has become one of the longest marathons of its kind since Isambard Kingdom Brunel was subjected to a similar ordeal to build the Great Western Railway in the 19th century.

The purpose of this ingenious device is to permit small objectors to have their say before the Commons and Lords move on to the further stages of the legislation. The select committee procedure was chosen by Mr Nicholas Ridley, who was then Transport Secretary, in preference to holding a public inquiry into the Channel Tunnel proposals, which would have been even more time-consuming.

Dozens of petitioners have presented their cases and yesterday it was the turn of Lambeth Council to object about the difficulties that could arise with the development of Waterloo station to become the London terminal of the Channel link.

With the council under the leadership of Mr Ted Knight and the hard left, it has become customary for its critics to append the word "locomotive" to its title. But yesterday it was conducting itself in a most unloquacious fashion.

Had the unusual spectacle of the council appearing as the champion of the petit-bourgeois small businessmen who are likely to be affected by the proposals for the terminal.

There was hardly any sign of the agitprop that often surrounds Lambeth campaigns, just the occasional green badge declaring "Let Waterloo live".

Mr Gilles Dolphin, the borough's senior planning officer - or "team leader" in Lambeth parlance - gave a highly professional presentation and put cogent arguments on behalf of the local community that has clung on in the area amid expanding office development.

According to Mr Dolphin these survivors would be under more pressure if the terminal went ahead. The influx of international passengers would create a demand for shops and businesses that would not be used by the locals - bureaux de change, banks, travel offices and hotels - creating yet another downward spiral of the local community. Homes would be bought up and turned into expensive pied-à-terre for Paris businessmen.

There was a nostalgic picture of the old, established businesses in the area. The viaduct widening, Mr Dolphin said, would mean the demolition of the offices of Deinhard and Co, wine merchants, employing 62 people, and a similar fate would overtake the Royal George pub employing seven.

He predicted that the flow of international travellers and local rail

nerves are suffering," he told the committee.

Mr Robert Fry, of the Coach House, Newington, said there was an horrendous proposal to build the continental main line across his drive, an old property which he had spent "three years blood, sweat and tears" working on.

"If we lose that, we lose everything," he declared.

The remit of the committee is, in fact, very limited. It cannot consider the principle of the Bill or deal with matters of public policy.

This is graphically illustrated in the minutes of evidence for last Tuesday's hearing when Mr Gordon Wallis, owner of some self-catering holiday units at Newington, submitted his petition.

Mr Wallis: "There is another matter that does concern me and I think it is one that properly you and your committee do have some say in, and that is the possible abandonment of the scheme."

Chairman (Tory MP Mr Alex Fletcher): "No."

Mr Wallis: "I see. Then in conclusion there is no doubt in my mind that the Channel Tunnel project will adversely affect my business and what is more it will adversely affect the present tourist trade in our area and the future trade."

"No one will wish to visit the area in order to stay. For at the end of the day there can be no doubt that this corner of our country will be nothing but coast-to-coast concrete."

"I was totally devastated and my

Court supports bar on Labour candidate

BY RAYMOND HUGHES IN LONDON

KNOWSLEY North Labour Party failed last night to obtain a High Court order blocking the decision of Labour's national executive (NEC) to bar Mr Leslie Huckfield from selection as the party's candidate in the pending Liverpool by-election.

Mr Justice Hoffmann refused to grant Mr Huckfield and the Knowsley North party a temporary injunction stopping the NEC acting on decisions taken on Wednesday to bar Mr Huckfield and impose Mr George Howarth as Knowsley North's candidate.

The court ruling came within hours of the writ for the by-election at Knowsley North, caused by the resignation of Mr Robert Kilroy-Silk being moved in parliament. The judge gave three reasons for refusing to grant an injunction.

He thought it unlikely that it could be established that the NEC had acted unfairly towards Mr Huckfield, or broken the rules of natural justice. It was arguable that the NEC had the power under its rules to act as it did.

The balance of convenience, looking at the interests of both the Labour Party and Mr Huckfield, was in favour of not interfering with the by-election process by granting an injunction.

The judge also observed that the Labour Party's rules required parliamentary candidates to be endorsed by the NEC. Even if Mr Huckfield were to be selected it was most unlikely that he would be endorsed, the judge said.

The judge had been told that the NEC regarded Mr Huckfield as disqualified from selection because of an assurance he was said to have given when selected as a candidate for the European Parliament elections: that if elected he would not, during the lifetime of the European Parliament, or his term as a Euro MP, seek election to Westminster.

Mr Huckfield denied giving an assurance in those terms and complained that an NEC investigation into the matter had not given him a proper opportunity to put his side.

MPs later agreed on Thursday, November 13, as the date for the by-election in the safe Labour seat.

The Liberals initially objected to the speaker (chairman) issuing his by-election writ - normally a formality.

But after an hour and a quarter of sometimes acrimonious debate, including attacks on Knowsley North's former MP, Mr Kilroy-Silk - who has claimed he was hounded out by the Trotskyite Militant Tendency - MPs approved the poll date without a vote.

Liberal leader Mr David Steel said the writ should not be moved until the name of the Labour candidate was known and the outcome of the court case known.

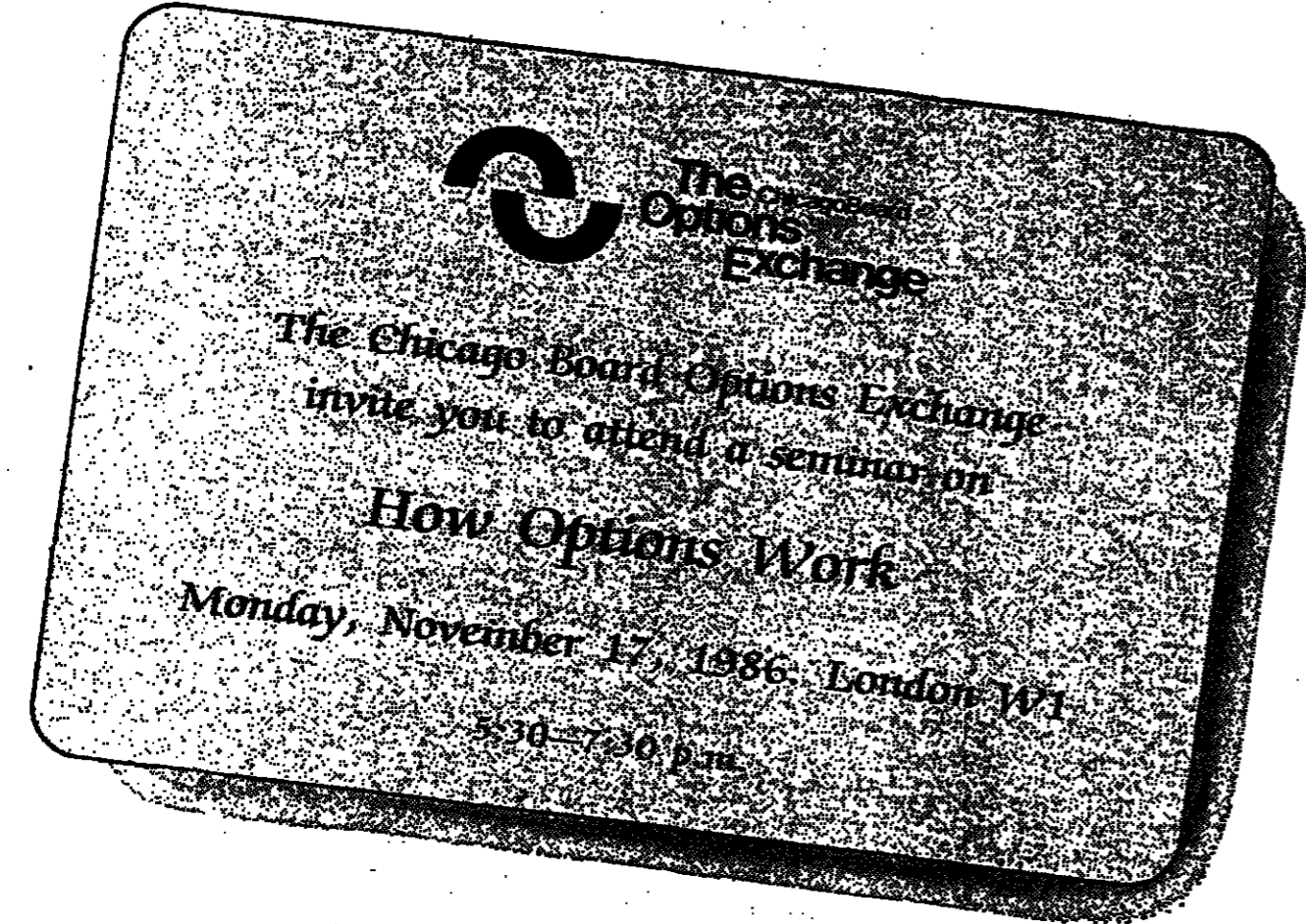
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UK NEWS

Premium boost forecast for pension companies

BY ERIC SHORT

LIFE companies can look forward to a £500m to £750m boost in their annual pension premium income when new pensions provisions come into operation from April 1988 - more than double their current premium income from self-employed pensions business.

This prediction was made yesterday by Mr Roger Harvey, director of insurance research at Greenwell Montagu, when he addressed delegates on the second day of a conference in London on personal pensions organised by the Institute for International Research.

The 1988 Social Security Act not only introduced the right of every employee to take out his or her own personal pension, it also made it easier for employers to set up company pension schemes outside the State Earnings-Related Pension Scheme and for employees to top up the benefits from their company

scheme by making Additional Voluntary Contributions (AVCs).

Mr Harvey accepted that life companies would benefit from personal pension business but felt that forecasts for the potential of this market were too optimistic. He considered that rather fewer than 500,000 employees would take out personal pensions and that the premium would average around £1,000 a year - not 'spectacular stuff', but high enough to be profitable for life companies.

However, he considered that the other changes would generate much more business for life companies with smaller companies offering up pension schemes for the first time and many more employees taking out AVC contracts. In particular, he saw considerable potential in mortgage business with pension contracts being used to pay off the loans.

However, Mr Harvey emphasised that success in this field would only come to those life companies which were prepared to put considerable efforts in getting their marketing right. Personal pensions would not sell themselves. He concluded that threats to life companies from unit trust groups, banks and building societies, which were being allowed to sell personal pensions for the first time, had been overestimated.

Mr John Stewart, insurance services manager of the Woolwich Equitable Building Society, considered that building societies were well placed to sell personal pensions. They had a high and good public image, a wide customer base with thousands of retail outlets, a record of safe, risk-free investment and considerable experience in handling payments of varying size to and from customers.

Stress 'is main threat to health for staff in City'

By Financial Times Reporter

STRESS is regarded by City of London and other financial institutions as the most serious health issue facing their staff, according to a Mori survey.

Senior managers in 112 financial organisations were interviewed and 64 per cent identified stress as their main health concern, over four times the number who stated heart disease and six times those who mentioned alcohol.

Mr Bob Worcester, chairman of Mori, in giving the findings yesterday to a symposium organised by the Institute for International Research, said that the most likely organisations to give a high rating to stress were accountancy firms followed, 'somewhat to our surprise', by building societies.

Other high ratings came from wholesale financial institutions and those which were affected by the 'Big Bang' deregulation of the City. Merchant banks were about the norm, at least at stressful, according to their own evidence, were the retail banks. People who worked in the City had higher stress ratings than those in similar jobs outside London.

Too much work was seen as the biggest single factor in creating stress. Other causes given included the pace of change, long hours, competition, pressure to perform, overwork, and conflict between work and private life and job insecurity.

The most frequently mentioned sign of stress, Mr Worcester said, was that the employee's performance suffered. Other symptoms included irritability, absence from work, indecisiveness, drinking and depression. Middle managers were thought to be the most vulnerable.

Only 22 per cent of the managers said their organisations had any formal way of identifying people under stress. 'Few believe that they can identify stress effectively,' Mr Worcester said, 'and there seems to be little constructive prevention other than an annual health examination for senior executives.'

Dr Joe Keenan, medical director of Bupa Occupational Health, told the symposium that stress was the mismatch between the capacity of a person and the demands placed upon him or her.

Contrary to popular belief managers are healthier, have a better diet, take more exercise and live longer than many other people, according to Dr Andrew Malin, medical adviser to the Administrative Staff College, Henley. He told a managerial conference in Kent yesterday that a manual worker's chance of reaching 65 was only 60 per cent of an executive's. He said most stress came from an executive's family life rather than from financial and work pressures.

Policy switch sought on information technology

BY DAVID THOMAS

A CHANGE in Government policy on information technology was called for yesterday by a pressure group representing mainly large British-owned information technology companies.

The United Kingdom Information Technology Organisation issued a policy statement on Government policy at a seminar in London attended by senior managers and MPs.

The statement said that the information technology industry in the UK was highly fragmented and argued: 'only a change of Government policies in relation to the industry and a move towards an integrated policy can remedy the situation.'

It stated that the dominance of US and Japanese companies 'has resulted from deliberate policies on the part of their governments to support and develop their information technology industries.'

The paper criticised the Government's approach and made recommendations on a number of detailed areas. It said that Government aid often led to support for the wrong projects - those which were not the applicant's first choice and which carried an even higher risk because of their 'pioneering nature.'

To remedy this, support schemes should be extended beyond research and development and awarded on the basis of different criteria, including that of export promotion and import substitution. The paper was critical of the impact of inward investment on the UK industry. Skill shortages had been made worse by 'the rather non-selective process of the provision or cutting back of budgets in universities and schools.'

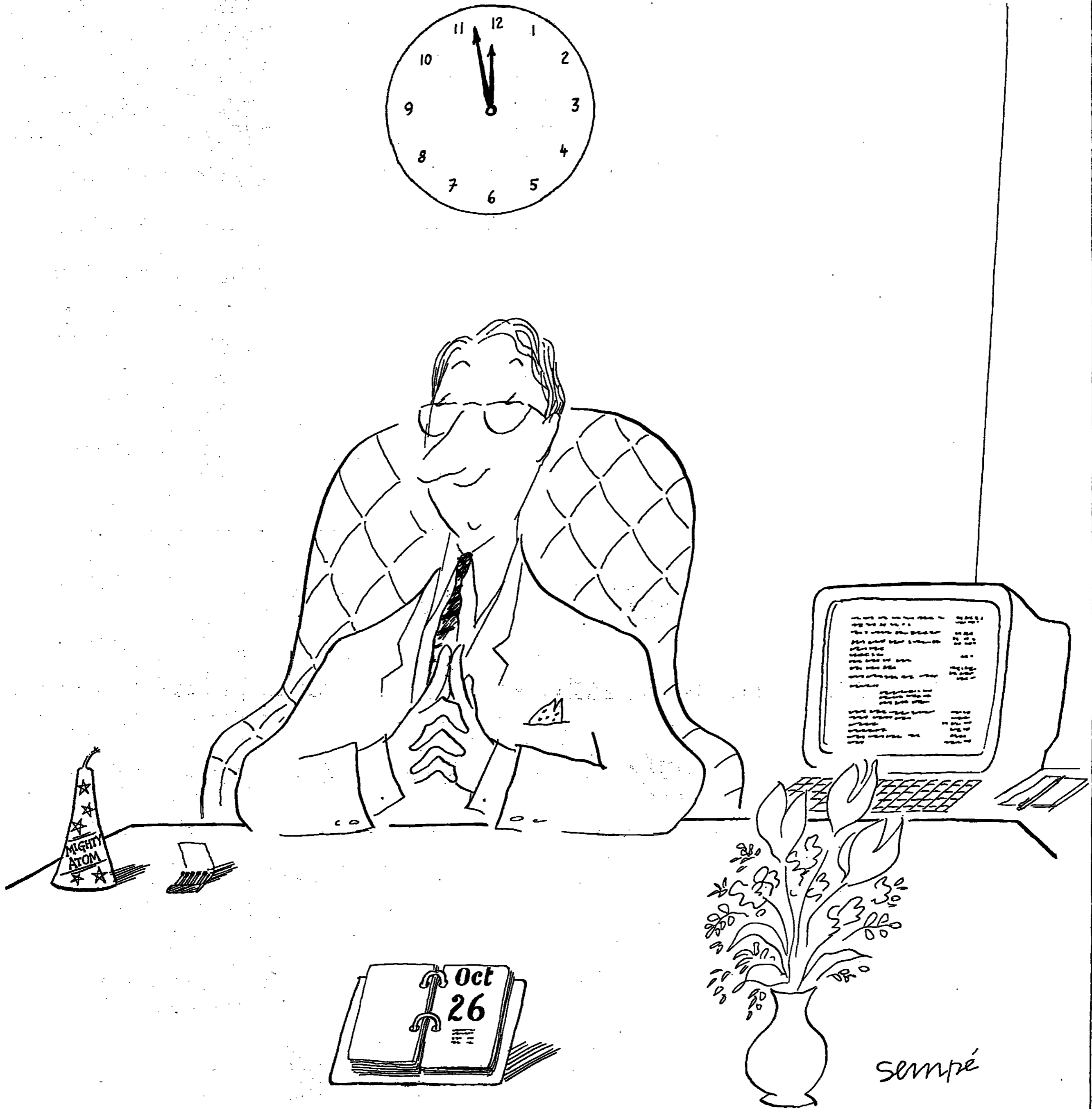
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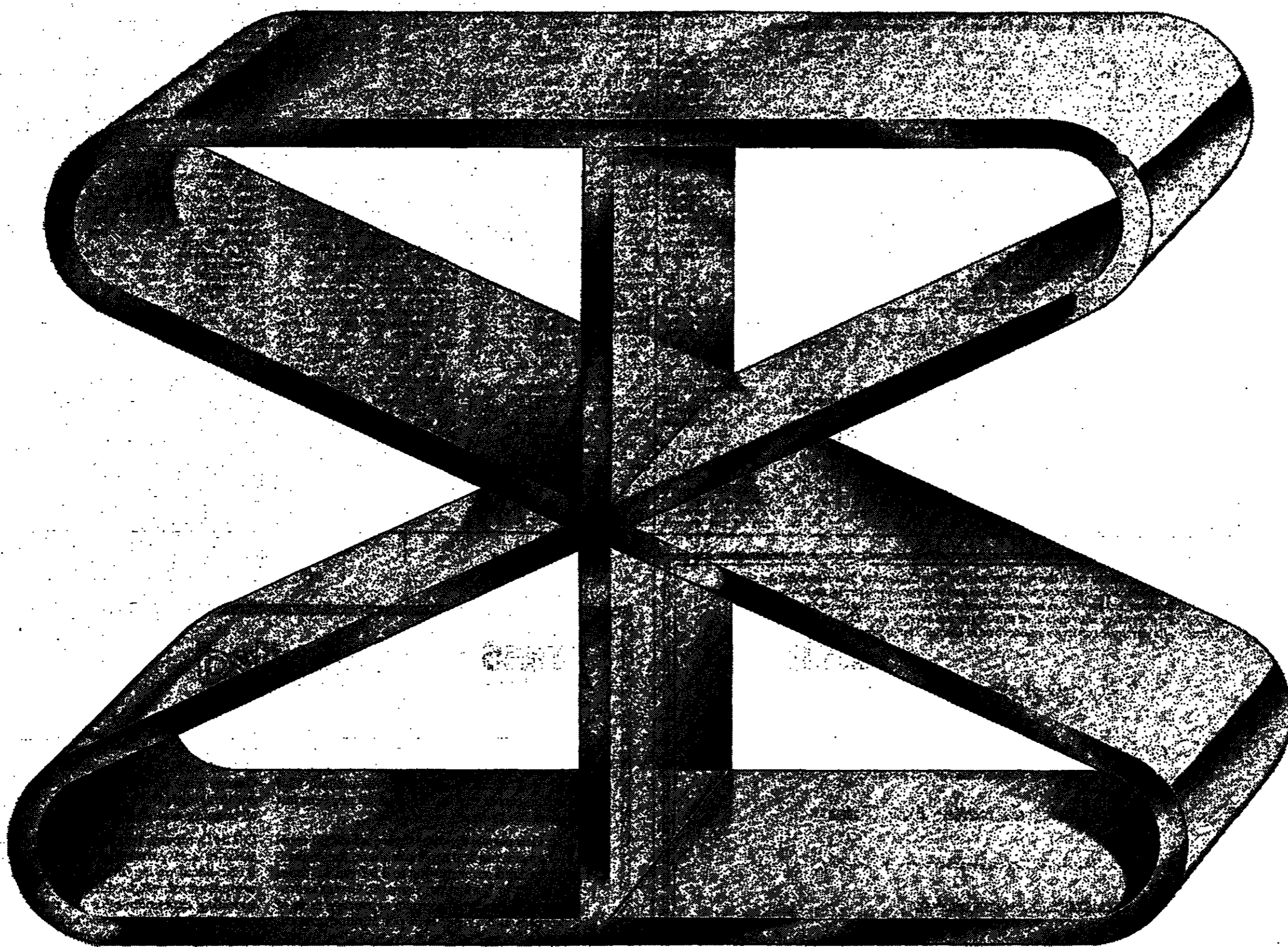
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MANAGEMENT

Caterpillar

Planning to give its plants a future

Nick Garnett explains that the US giant is pinning its hopes on integrated manufacturing

A LOT of US production managers have looked on rather forlornly as their companies have gone belly up under the advance of Japanese industry.

Pierre Guerinon, executive vice president in charge of manufacturing at Caterpillar of the US, the world's largest construction equipment maker, has no intention of following suit.

"Advanced production, that's where we are going to beat the Japanese. They just haven't addressed the issue of integrated manufacturing."

Few US companies have the stomach left to say that, despite their glee at the discomfort the yen is causing their Asian competitors.

Cat is putting its money where its mouth is by forking out \$1bn to revolutionise its manufacturing in a programme with the rather mushy name of PWA (pronounced Peaw)—Plant With A Future—so called because many of Cat's plants would not have one if the Illinois-based company had not decided to embark on the programme.

Running through into the mid-1990s, the plan involves consolidating manufacturing into smaller areas at the company's plants, automation and integration, simplifying workflow and model options and further outsourcing components. It will also involve a "drastic" fall in the head count, says Guerinon, but which, he stresses, will be carried out "humanely" and with a great deal of training for workers that remain at Cat.

The one-inch thick book in Guerinon's office which details the manufacturing cells, workflow systems and just-in-time production methods that will be installed at each of the company's 30 plants worldwide is a testament to the pressures manufacturers face in the merciless global battles raging in the construction equipment industry.

Cat's production costs are higher than those of Komatsu, its most persistent, able and ruthless worldwide competitor, and one of the programme's goals is to pull Cat's costs down by at least 15 per cent—to a level Cat says will be below its Japanese arch rival.

Cat has already been putting through a barrage of changes forced on it by the huge slide in worldwide demand for construction equipment at the turn of the decade. This was com-



Caterpillar is adapting its product lines to what the customer wants: smaller diesel-powered machines

pounded by a sea change in what the customer wanted—towards diesel-powered smaller machines and away from the monstrous earth-movers on which Cat made its money.

Cat rolled up losses of \$1bn in the first few years of the 1980s. It began the recovery last year and is forecasting a profit for the second year running thanks mainly to a grinding defensive programme that ran from 1981 right into last year, and in spite of the \$36m third quarter loss, partly as a result of a strike, announced last week.

That programme involved shutting six plants, reducing manufacturing floorspace from 45m sq ft to 35m sq ft (still not completed) and cutting its workforce from 89,000 to 55,000. It also further concentrated sourcing of its products at design plants and bought-in more bearings, pistons, forgings and castings.

That restructuring was supposed to cut costs by 25 per cent but Cat found the going tougher than expected and the out-turn was more like 19 per cent.

"We will continue outsourcing and belt-tightening," says Guerinon. "We'll take out the juice from that fruit but we'll develop other tactics to get costs down by another 15 to 20 per cent."

You can see why Cat needs

to. Guerinon says 1,050 pieces of paper are still used to steer the production of one gear from design to manufacture at Cat's Peoria, Illinois, plant. Almost a third of manual hours are tied up at its Joliet, Illinois, plant in handling materials and loading/unloading machines.

Cat's "factories" are wrapped up in PWA which is co-ordinated by a head office group of over 300. As part of the scheme, the number of robots at Cat plants will rise threefold from the present 200. The number of manufacturing cells will increase to between 500 and 1,000 and each plant will have on average 10 to 15 profit centres. By the mid-1990s the plan is for plants to have full integration between manufacturing, design, purchasing and accounts.

"We are moving towards high velocity manufacturing," says Guerinon. The 25 to 30 days it takes Cat to make a gear will be brought down to four days, he says. Inventory levels of two to three months' supply is destined to drop to less than a month.

The programme also adds up to a more ruthless approach to how much of its products Cat will make itself. Some 90 per cent of Cat's costs are tied up in 20 per cent of its components so the aim is to concentrate on core items while outsourcing everything that can be manu-

factured more effectively outside. "It is going to be make what you cannot buy and not buy what you cannot make."

Core components include diesel engines, fabricated chases, gearboxes, transmissions and hydraulics but more small fabrication will be outsourced, together with some complete cabs, some undercarriages and some hydraulics.

Cat is already chopping down the model options it offers on its standard production lines. Each of the 45 different options on the 936 wheel loader, for example, require separate inventory and it is planned to reduce these to 26.

Cat has already found it hard to keep to targets during its defensive strategy of recent years. It has also watched other companies like General Motors stumble over its advanced manufacturing as the Detroit giant tried to learn a new art. "That does not bother me at all," says Guerinon. Cat is not intending to deposit its workforce in the wastebins and go for all-automated plants. Its products, in any case would probably not lend themselves to that.

One thing seems certain. If Cat is successful with this strategy the US paper industry will not like it. Guerinon's detailed planning bible predicts that 1,050 pieces of paper for those one gear will be down to 10 by the turn of the decade.

EUROPEAN manufacturers are forfeiting a substantial competitive advantage by refusing to switch their purchases of materials and components from multiple to single sources of supply.

That at least is the conviction of Ivor Morgan, Professor of Operations Management at Boston University. An examination of purchasing costs is long overdue in many European companies, he maintains.

One difficulty is that the change he envisages implies a fundamental rethinking of the purchasing function in manufacturing companies and an adjustment to an entirely new relationship between supplier and manufacturer. For most European companies it would also mean a different approach to the training and status of purchasing staff.

Participants in an advanced manufacturing course the professor taught earlier this year at Imede, the international management training institute at Lausanne, Switzerland, showed symptoms of "severe indigestion" when he tried to outline to them the benefits of single sourcing.

Resistance among European managers to the suggestion that they should follow US companies in changing their purchasing practices was almost vehement, Morgan reports. His proposals were taken as an attack on traditional, tested principles of purchasing.

In the US, however, dramatic reductions in materials costs of 25 per cent or more are being achieved by companies which have changed their purchasing policies. Single sourcing has in some instances been the key to survival.

Xerox would probably not have withstood the competition from Japanese and other manufacturers of photocopiers equipment, had it not cut its worldwide supplier base from some 5,000 in 1981 to just over 300 today.

Japanese competition has similarly forced the big US car companies towards single sourcing at the factory level. IBM, the US computer giant took the same direction in producing its personal computers and Cunniff, the US engine manufacturer, has sharply improved productivity by altering its buy-in system.

By contrast Morgan found that single sourcing was being attempted in Europe almost exclusively by US-owned companies such as Ford. Since his return to Boston he has started to accumulate data which confirm the existence of very different perceptions about purchasing and significant performance gaps between US and European manufacturers. "All the

Purchasing

A singular way to increase competitiveness

BY WILLIAM DULLFORCE

pointers suggest there must be change in Europe," says Morgan.

Price has been the principal yardstick by which manufacturers have traditionally selected their suppliers. By spreading their purchases among several suppliers, it is argued, manufacturers can achieve the cheapest prices and the greatest assurance of a secure flow of materials.

One upshot of the traditional multiple sourcing system, however, has been the arms length relationship it has induced between the manufacturer and the supplier. Keeping suppliers at a distance has been seen as necessary to the free play of competition. But it blocks the transfer of information.

Limited

Morgan argues that in the traditional relationship the manufacturer is unlikely to know the real supply costs. As for technological development, designs for new components are usually fixed before being put out to bid and the suppliers' responses are usually limited to the specific part for which bids are being sought. The supplier's creativity is inhibited by his lack of knowledge about the overall product design.

Concentrating purchases of a key item on a single supplier, has brought economies of scale and considerably reduced inventory costs for US manufacturers. Single sourcing in this context fits into the Japanese-style "just-in-time" production systems now being widely introduced in North America.

But Morgan does not highlight these advantages. He does not see the purchasing revolution that has started in the US as an imitation of Japanese practice. While single sourcing is an integral part of "just-in-time" manufacturing, it can be equally effective in other production systems.

On analysis, single source alliances show advantages that

go beyond the cost gains of scale, the professor claims. In a few cases they have eliminated the incoming quality inspection by the manufacturer, a situation which would be very complicated to develop with multiple suppliers.

A supplier-manufacturer alliance provides a more predictable and smoother flow of materials and components, allowing both to plan better the use of their production capacities. It also allows a more rapid response to market fluctuations—no mean advantage at a time when consumers demand for more variety is increasing the rate of product change in many industries.

Quality problems are easier to find and to solve when the manufacturing process is linked to single sources rather than fragmented across a large supplier base. And, just as important, the involvement of the supplier in product design is promoted.

A sheet metal fabricator is much more likely to know about the costs and complexities of metal box design than anyone thinking chiefly about what will fit into the box, Morgan points out.

This leads to the core of the purchasing revolution: the fundamental change in the relationship between manufacturer and supplier. The link now largely prevalent in Europe is basically one of suspicion, confrontation and unsophisticated information exchanges.

A single source alliance has to be based on openness and trust involving considerable disclosure of financial information on both sides as well as access to each other's quality controls and design operations. Information technology, which can be more easily applied to a single supplier, can help this development but it demands essentially a change in attitudes.

Some European companies have a long history of treating

their suppliers abominably, Morgan states bluntly. British-born, he speaks from experience: his first job was with a company supplying pistons to British-based car manufacturers.

Internally, manufacturing companies need to rethink the role of their purchasing staff. In many, buying has been a career on its own, moving from paper work to bargaining on prices with suppliers. In future, if the supplier is to be treated as an integral part of the manufacturing process, the purchasing unit will have a much wider management role.

During his teaching spell at Imede, Morgan failed to convince his senior management students of the truth of his arguments. He was rather more successful in persuading his Imede teaching colleagues in the brainstorming session that preceded the editing and publication of Imede's pamphlet on the purchasing revolution.

To the complaint that a single source alliance puts the supplier into a position of serfdom, the professor enumerated the advantages the supplier will gain from closer integration with his customer. But the new relationship does presuppose a much greater acceptance by the manufacturer of his responsibility towards the supplier.

Details that innovation and technological development would be served by single source manufacturing were countered by the argument that European companies have performed poorly in any case in developing new technologies under the multiple supplier system. The need for a better mechanism of scanning for new products and process technology was evident whichever purchasing method was used.

Failures

Morgan acknowledges, however, that far more research is needed into the effects of the purchasing revolution in US manufacturing. Is it appropriate for small companies? Should single sourcing be applied to all manufacturing needs?

More analysis is needed of single sourcing's failures as well as its successes. For instance, has it worked in companies manufacturing for highly volatile markets? Then there is the basic question of how to create the new relationship of trust and loyalty between supplier and manufacturer.

But, Morgan insists, the change in purchasing techniques is under way in US industry and, willy-nilly, if they want to stay competitive, European manufacturers had better climb on board.

*Available from Imede, PO Box 1059, CH-1001 Lausanne, Switzerland.

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October 24, 1986

Anglovaal Limited

(Incorporated in the Republic of South Africa)

Extracts from the review of the Chairman, Mr Basil E. Hersov, for the year ended 30 June 1986

□ The Group's consolidated profits increased by 39 per cent from R66-million to R92-million. This follows an increase in earnings of 25 per cent last year over the previous year's figure.

□ The Company's dividends were raised 90 cents to 450 cents from 360 cents per share, the consolidated dividend cover moving to 4.8 from 4.3 times earnings. Over the last ten years the Group's earnings and dividends have grown at average rates of 23 per cent and 17 per cent per annum respectively.

□ There was another considerable increase in income from mining investments from R36-million to R59-million.

□ Prieska Copper Mines, which is nearing the end of its life, contributed 295 cents per share to the Group's consolidated profits.

□ The Group's industrial companies performed very creditably under difficult circumstances to produce an overall increase in earnings of 15 per cent for Anglovaal Industries Limited (AVI).

□ AVI is reconstructing its authorised share capital for purposes of a R104-million rights offer. Anglovaal will subscribe in full for its share entitlement of this offer and has underwritten the balance of the shares offered.

□ Based on the AVI group's business plans, its earnings per share for the current year—after adjustment for the rights issue—should at least match those of the previous year.

□ The average gold price in rand terms received by the Group's gold mines was some 37.5 per cent higher than the previous year.

□ Notwithstanding the current uncertainties relating to the international coal market and the possibility of additional sanctions, Grimaar Desert Spar (Pty) Limited has decided to establish a small new export colliery at Klipspruit near Newcastle. The initial mine production, which will commence towards mid-1987, will be limited to 300 000 sales tons per annum of high-quality coals.

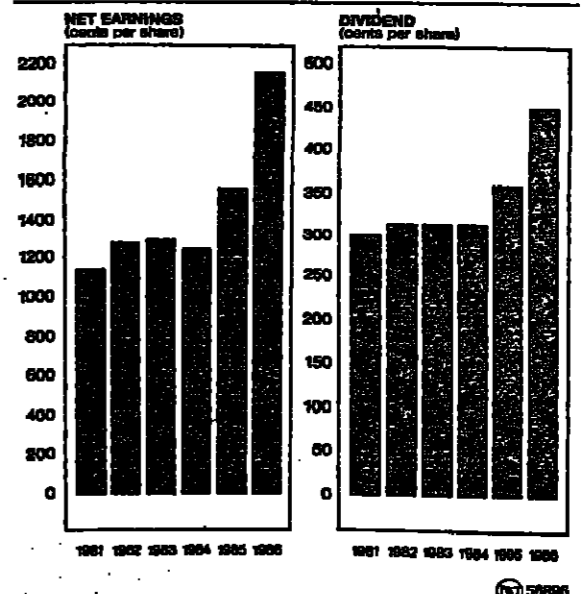
□ Gold exploration, mainly in the northern Orange Free State where some results have been encouraging, now accounts for a major portion of all ongoing exploration expenditure.

□ The Company, together with its investment subsidiaries and partners, spent R17-million (1985: R12-million) on exploration, research and the development of value-added projects. The corresponding expenditure for the current year could amount to about R31-million. Costs related to the possible acquisition of mineral rights as well as the Klipspruit coal mine development could absorb approximately a further R42-million.

□ In the light of the potential industrial and mining developments mentioned above, the board is giving consideration to the desirability of raising additional funds. Shareholders will be informed in due course should it be decided to proceed with such plans.

Basil E. Hersov, Chairman
26th September 1986

As at 26th September 1986 R1 = R1.51 = US\$0.65
The annual general meeting of the Company will be held at 09:30 on 14th November 1986 at Anglovaal House, 56 Main Street, Johannesburg, South Africa.



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THE PROPERTY MARKET By PAUL CHEESERIGHT

NEW ZEALANDERS

Hamilton ruffles PHIT

GRAHAME HAMILTON knows London. He has been in and out for 20 years. But London does not know him, although it is learning.

In fact, he is a 45-year-old New Zealand entrepreneur—a cautious entrepreneur, as he puts it—who is a father of five and grandfather of three. Recently liberated from the formalities of corporate life, Mr Hamilton is the man who started a flurry of activity around Property Holding and Investment Trust (PHIT), as his ambitions spread from Australia to Europe.

He wants a quoted London property vehicle and has the resources to get one. Property, he argues, is a reasonably secure entry to the UK market. "We were looking for companies with a sound property portfolio which had potential developments and whose managements were not aggressive but could be influenced to become so."

He had his eye on PHIT even before Greycoat made an abortive bid in the summer. So he put a tender offer on the table: 160p a share for 29.9 per cent of the equity—potential spending of at least £37m—from Apex Group.

But Mr Arthur John, the PHIT chairman, found a white knight in the shape of Wingate Property, itself propped up by Chase Corporation of New Zealand—at 165p a share. Next move to Mr Hamilton.

have arrived on the property scene. There could be more. Since the Lange Government in Wellington lifted the shackles on the New Zealand corporate sector, allowing borrowings overseas, Mr Hamilton's generation of entrepreneurs has taken wing.



Grahame Hamilton

He himself left Fletcher Challenge, the biggest New Zealand industrial group and built up Kape Investments, a shell oil exploration company, to merge with Apex Group "which had \$NZ140m of equity and cash with no management."

"I'm anxious to be back as a principal. Expansion (of Kape/Apex) is directed at shareholders' funds which will allow me to do some of the

things on a personal level I was doing at a corporate level," Mr Hamilton said.

Once the Kape/Apex merger takes effect next month, Mr Hamilton will have a personal stake in the combined companies of 17.5 per cent. On current prices the group will have a market capitalisation of NZ\$565m. Shareholders' funds are NZ\$235m, which would be leveraged to NZ\$522.2m. There is money to invest.

Originally, Mr Hamilton shied away from a full-scale bid for PHIT. Too risky, he thought. "To get 51 per cent, often in the UK you've got to offer a scrip option because a lot of the institutions are concerned with capital gains tax and they prefer paper. We knew Kape paper would be unacceptable."

Mr John accused Mr Hamilton of bidding for backdoor control of PHIT. And, on the subject of control, Mr Hamilton is quite frank. "In the end that's got to be our objective. We're not going to be a passive investor."

But his favoured approach is co-operation with the existing board. "In the first instance we want to work with the board, evaluate management strategy, contribute our own concepts." For Mr Hamilton his New Zealand experience is perfectly relevant to the UK. "Property has a common theme in terms of the quality of its location, the nature of its remaining, its expected yields, its management."

Reinhold's British entry

REINHOLD, the Swedish company, is making its first incursion into the UK market with a plan to redevelop, behind its 19th century facade, the Bible Society building on Queen Victoria Street in the City of London.

Speyhawk will be working with Reinhold on the project which will provide 52,000 sq ft of office space. Reinhold has a Swedish property portfolio valued at £300m, and the Bible House venture marks its expansion abroad.

Letting agents are Jones Lang Wootton and Sinclair Goldsmith, respectively, the advisers of the Bible Society and Speyhawk. Reinhold was advised by Hillier Parker.

County and District Properties, through Strutt and Parker, are spending £4m to acquire the freehold of the prime 138-142 Strand site in central London from an unnamed state body, advised by Hillier Parker. There is planning consent for 40,000 sq ft of offices and two shops.

The Church Commissioners, owners of the Tower Ramparts shopping centre in Ipswich, opening next month, have withdrawn from the agreement to let 75,000 sq ft to the House of Fraser, because of uncertainty about the store's intentions. Chesterton Lalonde announced.

NEW TOWNS

Land disposals programme gathers pace

OVER THE next eight years, the Commission for the New Towns (CNT) will sell about £1bn worth of commercial property. Over the last seven years it has sold about £500m worth.

The sales programme is an unsung part of the Government's privatisation policy, involving the disposal of assets accumulated as, since World War II, new towns have developed. During the current financial year, Mr Nigel Lawson, the Chancellor of the Exchequer, is expecting CNT to contribute at least £120m to central government funds from property sales.

"At the end of the year, all the money goes over. We're not allowed to keep a black bag," said Sir Neil Shields, the CNT chairman.

A further facet of this privatisation policy is the activity of the London Residuary Body (LRB) set up to dispose of the property assets of the Greater London Council. The LRB is still trying to find out exactly what it has in its portfolio, but there are at least 6,000 properties scattered across London. The first sales this year should realise £30m.

But there is no windfall here for the national exchequer. LRB sales proceeds will be distributed, by an as yet unspecified formula, to the London boroughs.

What the CNT and LRB have in common, however, is a desire

not to upset the market. Both are looking for full commercial values. But it is the CNT which has the sales experience.

Although the CNT was set up as long ago as 1962 to take over the assets of new towns from the individual development corporations which had supervised their initial growth, the present sales programme gathered momentum only after the Thatcher Government came to power in 1979.

"Mrs Thatcher was determined," Sir Neil recalled. "She said the new towns are costing money, but they've got a lot of assets. If you want further money for the new towns, find it from your own resources. Instead of just managing, enhancing the assets you should sell as well."

The CNT, though, his discretion about the timing of its sales. They take place, as Sir Neil put it, "when we consider it expedient. If the instructions were made more precise, we would have to go hell-for-leather in Skelmersdale, just like Crawley. We'd have to give the stuff away."

Certainly the new towns are a very mixed bag, at least in the context of property sales. Under the CNT control now are the London ring towns—Basildon, Bracknell, Crawley, Harlow, Hatfield, Hemel Hempstead, Stevenage and Welwyn Garden City—plus Central Lancashire, Corby, Northampton, Redditch and Skelmersdale.

Sooner or later Aycliffe, Peterlee and Washington, all in the north east, will come into the CNT ambit and probably later on Milton Keynes, Peterborough, Telford and Warrington. They will add to the CNT portfolio of potential disposals.

The market is absorbing the CNT sales in the ring towns. "But we have to phase it," Sir Neil said. Crawley has been easy and Harlow is picking up because of the M25. But the response in the north is not so willing—the London institutions are showing little interest.

In some cases, CNT has had to spend first to sell later—in Corby, Redditch, Stevenage and especially Skelmersdale where no sales are expected for five years. The aim is to improve properties to make them sellable. "But CNT is not a benevolent uncle giving money away. Anything to assist the disposal of assets is fine," Sir Neil said.

The nature of the sales has mirrored the current preoccupations of the property investors. Retail sites and centres have been in high demand. Location has been the key factor for offices. Sales of industrial estates, rather than individual sites, has been steady but not exciting.

First options on sales have been given to existing tenants—Kodak and BP have been among buyers. And some 70 per cent

of disposals have been made this way. Here, prices have been negotiated between the tenant of a property where the tenant is probably paying a falsely low rent and what the value would be if the property came with vacant possession.

Of the £1bn worth of properties currently available for disposal, Sir Neil calculated that a portion of £200m results from this marriage value, this technique of negotiation.

For the freehold of its major office holdings, the LRB is adopting the same tactics. Land Securities, LRB said, had already taken the freehold of the Elephant and Castle shopping centre in south London. And there are more big properties to come: Centrepoint in central London, the Shell Centre on the south bank of the Thames, St Katherine's Dock just to the east of the City of London boundary.

That leaves aside County Hall for which Richard Ellis, the agents, has already mounted a publicity campaign resulting in some 200 enquiries, of which 50 can be considered serious. County Hall, opposite the Houses of Parliament and on the bank of the Thames, is likely to net the LRB at least £100m, depending on the use to which it might ultimately be put. But that depends on planning permissions which, if granted, would come in the teeth of Labour opposition.

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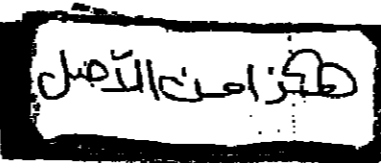
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FT LAW REPORT

Exclusion of other forums not required for service of writ

ETS SOULES ET COMPAGNIE v HANDGATE CO LTD SA
Court of Appeal (Lord Justice Lawton, Lord Justice Lloyd and Lord Justice Balcombe);
October 3 1986

WHERE THERE is no obvious forum in which a defendant can be sued other than the English court, the plaintiff is not obliged to prove there is no alternative and more suitable forum to the point of excluding all others in order to obtain leave to serve his writ out of the jurisdiction.

The Court of Appeal so held when allowing an appeal by the plaintiff, Ets Soules et Compagnie, from Mr Justice Hobhouse's decision setting aside its writ out of the jurisdiction on the defendant, Handgate Co Ltd SA, a Panamanian company.

LORD JUSTICE LLOYD said that Handgate was a one-ship company registered in Panama. By a voyage charterparty dated September 20 1983 it chartered its vessel to a Hong Kong company.

In pursuance of that charterparty the vessel loaded rice at Rangoon for carriage to West Africa. The charterer sold the cargo to Ets Soules which took delivery under bills of lading at London. The bills of lading incorporated the terms of the charterparty.

Ets Soules alleged short delivery and wet damage. The amount at stake was said to be about \$2,000. Ets Soules commenced proceedings by issuing a writ against Handgate within the jurisdiction.

Handgate's address was obtained from a perusal of Lloyd's register. It was given as the address in Hong Kong of a company called Samaha which was described as acting as agent for a number of one-ship Panamanian companies, including Handgate.

Ets Soules then set about obtaining leave for service out of the jurisdiction.

But service on a one-ship Panamanian company could present difficulties. The only method of service on a Panamanian law was by personal service on the company's legal representative, who was the person registered or appointed by the company as such.

Failing such registration or appointment, service might be effected on the president of the company or, in his absence, on any other director of the company.

Accordingly, Ets Soules' solicitors made inquiries in Panama as to what appeared against Handgate's name on the register. They received an answer by telex giving the names of directors and officers, and stating a registered address in Hong Kong. The company's legal representative was said to be the president and/or the person designated by the board of directors.

On the strength of that information Ets Soules sought leave to issue a concurrent writ and to serve it on the president of the company at the address given in the register.

The ground of application was that the contracts contained in or evidenced by the bills of lading were governed by English law and therefore fell within Order 11 Rule 1(1) (f) of the Rules of the Supreme Court.

Leave was given. The solicitors instructed their office in Hong Kong to issue and serve, if possible, the president of the company. But he could not be located at the address given in the Panamanian register. Nor could he be located at the address given in Lloyd's register.

Enquiries of Samaha revealed the whereabouts of another director. Accordingly Ets Soules applied to the court to substitute him for the president. The application was granted and on November 8 1985 Handgate was duly served according to the law of Panama by personal service on the director.

Handgate's solicitors acknowledged service. On February 12 1986 they applied to set aside service on the ground inter alia that there was an alternative forum where Handgate carried on business, namely Hong Kong, where justice could be done at no greater inconvenience or expense.

The argument was accepted by Mr Justice Hobhouse. He held that Ets Soules had failed to exclude Hong Kong. Handgate, he held, could not have been sued in Hong Kong, on the ground that it was carrying on business there and was therefore amenable to Hong Kong jurisdiction.

He said Ets Soules was in a dilemma. Either the service effected on November 8 was good or it was not. If it was good, then it would have been equally good for proceedings commenced in Hong Kong. If it was not good, Ets Soules must fall in any event.

But there was no such dilemma. Personal service on the director was good service on the company in accordance with Panamanian law, because that was what Panamanian law required. It did not follow that it would be good service of proceedings commenced in Hong Kong in accordance with Hong

Kong law. Indeed, it would not have been good service in accordance with Hong Kong law unless Handgate happened to be carrying on business in Hong Kong.

There was no need for Ets Soules to show that Handgate was carrying on business in Hong Kong in order to make the service good by Panamanian law. So there was no dilemma.

Mr Poppelwell, for Handgate, submitted that the burden was on Ets Soules to show the case was a proper one for service out of the jurisdiction under Order 11 rule 4(2); and that it did not satisfy that burden merely by showing the contract was governed by English law.

The first proposition was correct in general. The second was correct in general.

But Mr Poppelwell also submitted that Ets Soules could, by the simplest of inquiries have discovered that Handgate was carrying on business in Hong Kong and that Hong Kong was therefore an alternative forum which was at least equally convenient to England.

He relied on *Ames v. Roberts* [1984] AC 50 (HL) and *The Sphynx* [1985] 2 Lloyd's Rep 116 (CA) (currently under appeal). But they were both different from the present case in that there was an obvious alternative forum where the defendants could have been sued.

The whole question in the present case was whether there was an alternative forum at all. It was only when that was established that the question would arise whether England was more or less suitable than that alternative forum.

Mr Poppelwell's argument that Hong Kong was a viable alternative forum, or that Ets Soules could and should have known it was a viable alternative forum, was not convincing.

In the first place, if Handgate were indeed carrying out business in Hong Kong, it was under Hong Kong law obliged to register as an overseas company. It never did so, so that inquiry of the Register in Hong Kong would have been made with negative response.

The second proposition was that Handgate in the Hong Kong telephone directory, nor was there any reference at the company's registry to Samaha being authorised to accept service on its behalf. There was not even a name plate for Handgate at Samaha's address. The mere fact that a company had an agent carrying on business in the jurisdiction did not mean it was carrying on the company's business. That was well settled in Hong Kong and in English law.

In the circumstances there was no basis for holding that Ets Soules should have known that Handgate was carrying on business in Hong Kong and was therefore amenable to Hong Kong jurisdiction. The fact that Mr Poppelwell's main argument must fail.

His remaining submission was that there was no basis on which the court could interfere with the judge's discretion. The court should always be reluctant to interfere with the discretion of commercial judges in cases of this kind. Nevertheless, on the facts of the case, the judge applied a test which was not only too strict, but much too strict. He held there was a burden on Ets Soules to exclude all other jurisdictions and in particular Hong Kong.

That might have been the right test if Handgate had been incorporated in Hong Kong or even if it had been registered in Hong Kong as an overseas company. But that was not the case.

It could not be accepted that Ets Soules was obliged to exclude Hong Kong merely because it might have been established in Hong Kong proceedings that Handgate was carrying on business in Hong Kong. If it was obliged to exclude Hong Kong on that basis, then why not any other country?

The evidence did not support the judge's view that the Handgate was amenable to Hong Kong jurisdiction. The most it established was that Ets Soules might have proved in Hong Kong proceedings that Handgate was carrying on business in Hong Kong. The difficulty of establishing that seemed to be a factor which the judge left completely out of account.

The court was therefore entitled to exercise its own discretion. On the evidence it was a proper case for service out of the jurisdiction. The exercise of the discretion was justified because there was no obvious alternative forum, indeed no alternative forum at all, except what might have been established with difficulty. Lord Justice Balcombe agreed.

LORD JUSTICE LAWTON also agreeing, said that there were only two pieces of evidence that Handgate carried on business in Hong Kong that the director was found there and that Samaha advertised in the Lloyd's confidential index as its agent.

The other evidence was overwhelming against its carrying on business in Hong Kong. For Ets Soules: J. H. Makins (Clyde & Co.). For Handgate: A. J. Poppelwell (Holmes Fawcett & Wilson).

By Rachel Davies
Barrister

THE ARTS

Arts Week

F S Su M Tu W Th 24 25 26 27 28 29 30

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically falter, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 8282).

LONDON

Les Liaisons Dangereuses (Ambassadors): Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Matisse and de Sade. Howard Davies's sell-out pre-Revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncan still battling and bitching over lovers and other riffraff. (839 8111, CC 838 1171).

WEST GERMANY

Berlin, Deutsche Oper: Tosca, sung in Italian, stars Raina Kabayeva, Cornelia Murgu and Yoko Numura. Also Heinrich Hollteier conducting Die Walküre and Das Rheingold in Götter Friedrich's productions with Diane Curry, Lucy Peacock, Martti Salminen and Peter Hoffmann. Lucia di Lammermoor and Katja Kabanova round off the week.

CHICAGO

Pump Boys and Dinettes (Apollo Center): Fascious look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (838 8100).

SPAIN

Madrid, Dizi Mask Theatre by Chinese group from Guizhou province. A spectacular drama with all the traditional ingredients—music, masks, fancy dresses and historical events. Palacio de Cristal, Retiro Park. (Wed and Thur). (274 86 14).

TOKYO

Black Lizard: Yukio Mishima's play based on an old Japanese thriller and starring renowned Kabuki onnagata (female impersonator) Tammasaburo as the sophisticated attractive female jewel thief, (the Black Lizard). Superb acting by Tammasaburo, excellent stage set and effects make the plot easy to follow, even though in Japanese. Aranya Theatre, near Shibuya. (943 8117).

Opera and Ballet

PARIS

Music and dance from Ball at the Théâtre de Paris (4278 1954). Don Carlos alternates with Prokofiev's Cinderella transposed by Nureyev into the Hollywood world of producers and stars. The modern version Cinderella is danced by Sylvie Guillem, Claude de Volpina, the Prince actor by Charles Jude/Laurent Hilaire, the Stepmother/producer by Michael Denard/Rudolf Nureyev/Patricia Bart. Paris Opéra (4266 5022).

LONDON

Seller's Wells, Rosebery Avenue: Peeking Opera (278 8916). Royal Opera House, Covent Garden: Royal Ballet triple bill followed by The Sleeping Beauty. (240 1068).

SPAIN

Madrid autumn festival presents Spanish Contemporary Ballet Co. Carmen. Music by Bizet. George Cross, J. M. Jurek and Chick Corea. Teatro Monumental, Atocha 65. (227 1214).

ITALY

Rome: Teatro Brancaccio (944, Via Merulana): The Teatro dell'Opera opens its winter season at its overflow theatre with two ballets: I Pini di Roma by Robert North to Respighi's symphonic poem, and La Boutique Fantasque, with choreography by Loris Accardi, based on that of his father, Leonide, for Diaghilev's Ballets Russes. (46 17 55).

production of Verdi's Rigoletto, conducted by Herbert Sordani, and directed by Umberto Puggelli, with Gloria Scalchi, John Rasmussen, Antonio Sevastano (Fri, Sun, Wed). (831 948).

VIENNA

Staatsoper: Simon Boccanegra conducted by Abbado with Zampieri, Gonda, Bruson, Rainaldi. Tosca conducted by Buckley with Trovati, Aragall. Un Ballo in Maschera conducted by Abbado with M. Price, Pavarotti, Cappuccilli. Elektra conducted by Leitzner with Ludwig, Martin, Reppel. (51 444/26 53).

Vladimir Malinovsky and Lenus Caruso. Lincoln Center (262 8000). New York City Opera (NY State Theatre): The week features Lure Fallo conducting Die Fledermaus in Gerard Freudenstein's production with Leigh Murray and Theodore Bartz. Don Quixote, conducted by Maria Bernardi and directed by John Copley, and Love for Three Oranges. Lincoln Center (870 5800).



Wherever it is, we'll find it.

Oil. Wherever it is, we'll find it. Oil is the primary source of energy. It is the power that moves the world and will be so for many years to come. But, it is necessary to be prepared to wrestle this treasure from the earth's most secret strongholds, using the latest continuously evolving technology, and to venture into hostile, inaccessible places.



Music

LONDON

English Chamber Orchestra conducted by Philip Ledger with Jose Luis Garcia, violin and Steven de Groote, piano. Handel, Mozart, Bach, Vivaldi. Royal Festival Hall (Mon). (228 3191).

PARIS

United Vilayat Khan, Master of the Sitar: classical music from the North of India (Mon). Opera-Comique (488 6169).

ITALY

Milan: Teatro Alla Scala: Vladimir Neumann conducting Smetana's Ma Vlast cycle (Fri). Emil Tchakarov conducting the violinist Anne Sophie Mutter in Brahms' violin concerto, and Dvořák Symphony No. 7 (Wed, Thurs). (80 91 26).

SPAIN

Madrid, Monday midday concert with J. Sanmartín (flute) and Jaime Torrens (guitar). Escobar, Vargas, Teleman and Giamani: piano duets. Rachmaninov, Liszt, Liszt and Stravinsky (Wed). Fundación March, Castello 77, free entrance.

Continued on Page 19

World value of the pound every Tuesday in the FINANCIAL TIMES

THE ARTS

روزنامه اقتصادی

Endymion Ensemble/St. John's, Smith Square

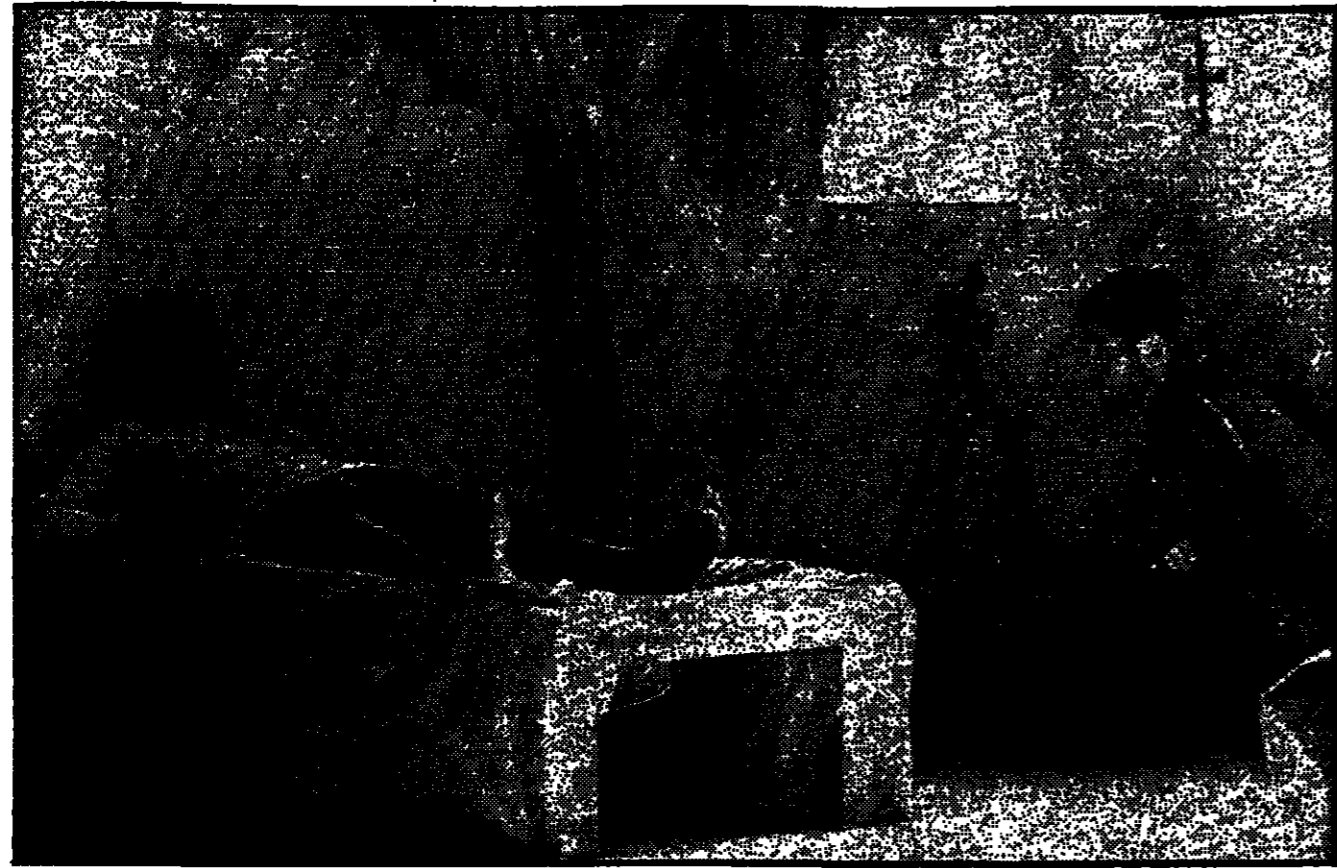
Max Loppert

Even after all the Britten-Tippett concerts that London has heard in recent weeks, there is always room for another—that is, if the programme is as attractive a compilation as Wednesday's by the Endymion...

and Phaedra (on Rinaldo, translated Lowell) stand like two peaks in the whole Britten compositional range, the first a brilliant mixture of epigrammatic irony and sensuality, the second dry, bare, and stripped of all decorative detail.

diminution in the usual pungency of Miss Gomez's sung French may in fact be explained by the St John's reverberance. Some things came off beautifully—the agility of the voice permitted some fleetly turned decorations, and the floating of the final two songs achieved the lambent atmosphere only hinted at earlier.

glittering, firm of line, shaped and graded to extract the work's fullest dramatic power. Miss Palmer is in complete command of the scene (her previous London performance of it, also with the Endymion, was no more than a sketch); all that now remains to be mastered is the correct pronunciation of the names Phaedra and Medea.



Robert De Niro and Jeremy Irons in "The Mission"

Cinema/Nigel Andrews

The Mission's impossible

The Mission directed by Roland Joffe. Parting Glances directed by Bill Sherwood. Legal Eagles directed by Ivan Reitman. Latino directed by Haskell Wexler. Gone to Earth directed by Michael Powell and Emeric Pressburger.

What does one say about a work in progress that does not make progress? Back in May The Mission was entered at Cannes in a confessedly interim state, with final editing and tinkering still to come.

As at Cannes, the opening hour is full of towering grandeur. Bolt's story gives us a Spanish mercenary and slave trader (Robert De Niro) converted to Jesuit beliefs after a series of tempestuous vicissitudes.

son comes from State and ecclesiastical tyranny across the Atlantic, the threat to The Mission comes from box office opportunism on both sides of the ocean.

The mission and its member Indians are presented in increasingly banal Edenic form: all smiles, hard work and healthy teeth; and prone to improbably flawless flights of choral singing from the young Indians (move over, Aled Jones).

But if guyness is mined for the odd blizzards or brittle cameos, it is never exploited for paths or sexual agitprop. Even the dying Nick, an experientialist, still patrols his room before a bank of TV screens, abdicating that aphorism to all who will listen, or tunes into Don Giovanni on his headset.

The Mission could, and should, have been a great epic tragedy. It has three performances that would worthily fit in one: Irons's scene of blissful, unpaying public optimism is tacked on—surviving natives fished from the wreck of a floating violin from the river, words of hope from Cardinal McAnally—as if the naked truth of man's cruelty to man, and God's mysterious aloofness to it all, were more than the world's Odeons and ABCs could bear.

shoulders or the limp fall of his head.

Parting Glances is a tale of yuppie love in the Manhattan gay set. Michael (Richard Gere) is a young editor, is about to break up with Robert (John Belushi), a suit-and-tie careerist whose job is sending him to Kenya.

Or watch on. This is the kind of movie that sounds in summary like the leavings from a soap opera. But writer-director Bill Sherwood gives the film a wit and buoyancy that raises it high above the detergent level.

Granted, not every heterosexual couple has a dinosaur skeleton (or something like it) hanging louchely from the ceiling, a chic explosion of ferns and bouzouki round the walls, or an epinec boss (Robert's) who, when out of earshot of his wife, remembers past flings with young meat.

Elsewhere this week we have Latino, a hectoring if technically well-crafted agit-film by cameraman-director Haskell Wexler. All about the divine right of Sandinistas to rule Nicaragua. And we have Gone To Earth, a rip-roaring 1950 romantic melodrama by Powell and Pressburger.

Anyone seeing Legal Eagles straight after this will think he has caught a nasty dose of déjà vu. None of the main characters is gay in the film: Heaven forbid, with all-American super-wasp Robert Redford in the lead.

Yes, they will. But without any great assistance, I fear, from the writers (Jack Cash and Jim Epps Jr of Top Gun) or the director (Ivan Reitman of Ghostbusters).

Instead they are upscreened by Miss Hamann, who is the least thing since the Colossus of Rhodes and far more attractive. She also has the gift of comic disarray.

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Continued from Page 18

Exhibitions

ITALY

Venice Palazzo Ducale: China. In Venice, Chinese silk from the Han Dynasty to Marco Polo (25-1270 AD); 150 objects, including silks, brocades, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many items from recent excavation, and most have never been out of China.

Venice Chiesa di S. Stae: Marc Chagall. Illustrations in the Old Testament: a delightful series of gouaches by Chagall during 1930-31. A few come from private collections, but most are lent by the Musée National Message Biblique in Nice.

LONDON The Royal Academy: Je Suis le Caidier—the Sketchbooks of Picasso. It is an artist's sketchbooks and notebooks, even more than in his drawings, that he demonstrates the true nature of his ideas.

no reason to think anyone will see his work, he is free to observe and work on variations upon his theme entirely as he chooses.

PARIS Francois Boucher: the 86 paintings and 25 drawings of his first major retrospective re-created the past—his use in the heretofore, shed a fascinating light on life in the period.

WEST GERMANY Essen: Villa Hugel. The chairman of Krupp, Dr Bernhard Beitz, who is also head of the private Ruhr cultural institute, was the moving force behind this exhibition.

used by the institute, founded three years ago on the initiative of the Krupp Foundation. The treasures from the period 1694-1738 of great Elected are on loan from The main emphasis is landscape, but all genres are represented.

NETHERLANDS Den Bosch, Noordbrabantse Museum. Some of the finest Dutch Old Master drawings from the Leiden Printroom are touring Europe.

FRANCE Villa Hugel. The chairman of Krupp, Dr Bernhard Beitz, who is also head of the private Ruhr cultural institute, was the moving force behind this exhibition.

Amsterdam, Historical Museum. The Taste of the 18th focuses on Amsterdam's rich merchant class and its influence on art and culture as part of the celebration of the 100th anniversary of the Dutch Republic.

VIENNA Dian—a submerged kingdom of China: According to the organisers this is the first exhibition in the west of the Dian Kingdom, which existed more than 2,000 years ago in south-west China.

SPAIN Madrid: Pablo Picasso in Madrid. 48 oil paintings, seven sculptures and 5 drawings on loan by painter's widow

Banged Up/Young Vic Studio

Michael Coveney

With Vanessa Redgrave packing them in for Ghosts in the main house and this nifty Foco Novo presentation of two very new plays by young writers in the studio, the Young Vic is suddenly herself again.

Banged Up, as the title implies, deals in various states of imprisonment. In Soul Night, the first play, a London Transport disco night; in Please and Thank You, a social worker interrupts a mother's suicide attempt in a council flat.

Both plays use a technique of inserting the scenes of either reminiscence or fantasy into the present confrontation. It is in the first play, tracing to see a friend's tentative adolescent romance and compare it to contemporary fortunes in the disco.

Amis said in his speech of acceptance that two people who would be very pleased with the award were his bank manager and his accountant. That may well be true; but the novelist's satisfaction went a good deal deeper than that.

because of his social promiscuity on the dance floor. In comes the long lost Madeleine, the girl he once instructed in the finer points of "funny business" in the studio, young married to a booze-soaked bus inspector and living in South Norwood.

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Trevor Laird and Tilly Vosburgh

Amis wins the Booker Prize

Kingsley Amis shook hands with Michael Caine, chairman of Bookers, on Wednesday, with a smile of immense satisfaction as he received the 1986 Booker Prize for his novel, The Old Devils (Hutchinson, £9.95).

Amis said in his speech of acceptance that two people who would be very pleased with the award were his bank manager and his accountant. That may well be true; but the novelist's satisfaction went a good deal deeper than that.

got away and at last he has landed the biggest fish among the annual round of literary awards (£15,000 and a great deal more in international prestige and increased sales of the novel).

Amis said in his speech of acceptance that two people who would be very pleased with the award were his bank manager and his accountant. That may well be true; but the novelist's satisfaction went a good deal deeper than that.

BBC Symphony/Festival Hall

Dominic Gill

Felix Mottl's contemporary orchestral arrangement of Wagner's Wesendonck Lieder is so imaginative, so stylish and so effective that most people have never bothered to consider that they were not made by the composer himself—indeed, few programme notes or record sleeves even mention the arranger.

For some reason, still obscure, although I suggest that Mottl's orchestration does not adequately convey "the intimacy of the songs," Hans Werner Henze made an arrangement of his own of the Wesendonck Lieder 10 years ago for modern chamber orchestra (including alto flute, bass clarinet and contrabassoon) which destroys not merely their intimacy but their marvellous textures.

hous is a mess of fussy little textural shifts and pointings. Scherzosen is a travesty-like distance played on a barrel-organ: a nostalgic pungency of the music remains, but little of its real substance.

For Berlioz's Les francs-juges overture to begin with, and Chalkovsky's Manfred symphony to end, both the orchestra and Fritchard were on sparkling form. The Chalkovsky was one of those performances which, for no obvious reason, but rather by the workings of some mysterious alchemy, climb into place from the clutter bars and stay in place until the final chord.

London Contemporary Dance

There will be five London premieres including the world premiere of new work by Siobhan Davies, during the London Contemporary Dance Theatre's season at Sadler's Wells from November 18 to December 6.

Siobhan Davies' new dance, with a specially commissioned score from Michael Nyman, will be seen in a programme which includes Robert North's Songs and Dances, Richard Alton's Rainbows, and Tom Jobe's Liquid Assets.

Saleroom/Antony Thorncroft

Sotheby's achieved its ambition yesterday and secured a six figure sum for "Le Grand Atlas" by Johannes Blaeu, the most famed mapmaker of the 17th century. The 12 volumes, published in Amsterdam in 1657, sold for £110,000 to the Amsterdam dealer de Jonge. It was a record for a Blaeu.

An even rarer work by Blaeu, his first atlas of 1630 of which only five other copies are known, sold for £50,000 to another Amsterdam dealer, Nico Israel. It includes sixty maps, some making their first appearance. This copy, the finest coloured example, had been in the Jesuit library at Fontainebleau in France.

Christies continued to dispose of the contents of Sheringham Hall in Norfolk yesterday, getting a top lot from the morning session of £5,500 for a pair of Worcester pieced quarterfoil two handled baskets, covers and stands, of around 1770. The Wednesday sale totalled £1,194,847.

The market for jewels seems strong at the moment, judging by the prices being realised in New York. On Wednesday at Christie's, the first session totalled £7,807,380 with 91 per cent sold. The top price was the \$365,068 paid for an antique cabochon sapphire and diamond choker of around 1890 from the estate of Mary Stanley-Clarke.

FINANCIAL TIMES

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Friday October 24 1986

Dithering on farm policy

ANOTHER SEASON of farm price negotiations in the EEC is fast approaching, and the spectacle of political paralysis among ministers is more depressing than ever. In spite of repeated claims that the Common Agricultural Policy is being reformed, the problems caused by excessive and misdirected subsidies continue to pile up. Policy-makers continue to dither and drift.

The farm council's inaction looks increasingly ludicrous in the face of the rapid worsening of world agricultural markets—of the EEC's agreement at Punta del Este to negotiate on farm subsidies in the new Gatt round. Other countries will need to be convinced that this commitment is anything other than lip-service.

Short shrift

As to cereals, the central sector for CAP reform given its importance to livestock producers and to external trade, ministers have not even begun a serious debate. This year they may even be tempted to pretend that the problem does not exist, since harvests in the north of the Community are finding a ready market than normal in the drought-stricken south.

Breaking point

The EEC budget, which only this year enjoyed a large new infusion of funds when the so-called VAT ceiling used to calculate member states' contributions was raised to 1.4 per cent, is once again at breaking point. No fewer than three European Commission members warned budget ministers in Luxembourg last week just how over the top the Community is for 1987. In current projections, farm spending is set to exceed the budget by up to Ecu 5bn. Yet, in the next round, agriculture ministers spent eight hours bagging over monetary leadership in compensatory amounts for poultrymeat.

The real issues are much more serious. Dairy quotas have manifestly failed to curb the surplus, the most expensive item for the Community—partly because they were fixed much too far above actual demand, partly because the cost and price signals to producers have been very favourable and partly because no member state has applied them with anything approaching the intended rigour.

Wrong cure for US chipmakers

THE GROWING role of defence spending in research and development by US high-tech industries has become increasingly controversial in the past few years. Critics in the US claim that it diverts valuable industrial resources into activities which offer dubious commercial returns. In Western Europe and other parts of the world, by contrast, the complaint is that the defence budget indirectly subsidises American companies' operations in competitive markets.

Both camps, however, have reason to be concerned about the plans being discussed by US semiconductor manufacturers to seek extensive Pentagon support for a \$1bn collaborative project intended to help recapture leadership in chip manufacturing from Japan.

At present, defence funding of US industry invariably takes the form of contract work and is justified on the grounds that it is geared to meeting specific national security needs. The official position is that any commercial spin-offs which result are simply a bonus.

Harmful remedy

Now, it seems, the Pentagon may be swayed to provide much more sweeping sectoral assistance to an entire industry. The rationale offered by the chipmakers is that their competitive position is so fragile that US ability to retain strategic independence in key defence technologies is in jeopardy.

The chipmakers indisputably face serious problems. Flagged by huge losses resulting from a prolonged downturn in the world market and relentless price cutting by Japan, most are finding it increasingly hard to finance the soaring development costs needed to stay in the game.

However, the type of remedy being discussed could well prove more harmful than the disease. By identifying itself explicitly with national security interests, the industry risks subordinating the Silicon Valley tradition of free-spirited entrepreneurship to pursuit of technological self-sufficiency as the overriding goal. It is

Pugnacious champions

This week, EEC ministers managed to lead off proposals by the European Commission which would have extended the Esprit support programme beyond collaboration on research into joint product development by electronics companies. European governments could find it much harder to check such demands if the US was leading the way.

There are other avenues open to US chip manufacturers. One is to pursue the trend towards more extensive private collaboration. Still more efficacious would be a rationalisation of the US industry's structure.

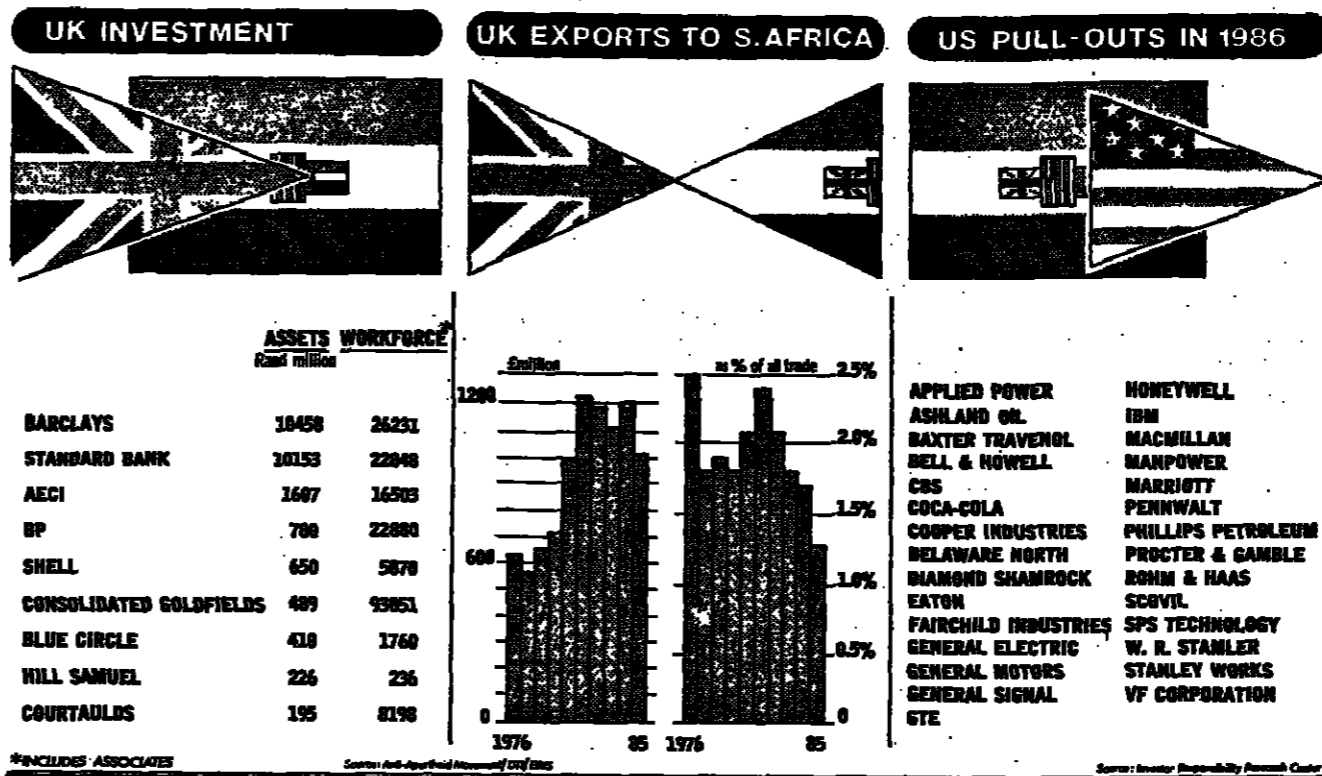
Fiercely individualistic leadership of many large US chip companies—some are still headed by the men who founded them as long as two decades ago—has kept the industry fragmented. The result has been to encourage duplication of effort and to leave companies undercapitalised in relation to their huge development costs.

A series of mergers which produced fewer, stronger companies—prompted by the market forces which were once championed so pugnaciously by the moguls of Silicon Valley—could do more to restore the industry's competitiveness than any amount of support from Washington.

FOREIGN COMPANIES IN SOUTH AFRICA

Retreat on one flank

By Terry Dodsworth in New York and Michael Holman and Andrew Taylor in London



IN A WEEK in which two of the most important companies in the West announced their intentions to sell their South African operations it seemed that the disinvestment movement had become unstoppable.

The news from GM, symbol of American corporate power, struck hard. On the following day IBM, the computer group and a rival to GM for the mantle of US corporate leadership, announced a similar plan for withdrawal. Twenty-four hours later Honeywell and Warner Communications followed suit.

Yet no such shock wave was felt across the Atlantic among UK companies, whose stake in South Africa was valued earlier this year at \$60m. Among the reasons are: a weaker anti-apartheid lobby, a Conservative Party which, unlike the Republican Party, is not seriously divided on the issue, and the relatively greater importance for many UK companies of ties with the Republic.

But for both business communities, the full repercussions of the week's developments may not yet have been felt. The proponents of political change in South Africa through enlightened business practices have undoubtedly suffered a major blow.

It was GM who took the lead in formulating the Sullivan principles, the list of guidelines for responsible corporate behaviour in South Africa which have their counterpart in the European Community's code of business practice. They were named after their architect, Mr Leon Sullivan, the black Baptist minister who sits on the motor company's board.

Both GM and IBM earned plaudits for their efforts in advancing equal opportunities for blacks in their South African operations, and a lead in forming the Corporate Council on South Africa, another organisation through which US businessmen were trying to bring pressure for the ending of apartheid.

"You cannot have these two companies leaving without having a big impact on other US corporations," says Mr Tim Smith, executive director of the

Interfaith Centre for Corporate Responsibility in New York, an umbrella organisation for the radical church movement which formulated the first shareholders' resolutions against US investment in South Africa.

"They have been arguing that they are a constructive force for change. But they are now leaving in a mood of great frustration and they are virtually admitting that their appeals for change have met with no response."

In Britain, there are fewer doubts. Royal Dutch-Shell, the world's largest company, which last month warned that Pretoria's policies were leading towards "unrecoverability," is holding the line on involvement in South Africa. "We still feel strongly that participation is the right policy," said a spokesman yesterday.

Although Shell is one of a group of companies—including

Barclays, Standard Chartered, Rio Tinto-Zinc—singled out in Britain by the anti-apartheid lobby, the majority of UK companies has yet to feel any significant impact or repercussions from the disinvestment campaign. Barclays, however, has seen its student marketing programme suffer—partly a result of the anti-apartheid campaign, and a high proportion of black managers.

Some local authorities have also sought to influence corporate policy. Birmingham City Council, for example, includes as a condition of contracts that work "shall not be done with any person carrying on a trade, business or profession in the Republic of South Africa."

In practice, however, the ban has been difficult to apply. Many contracts would be difficult to replace the large South African economy. Mr Colin Hope, managing director

of Turner & Newall, describes the company's decision to reduce its stake in its South African operation to 51 per cent as "purely a commercial decision. Any influence that we have to determine events in South Africa would be lost if we pulled out. We are a progressive company with good pay and conditions for our workers and a high proportion of black managers."

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Another factor is the sense that South African affairs are taking up a disproportionate amount of boardroom time. Corporations involved in South Africa are embarrassed in their own back yards by shareholder resolutions. They are vilified in the universities, criticised in the churches, and are now being hit by a wave of institutional disinvestment culminating in the decision of the states of New Jersey and California to sell investments worth about \$15bn in companies with assets in South Africa.

Even more immediately damaging have been product boycotts and service contract bans imposed in some US cities and counties. Bell & Howell, the communications group, is believed to have pulled out of South Africa mainly because of these.

US congressional support for sanctions against South Africa, passed earlier this month, was a further blow. The move emphasised that public opinion was swinging decisively away from US involvement in South Africa and also put restrictions on new investment.

Finally, companies must take account of the views of black Americans. Coca-Cola, the soft drinks group which sold its large South African operations, employing more than 4,000, earlier this year, is said to have been particularly influenced by its location in Atlanta, a southern city with a large black population.

As these problems take their toll, the role of US companies in South Africa, the pressure must also be building up for a change in the Administration's supportive foreign policy towards Pretoria.

Indeed, the Administration may well be faced by steadily more radical demands from anti-apartheid groups now that they have drawn blood so effectively. The process of disinvestment to local companies which continue to be supported by US exports and technology is already shifting the debate towards demands for a total trade embargo on South Africa. The battle-ground appears to be moving even further from Mr Reagan's policy of "constructive engagement."

Competitors move swiftly to fill the gaps

THE LATEST US divestments have added a substantial layer to an already thickening sense of gloom among white South Africans about their economic future.

Few people now believe the Afrikaner business leaders' claims that sanctions can be countered by self-reliance which, in turn, will lead to an economic boom. Nor, in the face of rising unemployment, do many people believe the patriotic assertions that divestment of foreign firms will release a flood of local talent to develop domestic alternatives to foreign products.

In the short-term, however,

divestments may not be as bad as some white South Africans fear. Most American firms are not severing ties with South Africa completely, and some have retained the right to return in the future.

General Motors is just such a case. It failed to find a partner for its ailing South African operations, but rather than sell to one of South Africa's half dozen amorphous conglomerates, it has left the local firm at the hands of trusted managers and associates. Unconfirmed estimates are that GM will invest about R100m to repay its subsidiary's debt to local banks before selling out. GM also has a firm agreement allowing it to

re-purchase the subsidiary. IBM has taken almost the same route. It is assessing the purchase by local managers and they have agreed to negotiate "in good faith" a sale back if that is what IBM wants. Both GM and IBM are rushing to finance management buy-outs of their operations to beat the US Congress November 12 deadline, when new investment in South Africa will be banned.

Another important dividend running through the divestments is that both American parents have retained South African markets for their foreign factories. GM will continue its R200m a year exports of auto components to South Africa

from Opel in Germany and Isuzu in Japan.

Almost all American divestment this year has followed this pattern. Coca-Cola will continue to export cola syrup. Motorola will go on selling communications equipment even if the government is a principal customer and Dorby Metals continues to trade through Fibro-Salomon's international network.

South Africa is thus not going to be cut off from American technology, not immediately at any rate. Moreover there are no signs of other countries making following America's divestment lead.

Ironically, Japan, whose Government has banned investment in South Africa for a number of years, is a principal beneficiary of any US withdrawal. Hitachi, whose products are distributed by a subsidiary of Barlow Rand, is gradually eating into IBM's mainframe dominance by quietly assuring South Africans of its reliability as a supplier. Olivetti and Korean or Taiwanese clone makers have grabbed half of the personal computer market. Toyota's components go into a quarter of the cars sold in South Africa, and Sony's consumer products are made and assembled by South African firms.

This week Olivetti emphasised its commitment by announcing plans to set up an assembly line for its range of personal computers.

Non-American companies, however, are also under attack by anti-apartheid groups in the US. At present most pressure is being on Shell, which felt obliged to re-state its commitment to South Africa earlier this week. South Africans worry about what will happen if one of the main Japanese companies has to choose between losing markets in the US or continuing to sell to South Africa.

Jim Jones
Johannesburg

Moderation in Knowsley North

George Howarth's wife presented him with a bouncing baby girl on Wednesday, hours before Neil Kinnock, the Labour leader, handed him another volatile little package—the Knowsley North constituency.

Howarth, who is in line to contest the Knowsley seat for Labour, has long been in the limelight overnight, following the Labour leadership's decision to block Les Huckfield, the former left-wing Labour MP and current member of the European parliament, from fighting the seat.

Huckfield has received the largest number of local nominations for the candidature, but is, nevertheless, seen by party headquarters and by Kinnock in particular as a potential source of big trouble, given the backing he enjoys from Merseyside militants.

Howarth, a moderate Kinnock man who will put up a good show in a seat which, barring political catastrophes, should be easily retained by Labour. A local man who was born in what is now Knowsley borough, he has lived there for all but two years of his life.

Aged 37, he was first elected a local councillor when he was 22. He became deputy leader of the borough council in 1982.

Two years ago he moved with his family to Penarth, South Glamorgan, after being appointed chief executive of the Welsh TUC sponsored co-operative centre in Cardiff. The move has not made him the most popular man among some local party activists.

Something of an authority on housing and workplace co-operatives—he set up the first three housing co-operatives in Kirkby—Howarth has helped John Smith the shadow trade and industry minister, formulate Labour policy in that field.

Howarth must be odds-on favourite to win a short but potentially explosive by-election campaign. Last night, however, he was still unsure how many opponents he will have to face. The prospect of a fight against

Men and Matters

the Liberal and Conservative candidates may not prove too worrying in a seat like Knowsley. But the possibility of fighting an unofficial, alternative Labour candidate, put forward by the local constituency party, is not one he will relish.

Rings true

John Ogden, personnel director of Tate and Lyle—formerly headed by Sir Robert Haslam, now chairman of British Coal—entertained delegates at yesterday's Institute of Personnel Management conference at Harrogate with an apocryphal story about a man now featuring largely in Haslam's life—Arthur Scargill, president of the National Union of Mine-workers.

According to Ogden's anecdote, Scargill rings Haslam's secretary, asking to speak to Sir Ian MacGregor, to be told he has retired.

Six times more Scargill repeats the call, and eventually arrives in person at Robert House, British Coal's London headquarters. "Can I ask for MacGregor again?"

An exasperated secretary says she has told him seven times already that MacGregor has retired. "I know," replies Scargill. "It's just that I love hearing you say it."

Health problems

Of course there is nothing improper about the leadership of the lower house of the Italian parliament deciding, somewhat unexpectedly, that the 680 members need another 1,500,000 (£256) a month on their salaries.

The increase will take them a little higher than the headline represented by their current monthly salaries of £2,711. Only 70 per cent of that is subject to taxation. Each member



"That's all we need—a born again ex-jobber."

also receives £40 a month in accommodation allowances.

But there is more than one journalist writing for the Italian Press who is convinced that the increase is directly calculated to compensate for the fact that members of parliament, along with other professional groups, will be liable to a new 7 per cent health tax.

Barbara Palombelli of the newspaper Il Giornale, reports that she came across a large group of members recently who were discussing just how they might escape paying a tax which many of them had helped to vote-in at the beginning of the year.

Quite apart from parliamentary feeling, the tax is of political hot potato. The Government has just announced a postponement of the deadline for its payment.

Jack's back

Jack Durlacher is delighted. Though the family firm of

stockjobbers has disappeared with the Barclays takeover of Wedd Durlacher, he is taking a new job at the Stock Exchange after more than 50 years as a member.

Now in his early 70s, Durlacher has been appointed a director of one of the newcomers to the market. Prudent-Bache Securities. He will, says managing director Christopher de Boer, have "an ambassadorial role" for the firm.

Durlacher joined his family firm in 1938, became a member of the Stock Exchange in 1955, and retired as a senior partner of Wedd Durlacher five years ago. Since then he has been an honorary market official.

For a some time after Big Bang the market is going to be quite a confused place," says de Boer. "With his experience, he will be a valuable help to us in interpreting what is happening, and how some of the new rules interact with the old."

"He knows all the main players in the market and is so well-known himself, that he will make a fine ambassador, helping to spread the word about what we, as newcomers, are doing in the market."

Unlike other Big Bang recruits, de Boer adds, Durlacher is so enthusiastic about the prospect that "we can't need a pair of gold handcuffs."

City Seaquers

The Stock Exchange's Big Bang rehearsal was not entirely unproductive. As Henry Magill, an analyst with Grenfell and Colegrave, puts it: "Seaq and ye shal find..."

The main discovery at Grenfell seems to have been that the initials of the Stock Exchange Automated Quotations system could equally well stand for—Some Expect A Quagmire, or Space-age Electronics Fully Quirky, or Sluggish Efficiency—Anxiety Quadrupled, or Sends Everyone Absolutely Quackers.

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Observer

POLITICS TODAY

When Central Office knows best

By Malcolm Rutherford

THERE ARE some subjects which perennially stir up British politics. You could go away for 20 years, come back and still find the politicians arguing about them. They include the BBC, immigration and anything to do with official secrecy. All of them have been to the fore as the Commons returned this week with the BBC at the top of the list. It has become very difficult not to feel sorry for the British Broadcasting Corporation, even if it is sometimes its own worst enemy. There it was on Tuesday having to pay damages of £20,000 each to two Tory MPs — plus around £400,000 in legal costs — after it had promised to fight the libel suit all the way through the courts. When the now famous Panorama programme "Maggie's Militant Tories" was broadcast in 1984 and the Conservative Party protested, the BBC thought that it had won even though it had seen off the then party chairman, Mr John Gummer. It underestimated the persistence of Conservative Central Office. We are now told, even by Alasdair Milne, the BBC's Director-General, who had stoutly defended the programme at the start, that the evidence on which it was based was inadequate. It has been a humiliating climbdown on the part of the Corporation. The Tory Party has not even been magnanimous in its victory. Conservative MPs have produced a motion censuring the BBC for its alleged poor standards and Central Office is about to publish a dossier claiming that the BBC showed political bias in its coverage of the American raids on Libya last April. But that is for another week. Meanwhile, back to the present and the past. Mr Milne is not going to resign. He takes the view that the "Maggie's Militant Tories" affair is really a bit of a throwback. After all, it was transmitted nearly three years ago and legal processes take a long time. He thought that if it did go to court, it would be a good chance, if not of winning, at least of putting up a very good fight. He changed his mind in the summer and decided that there must be an out-of-court settlement. He did this independently and without being leaned on by the Board of Governors. He says that the main reason was that



Office dossier on the Libyan coverage on a point-by-point basis, just as it would deal with any other complaint. Mr Milne seems remarkably confident that he can stand up to it. Then the BBC will get back to business as usual. Or at least it will if Central Office lays off, which is by no means certain. It seems to me that there are faults on both sides. The BBC insists too much on its own virtue. In its evidence to the Peacock Committee it was excessively on the defen-

sive. It prefers the status quo to the opening up of the entire broadcasting system that could come with technological change. The Government, for its part, and especially Mr Norman Tebbit, the party chairman, wants to exercise tighter control while it may. It has not apparently stopped to think of the possible consequences of greater State control if there were to be a Left-wing Labour Administration. Quite the best move for all parties concerned — politicians, broadcasters and the public — would be to recognise that the days of limited broadcasting under State regulation are coming to an end. Television could become like a library with no more regulation than the normal laws of the land like defamation and breach of copyright. The BBC has been slow to see this. Perhaps the clashes with Mr Tebbit and his fellow Tory MPs will change its mind. None of the political parties has come round to it because all of them like the idea of being able to have some say in what the newspapers and television channels, if there were more television channels, it really would not matter if one of them seemed anti-American. It would be just like newspapers. Nowadays most people would regard book censorship in a democracy as absurd and repressive; indeed anti-democratic. One day it should be like that with broadcasting, the sooner the better. The row over immigration has so far been relatively quiet, largely because Mr Douglas Hurd, the Home Secretary, announced the new rules about visa requirements for visitors from Ghana, Nigeria, India, Pakistan and Bangladesh while the Commons was in recess. Also, when it returned on Tuesday, Mr Gerald Kaufman, the Labour shadow spokesman, made the mistake of adopting a high moral tone of indignation and speaking too long. Probably the mood of much of the country was best expressed by Mr John Stokes, the Conservative Member for Halesowen and Stourbridge, who said: "Does my Right Hon. Friend understand that his statement made the mistake of being owned by all sections of opinion? Will he disregard the Opposition's protests, which are not supported outside the House and which, I believe, are not supported by many ordinary Labour voters?" That may be so, but the real weapon that should have been used against Mr Hurd was one of ridicule. Why had he acted in apparent panic? What is going to be the Government's next move against coloured visitors? When is it going to produce a coherent policy that does not look like discrimination? The system of visas is actually defensible, at least on the basis of reciprocity. I have often thought that they should be introduced as a sanction against South Africa on grounds that it is such a painstaking process getting a visa to visit the Republic. This has apparently been considered by the Foreign Office, but rejected because it would have to apply to South African blacks as well as whites and the blacks may be more worthy of getting into Britain. That would be quite a good defence against the charge that visa requirements are directed only at non-whites. The issue that has not yet come to a head, but will, is the Government's response to the fourth report of the Defence Committee on the Westland affair. The report was published for the summer and there was no time to debate it. It ended with the complaint that its findings might have been more complete, and perhaps even less damning, if the Government had been more helpful in letting witnesses appear. The brief response put out for the Government last week is a challenge to the role of all the Parliamentary Select Committees. It concludes: "The Government proposes to make it clear to civil servants giving evidence to Select Committees that they should not answer questions which are or appear to be directed to the conduct of themselves or of other named individual civil servants." If the Select Committees take that lying down, they might as well give up. It looks as if the Government is seeking to become more secretive than ever. That is the common thread of all three items: about broadcasting, immigration and accountability to Parliament. The Government has a tendency to try to get away with things that it ought not to and to do so by sometimes dubious methods. It needs to be knocked down a bit.

Lombard

The Emminger ghost lives on

By David Marsh in Bonn

AFTER THE breakdown of efforts at the IMF to stabilise the dollar, West German economic policy-makers have picked up with a vengeance the scent of the hard currency trail. It is all the more timely therefore that this month should see publication of the memoirs of the late Dr Otmir Emminger, former president of the West German Bundesbank and for many years the country's chief monetary ambassador on the international financial circuit. Dr Emminger died in August at the age of 75 while on typically active service in Manila working as the Bonn Government's consultant on economic matters to the new Philippines Government of Mrs Corason Aquino. Luckily, he had time since his retirement from the Bundesbank at the end of 1979 to polish off a unique eye-witness chronicle of post-war West German monetary history. Dr Emminger's account, although written from a one-sided and at times downright egotistic viewpoint, adds to the store of anecdotes and analysis already traced in the works of the late Milton Gilbert of the Bank for International Settlements and Charlie Coombs of the New York Fed. But it is remarkable above all for the way it rams home the central rule that monetary policy has played in building up post-war German economic stability. A continuous German Leitmotif over three decades has been persistent refusal to accept imported inflation — first, through a consistently non-yielding interest rate policy and secondly, by periodic acceptance of D-Mark revaluations. The first area — as the US Government has rediscovered during the past few weeks over its unsuccessful efforts to press West Germany to loosen the monetary reins — is the preserve of the constitutionally-independent Bundesbank. The second falls into the domain of the Bonn Government. For the benefit especially of foreign observers who tend to assume, misguidedly, that Bonn and Frankfurt always speak with one voice, Dr Emminger's book maps out the fascinating history of conduct over the wisdom of revaluation, going back to Adenauer's time, between (and sometimes within) the central bank and the administration. Dr Emminger, peppery, pugnacious and punctilious, always was a bit of a pedant. A firm believer, unlike a lot of less self-confident central bankers, in using the press to get his message across, he had a not always beguiling habit in interviews with journalists of first correcting and refining their questions to him before replying. So it is characteristic that he takes to task former Chancellor and Finance Minister Helmut Schmidt, himself no slouch at pointing out other people's errors, for lapses of memory and over judgment over the move to floating exchange rates in 1973. Dr Emminger, while making clear his disregard for pure Anglo-Saxon-style monetarism (now again out of fashion in London and Washington) also claims an important part of the credit for persuading Paul Volcker, the chairman of the US Federal Reserve, finally to tighten up monetary policy in 1980. Mr Karl Otto Poehl, the present Bundesbank governor who was Emminger's deputy at the central bank between 1977 and 1979, gets a somewhat malicious mention chiefly for being absent on a sliding holiday at the height of the dollar crisis in March 1973. (An Emminger error here? Mr Poehl was in Zermatt, not in Cstaad). Dr Emminger's central thesis is that for 30 years West Germany has been under "almost continuous pressure" to follow a more expansionary policy. "In good German, that means to join the international inflation community." This the Federal Republic has refused to do — and will go on doing so, even at a time when it is recording negative inflation rates. Anyone talking to monetary officials in Bonn and Frankfurt this past fortnight is in no doubt that the ghost of Dr Emminger is still stalking the corridors. * D-Mark, Dollar, Westungarische Deutsche Verlags-Anstalt, Stuttgart.

Defence of Europe

From Viscount Trenchard Sir, — Your leading article (October 21) on the defence of Europe was an interesting reading but ends on a slightly misleading note. You describe the conventional weapons advantage of the Soviet Union as "significant" as compared with the "very slight" advantage in tactical nuclear weapons. Surely both adverse balances are now very large? Whether one looks at the figures of the International Institute for Strategic Studies or the Nato force comparison, the advantages in fire power on land and in the air are over two to one in all main areas. There have been changes in the conventional balance since 1978 as well as the change which you not in tactical nuclear weapons. While we may have a "question" over the current Nato spending review, it is not to halt aggression if, and only if, deterrence fails, the true costs to the democracies of significantly altering the huge imbalance of conventional weapons must not be underestimated. Trenchard, (Chairman, Defence Information Council), House of Lords, SW1.

Letters to the Editor

prejudice. That said, I commend the TUC for bringing together trustees from all over the country to discuss these problems. Trustees, whether nominated by management, union or membership, carry a heavy responsibility. The lesson emerging was that they needed to operate with the fullest possible knowledge of the circumstances. Henry L. James, 12-18 Grosvenor Gardens, SW1.

Nuclear power
From Mr L. Fletcher Sir, — May I put my point of view to readers, some of whom may have been misled by certain articles, holding the view that that have been thrown out about the safety of nuclear power stations. The cost of fuel for nuclear reactors is so cheap an enormous amount of money can be expended on their capital construction, and still equate to a fossil-fuelled station. Hence, large sums can be and are spent on all aspects of safety. Safety design in a nuclear station could be likened to a car cruising at medium pace down a wet road having to avoid a car appearing suddenly from the right, a cyclist appearing from the left, a lorry jacking towards it, with all the drivers being near idiots, or at least not concentrating on the job in hand. The reason for this over-design is that we have not yet the experience to design for the optimum. Because an engineer is eminent in one field it does not follow that he is an expert in another. I am a retired professional engineer who spent most of his working life on the design of nuclear reactors. I would not be so arrogant as to give an opinion on the design and running of oil rigs or chemical plants on which I have little experience. In case it is thought this makes me nuclear-biased I would say I am far more worried about the world going to war because of an energy shortage and imbalance. My knowledge of the design and operation of nuclear stations is such that I consider a "Chernobyl" disaster could not happen here. There will be minor incidents as we learn, but none of these would involve more than the local personnel, and none of sufficient magnitude to worry the population as a whole. Unlike the carnage on the roads experience will reduce these

but to automation and simpler-to-build vehicles — while making losses every year, £850m in all, plus extraordinary losses of £450m. EL Rover, with habitual weakness, has bought industrial peace. Noel Falconer, BL Individual Shareholders Society, 228 Brunel Way, Lane, Hazel Grove, Stockport.

Training for management
From the Principal, London Business School, Sir, — Mr B. Bowden (October 21) poses two concerns regarding the MBA degree, but I think that he misunderstands the UK situation. The number of MBA places for UK students is effectively constrained by the University Grants Committee in terms of a quota on numbers which in turn determines recurrent grant (and fees). IBS more than fills its quota each year, but also takes overseas students (who pay a full cost fee) on top. No UK places are lost through the enrolment of overseas students. Moreover, we are heavily oversubscribed for places, for both full or part-time study, and from home and overseas applicants. If the quotas and associated grant for UK students were raised, I am sure that both Mr Bowden's concerns regarding numbers would rapidly vanish. (Professor) P. Moore, Sussex Place, NW1.

Home to a Guinness
From Mr P. Dubsy, Sir, — Returning to Dublin recently I noticed a new advertisement on a railway bridge site approaching the city. It read: "Welcome to Dublin, the home of Guinness." Could this be a deadly earnest effort to appease London and Scotland, by coming home to the old sod? Paul Dubsy, 8, Belgrave Square, Monkstown, Co Dublin.

Good road to dig up
From Mr M. Quinlan, Sir, — Mr Stevens (October 20) is right. British Gas should guarantee to meet in full all share applications from people living in areas which it does not supply. (Alternatively, could it please run a pipeline up to Rabley Heath — it's a very pleasant place to dig the road up and the beer in the Robin Hood is excellent.) Without gas, and having been unsuccessful in the TSB ballot, I am beginning to think that the share-owning democracy excludes me. Martin Quinlan, Honeycucke Cottage, Rip Lane, Rabley Heath, Nr Welwyn, Herts.

Trustees and South Africa

From the Director-General, National Association of Pension Funds Sir, — Permit me to correct an inadvertent false impression laid by certain articles of my speech to the TUC trustees seminar at Congress House, You identify my association (October 22) as entirely in line with the TUC in its campaign for disinvestment in South Africa. Not quite so. I did specifically agree that there is no gap between us on direct investment in South Africa. In present circumstances, the different criteria applied by the funds and those applied by the TUC are likely to produce the same conclusion. Trustees must have regard to the viability and security of the investment. The TUC applies political and philosophical criteria. As I stated: "It is not surprising that pension fund direct investment in South Africa is immeasurable to the point of insignificance." I was however, at pains to dissociate my members as objective investors from the new TUC campaign directed at a defined target of 20 named UK companies. I reminded delegates that financial institutions operate in world markets and warned of the dangers of a retreat to insularity which might diminish our role and that of the City. It would, moreover, affect our investible earnings. I formulated no moral judgment and warned against blanket

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Expulsions threaten arms deal prospects

THE TIT-FOR-TAT expulsions of diplomats by the US and the Soviet Union is beginning to threaten the prospects for the ambitious arms control agreement for which the groundwork was laid at the recent Reykjavik summit, writes Lionel Barber in Washington.

Just as the arrest of Mr Nicholas Daniloff, the Moscow-based US journalist, knocked everything off course when the Geneva arms control negotiations appeared to be on the point of a breakthrough, the latest upset in bilateral relations could have the same effect.

Concern has also been voiced on Capitol Hill where lawmakers have passed legislation pressing the administration to reduce the Soviet diplomatic presence to comparable levels with those at the US embassy in Moscow and its consulate in Leningrad. The Zakharov-Daniloff affair presented the US with a perfect opportunity to tackle the problem, starting with the expulsion of 25 di-

US ADOPTS LOW-KEY RESPONSE TO LATEST MOVE

THE US drew back from further diplomatic expulsions in the superpower "tit-for-tat" sparring row yesterday and appeared to call a truce over the affair.

Mr Charles Redman, chief State Department spokesman, said: "We hope this set of issues can now be put behind us." Future representation would be based on parity.

Soviet citizens can no longer be employed by US missions, with the result that 260 workers will be lost to the US embassy in Moscow.

plomats from the Soviet Union's UN mission.

The risk was that the expulsions would trigger reprisals from Moscow and derail the arms talks. But it was judged to be worth taking if only because the US view is that arms control and espionage are on two separate tracks.

And so out went the 25, coupled with a US warning that any Soviet reprisal would be met in kind. The

The difficulties Washington is facing in matching this retaliation were underlined by Mr Redman's admission that only ten US workers were employed at Soviet missions in Washington and San Francisco.

Mr Redman said the withdrawal of Soviet personnel employed at the US diplomatic missions in the Soviet Union would cause "fairly substantial changes in staffing patterns" and predicted some change in the US's ability to monitor what goes on in the Soviet Union.

Soviets retaliated, and on Monday President Reagan met his closest advisers, including Mr William Casey, the head of the CIA, and Mr Edwin Meese, the Justice Minister.

The response was surprisingly tough. The US took two decisions: matching the expulsion of five American diplomats, but also ousting 50 diplomats in Washington and San Francisco and declaring new callings for Soviet representation in the US.

According to officials who briefed journalists this week, the move "decapitated" Soviet intelligence operations in the US. "This is the end of an era," one official said, describing the 50 diplomats as full-time spies working either for the KGB for the GRU, the two intelligence-gathering networks of the Soviet Union.

The expulsions set a new level for Soviet representation in the US of 251 diplomats, equivalent to American representation in the Soviet

Union. But it excluded the Soviet (and Ukrainian and Byelorussian) diplomatic missions at the UN. Under a separate order, the US has told Moscow that it must reduce that number from 275 to 170 over two years to April 1988.

The latest Soviet move, however, appears to have caught the Reagan Administration off guard. The Soviet order on Wednesday declaring five American diplomats persona non grata (which allows them to be replaced) was compounded by the withdrawal of 260 Soviet personnel working at the US embassy in Moscow and Leningrad consulate.

This presents Washington with a dilemma. There is no comparable arrangement whereby Americans serve as cooks, maids, mechanics, drivers and carpenters in the Soviet domestic missions in the US. Strict retaliation is therefore difficult to force, even though the US missions in Moscow and Leningrad have clearly been damaged by the latest move.

THE LEX COLUMN

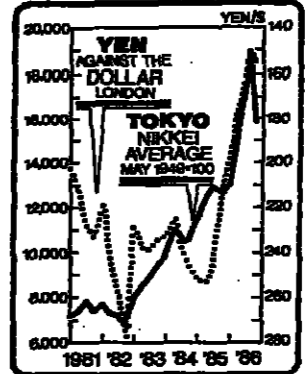
The Emperor's new coins

London. But it excluded the Soviet (and Ukrainian and Byelorussian) diplomatic missions at the UN. Under a separate order, the US has told Moscow that it must reduce that number from 275 to 170 over two years to April 1988.

The best non-technical explanation for the recovery - the weakening of the yen - is not at all straightforward. If a fall in the yen/dollar rate of almost 3 years by the London close was worth a shove on the exporters, which have risen as much as 30 per cent since 1983, it is at the cost of one more hole in the weight-of-money argument.

Foreign disinvestment continues apace and domestic houses are piling into US bonds. Only the greatest fan of Japanese industrial management would hold that the eight weeks of currency stability have permitted the necessary adjustments in their trading strategies.

The overseas investment community long ago recognised that the Japanese value shares rather than stocks. The sale of NTT, gold coins, construction bonds, railway land and the like will be an even greater burden on institutional funds this quarter, and for those who look at charts, the market is still shy of its 300-day moving average.



second: 8 1/2 per cent for imports and only 2 1/2 per cent for exports. Clearly consumer spending is bounding ahead while the slide down the exchange rate J-curve has not reached bottom yet.

The markets look set to test the Chancellor's resolve, with foreign exchange dealers now feeling safe to sell sterling and money market dealers pushing up yields. The discount houses may still be making fat margins on selling paper to the Bank of England at artificially low yields - for as long as the holding operation continues - but the chances of capital gain look slight. It seems a long time since June when Gerard & National made its rights issue, confident that interest rates would continue to fall. The only legacy of that is the promise of a maintained dividend, kept yesterday at the interim stage.

Auto makers

It is only justice that the instigator of a price war should do the least well out of it. Third-quarter figures from the US auto makers covering the period when General Motors launched its cheap rate car loans, suggest that GM has fared much the worst of the top three.

GM's sales gain was far exceeded by its rivals and while Ford's net income doubled, GM's halved. Chrysler's slipped by a quarter, a result which the chairman, curiously, regards as the best in the company's history.

Of course GM had realised that a sharp income fall is preferable to the continued financing of huge stocks of impopular models. But only by the severe production cuts announced and a more enticing range will solve the problem.

If GM - rather than the others - still predicts what is good for America, then the problems of the US economy are by no means over just because a boom in car sales pushed third-quarter GNP growth to 2.4 per cent. The erosion of market share by imports may only temporarily be halted, and it may soon take an amnesty with every car to reassert competitiveness.

Logica

Our mention in yesterday's Lex column of Logica's debt/equity ratio related to the position before its successful recapitalisation last year. We are sorry that this was not made clear.

Fermenta chairman hands in resignation

By Kevin Dome in Stockholm

MR GOSTA BYSTEDT has resigned as chairman of Fermenta, the Swedish biotechnology and chemicals group. Only two days after Montedison, the Italian chemicals concern, decided to pull out of protracted takeover negotiations.

At the same time Mr Pär Skantzorp, chief executive of Kobo, part of the investment AB Beijer group, also announced his resignation from the board, which has now lost three of its heaviest industrial names during the year.

Mr Ulf Widengren, chief executive of Astra, Sweden's leading pharmaceuticals group, resigned earlier this year.

In the wake of the upheaval of recent months and the collapse of the Montedison negotiations, both the Fermenta board and senior management are being drastically shaken up, but Mr Bofast El-Sayed, the company's main shareholder, is remaining as group chief executive and deputy chairman.

Procordia, the Swedish state holding company, has emerged as a new industrial partner for Fermenta and both Mr Soren Gyll, Procordia chief executive, and Mr Olle Eastam, deputy managing director, are to join the Fermenta board at an extraordinary shareholders' meeting scheduled for November 17.

Procordia revealed on Tuesday that it had secured options to allow it to increase its current 11 per cent stake to 43 per cent within the next year.

Yesterday Mr Eastam said that Procordia had signed a further non-binding "declaration of good faith" under which Mr El-Sayed would do "his best to accommodate" Procordia, if it wished later to increase its stake beyond 50 per cent.

Mr Ove Sundberg, currently Fermenta managing director, has taken over as chairman, but this move could well prove a temporary expedient pending the appointment of a new chairman in November.

Mr Sundberg, formerly managing director of Kemanol, the Swedish chemicals group, was drafted in from the Fermenta board as an emergency managing director in February this year, when confidence in Mr El-Sayed's management was punctured by his admission that he had lied to investors over his academic qualifications.

Mr Sune Dahlberg, the 66-year-old managing director of Fermenta's US animal health subsidiary, has been appointed managing director of the Fermenta group to replace Mr Sundberg.

Mr Bystedt, who has served as Fermenta chairman since it was launched on the stock exchange in the summer of 1984, is also executive deputy chairman of Electrolux, the Swedish household appliances maker.

Yesterday Mr Bystedt said he was resigning in order to devote more time to Electrolux.

Sterling unsettled as Britain records £877m trade gap

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

BRITAIN'S trade remained firmly in the red last month pushing up the cumulative deficit so far this year to over £8bn (\$8.8bn), and strengthening the possibility that 1986 could see the first current account deficit for seven years.

The Department of Trade and Industry said yesterday that there was a visible trade gap of £877m in September despite some improvement in Britain's export performance. Invisible transactions such as tourism and insurance are estimated to have yielded a £60m surplus, leaving a shortfall of £277m on the current account of the balance of payments.

News of the trade deficit, which was higher than most expectations in financial circles, unsettled sterling, which lost ground both against a generally stronger dollar and against European currencies.

Financial markets were also uneasy over the Bank of England's suggestion on Wednesday that it may drop its formal target for sterling M3, the broad money supply measure. In those circumstances, most City of London economists be-

lieve that the outlook for interest rates remains uncertain.

The Government indicated that it was encouraged by the stronger export performance last month, which was the main factor in reducing the trade deficit from the record £1.5bn seen in August.

Mr Nigel Lawson, the Chancellor of the Exchequer has indicated that he believes that the sharp depreciation of sterling this year will lead to a recovery in non-oil exports which will eventually make up for the slump in overseas earnings from North Sea oil.

The worsening trade position, however, attracted strong criticism from opposition parties. Mr John Smith, Labour's shadow trade and industry spokesman, blamed it on the Conservatives' mismanagement of the economy. A £4bn deficit in trade in manufactures so far this year contrasted with the £5bn surplus left by the Labour Party at the end of the 1970s, he said.

While exports picked up in September the pace of growth is still lagging far behind that of imports. The volume of imports in the third

quarter of this year, excluding oil and erratic items, was 11 per cent higher than in the same 1985 period. That compares with a 5 per cent rise in exports.

The import boom is being fuelled by the rapid pace of earnings growth in Britain and by a boom in consumer credit. That, coupled with the collapse of oil prices, has led most independent economists to predict that Britain will face a sizeable current account deficit in 1987, and that a small shortfall is possible this year.

In the nine months to September the current account showed a £209m deficit, compared with a £3bn surplus over the same period in 1985. The last time there was a current account deficit was in 1979, before the build-up of North Sea oil production.

On foreign exchange markets the announcement of the figures brought a sharp fall in sterling's value from highs earlier in the day. The sterling index closed at 87.5, down 0.3 points from its high point UK retail spending at record, Page 8

EEC warned of Ecu 6.5bn loss on sale of surplus food stocks

BY QUENTIN PEEL IN STRASSBOURG

SURPLUS FOODSTOCKS in the EEC are now worth less than half their book value of Ecu 12bn (\$12.5bn), and large-scale disposal cannot possibly be financed within the regular Community budget.

The potential loss on the open market could total Ecu 6.5bn, Mr Frans Andriessen, the EEC Farm Commissioner, told members of the European Parliament in a thoroughly gloomy assessment of the costs and prospects of the Community's Common Agricultural Policy (CAP).

"Whatever solution you choose, you are going to have to swallow some negative effects for the farmers," he told the MEPs at the end of a wide-ranging debate over the EEC budget crisis and how to dispose of the farm surplus.

Members of the Parliament were presented with figures for current foodstocks in state-financed intervention stores totalling 16.4m tonnes of cereals, 1.38m tonnes of butter, 1.07m tonnes of skimmed milk powder, and 690,000 tonnes of beef.

There was widespread support in the assembly for a new plan to set up a special fund for stock disposal, financed directly by 10 of the 12 member states - excluding the new members, Spain and Portugal - and contributed over and above the regular Community budget.

"We do not have enough money for a large-scale stock disposal," Mr Andriessen said. "The stocks are too big. To do this, you would have to look outside the confines of the

EEC FOOD MOUNTAINS	
	Tonnes (m)
Cereals	16.4
Butter	1.38
Milk powder	1.07
Beef	0.69

to be brought in line with market prices, and for producers to share the sales risk of commodities in surplus.

She said that "immediate and substantial losses" would be acceptable, if it meant that greater spending was avoided in the long term. But she also insisted that large amounts of finance for stock disposal could be justified only "if there are lasting reductions in stocks."

The second major report, drafted by Mr Enrique Baron Crespo, a Spanish Socialist MEP, proposed the special stock disposal fund, as well as plans for extra long-term financing for the EEC budget to come from higher VAT contributions, and a Community share in national petrol or energy taxes.

The stock disposal fund has attracted widespread support in the Parliament, although it would almost certainly be seen by rival agricultural exporters, like the US, Australia and Canada, as a "war chest" for subsidising farm exports.

Socialist and communist members are proposing to write the stock disposal fund into the Parliament's budget draft for the coming year - the one area in which the assembly has shared power with the member states in the EEC Council of Ministers.

An alternative proposal has been put forward by Mr David Curry, the British Conservative rapporteur, on the 1987 budget, to pay member states their share of farm spending in arrears instead of an advance.

Attempt to defuse Belgian crisis

By Tim Dickinson in Brussels

BELGIUM'S centre-right coalition Government yesterday called for a "period of reflection" to ease the country's increasingly bitter political crisis.

Mr Joseph Michel, the new Interior Minister, told Parliament that the language dispute which has dominated events in the last few weeks "had led to a general desire for peace and a return to calm" to which the Government was anxious to respond.

Mr Michel's carefully worded statement - which was signed at distancing the Government as far as possible from the immediate problem - had been agreed by the cabinet and appeared last night to have won at least a few days of badly needed breathing space.

Members of the Socialist opposition repeatedly attempted during yesterday's debate to expose divisions within the Flemish and French speaking wings of the country's coalition partners, but contrary to some expectations, declined to call a "no vote."

Observers in Brussels pointed out that there would automatically be a vote on the issue next week, but that a clear majority appeared to be in favour of the Government's "softer, softer" approach.

The crisis was sparked late last month after a Francophone mayor, Mr Jose Happort, was sacked by Belgium's Council of State for refusing to learn the local official language Flemish.

The case was subsequently referred to the four de Cassation (or Supreme Court) and took a new twist when Mr Happort was elected First Alderman of the area, in which position he is once again "de facto" mayor.

Many Belgians have been in despair that the long-standing frictions between Flanders in the north and Wallonia in the south should be threatening what many see as the Government's most important economic and social reforms.

Japanese car sales boost

Continued from Page 1
this warning had had no effect on registrations by the end of September.

In September alone, Japanese car sales in the 17 European markets rose by more than 18 per cent compared with the same month of 1985 to 118,000. Their share rose from 12.5 per cent to 13.7 per cent.

Meanwhile, since West Germany's Volkswagen-Audi group acquired Seat from the Spanish Government this summer, it has clear leadership of the West European car market, with a nine-month share up from 14.2 per cent to 14.4 per cent.

World Weather

City	Temp	Wind	Humidity	Cloud	Pressure
Algeria	22	7	72	75	1012
Amman	18	10	65	70	1010
Antwerp	12	15	85	80	1015
Athens	22	10	65	70	1010
Bahia	28	15	75	75	1015
Bangkok	28	15	75	75	1015
Bombay	28	15	75	75	1015
Buenos Aires	18	10	65	70	1010
Calcutta	28	15	75	75	1015
Cairo	22	10	65	70	1010
Cardiff	12	15	85	80	1015
Chengde	18	10	65	70	1010
Colon	28	15	75	75	1015
Copenhagen	12	15	85	80	1015
Dublin	12	15	85	80	1015
Hankow	18	10	65	70	1010
Hong Kong	28	15	75	75	1015
London	12	15	85	80	1015
Lyons	12	15	85	80	1015
Manila	28	15	75	75	1015
Medan	28	15	75	75	1015
Osaka	18	10	65	70	1010
Paris	12	15	85	80	1015
Rangoon	28	15	75	75	1015
Seoul	18	10	65	70	1010
Singapore	28	15	75	75	1015
Tokyo	18	10	65	70	1010
Yokohama	18	10	65	70	1010

Ford boosts earnings to \$693m

Continued from Page 1

est in Starnet added \$102m to the net figure.

Sales for the quarter surged 24 per cent to \$14.4bn, and unit sales increased by 8 per cent to 51,24m. Last year, sales and profits were depressed by extensive model changes which have paid off handsomely this year.

Ford's Sable and Mercury Taurus have turned out to be its best selling models since the Ford Mustang in the mid-1960s, which was the brainchild of Mr Iacocca.

Demand for the Sable and Taurus, which have been greeted enthusiastically by consumers and motoring journalists alike, is outstripping supply. Sales are running at the rate of about 273,000 units a

NOW DETROIT'S BIG THREE COMPARE			
	Third quarter	Nine months	Year to date
SALES \$bn	8.6	8.5	8.6
GM	22.8	22.5	22.3
Ford	14.4	11.6	11.6
Chrysler	5.2	4.5	4.6

PROFITS			
	1985	1986	1987
GM	204	517	2.3
Ford	693	313	2.5
Chrysler	225	216	1.1

year. Ford has also benefited from its strong showing in the light truck and van sector, in which it claims a market share of almost 30 per cent.

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Friday October 24 1986

£1,000 NEW BUSINESSES GET A GOOD START THAT'S THE SCOUTER'S DIFFERENCE For details telephone... 0724 869494

Chrysler earnings fall in quarter

By Our New York Staff
CHRYSLER, the third largest US car maker, is well down in third-quarter net earnings despite record sales of \$3.2bn. But Mr Lee Iacocca, chairman, described the result as "the second best third-quarter in our history."

Standard Oil 85% lower as price of Alaskan supply falls

BY OUR NEW YORK STAFF
STANDARD OIL, BP's US affiliate, yesterday reported an 85 per cent fall in third-quarter net income to \$62m, reflecting the 60 per cent drop in the price of Alaskan oil, its main source of supply, during the past 12 months.

Du Pont up despite reduced sales

By David Blackwell in New York
DUPONT, the largest US chemicals group, has lifted third-quarter net earnings 85 per cent in spite of a 12 per cent fall in sales, which it blamed on lower oil prices.

Norsk Hydro hit by loss in fertiliser division

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM
NORSK HYDRO, the Norwegian energy, chemicals and metals group, suffered a severe drop in profits in the third quarter and plunged into loss in its fertiliser and petrochemicals operations.

Fiat set to block Ford bid for Alfa

By John Wyles in Rome
THE FIAT group is expected to produce today its long-awaited bid to beat off an attempt by Ford to take over Italy's struggling Alfa Romeo car company.

UBS sees continued progress

BY WILLIAM DULLFORCE IN GENEVA
UNION Bank of Switzerland (UBS), yesterday predicted that it would close its 1986 account with a "gratifying" result.

Puerto Rico to sell hotels

By Canute James in Kingston
THE PUERTO RICO Industrial Development Company, a government-owned agency, wants to sell five of the six hotels it owns to save about \$15m per year which it spends on maintaining the properties.

BankAmerica finalises Argentine sell-offs

BY TIM COONE IN BUENOS AIRES
BANKAMERICA, the troubled US banking group, has finalised deals to sell off a third of its retail branches in Argentina, belonging to its local subsidiary Bank of America.

Swiss watch group seeks to raise Sfr 90m

By Our Financial Staff
SMH, Switzerland's largest watchmaking group which earlier this year reported a strong recovery in profits, plans to raise Sfr 90m (\$55.2m) through an issue of participation certificates.

Bell Canada heads for year-end downturn

BY ROBERT GIBBENS IN MONTREAL
BELL CANADA, which owns the Bell Canada telecommunications business in Eastern Canada and 80 non-regulated businesses, had higher third-quarter earnings but on a per share basis profit for all 1986 will be lower.

Bull boosts recovery hopes

BY PAUL BETTS IN PARIS
BULL expects to report net consolidated earnings of at least FFf 220m (\$33.9m) this year confirming the nationalised French computer group's recovery after a series of heavy losses.

Lear Siegler plans defence against bid

By Our New York Staff
LEAR SIEGLER, the California-based conglomerate whose products range from Piper aircraft to Smith & Wesson handguns, has hired Drexel Burnham Lambert, the New York investment bank which finances many US corporate predators, to defend itself against an unwanted takeover bid.

Rivals link in publishing bid

BY PAUL BETTS IN PARIS
THE TAKEOVER battle for Presses de la Cité, the second largest French publishing group, took an unexpected turn yesterday with an agreement between the two rival bidders, including a partnership headed by Mr Carlo De Benedetti and Sir James Goldsmith's Générale Occidentale group.


Reservations on agreement

Reservations on the agreement with Générale Occidentale have emerged inside the Cerus-Pechelbronn partnership. These are expected to lead to new developments in the Presses de la Cité takeover battle.

EDF logo and Electricité de France advertisement. Japanese Yen 20,000,000,000. 5% per cent. Guaranteed Notes due 1996. Unconditionally guaranteed by The Republic of France. Issue Price 101 1/2 per cent. Lists of participating banks including Yamaichi International, Mitsubishi Trust, Bank Brussels Lambert, Daiwa Europe Limited, Morgan Guaranty Ltd, Nippon Credit International Limited, Société Générale, Yasuda Trust Europe Limited, etc.

All of these securities have been sold. This announcement appears only as a matter of record.

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Equitable Securities Corporation	Independence Securities, Inc.	

INTL: COMPANIES and FINANCE

UAB's recovery hopes hampered

BITTER PUBLIC recriminations between the board of United Asian Bank (UAB), Malaysia's sixth largest local bank, and its former chief executive have served to heighten its parlous state and could hamper efforts towards recovery. It is one illustration of the strains now evident in the Malaysian banking sector.

UAB suffered accumulated net losses of 111m ringgit (US\$42.6m) for the two years to 1985. It is now seeking a two-for-one rights issue to raise 152m ringgit in order to restore its capital adequacy ratio demanded by the Malaysian authorities.

But shareholders' response is so poor that the bank will probably come under the control of Bank Negara, the central bank, which is underwriting the issue.

Three nationalised Indian banks—Indian Overseas Bank, United Commercial Bank and Indian Bank—own 33 per cent of UAB's equity, and are not expected to come up with the 51m ringgit for their rights entitlement.

In the latest controversy, Dato Ismail Bin Dato Abdullah, UAB's former chief executive, has publicly accused the present bank board of not safeguarding shareholders' interests.

Dato Ismail, who resigned in March after heading the bank for 34 years, said he was being made a scapegoat for the bank's problems.

Specifically, he claimed that the bank's losses and its huge portfolio of non-performing loans were incurred before

his time when UAB was under the control of the three Indian "promoter" banks. Many loans were given to Indian-Malaysian joint ventures during the 1970s, and most of these ventures have since folded after incurring deficits.

● He took steps to set UAB on a sound footing, including recommending that the bank move into other financial services, but his proposals were often overruled by certain directors.

● Companies in which certain

The board said Mr Khoo's appointment was "in the nature of a public service for which he has not received and will not receive any payment."

Price Waterhouse was a firm highly experienced in the banking industry "and with or without Mr Khoo would have been a prime candidate for appointment" as consultants.

The UAB board statement also disputed Ismail's claim that Dato Ismail had worked hard to recover the bad loans, adding the record did not show this.

UAB was set up in 1973 through the merger of the Malaysian branches of the three Indian "promoter" banks which were nationalised by the New Delhi Government. Malaysian law does not allow foreign government-controlled banks to hold majority stakes in local banks.

In 1983, Malika Holdings, the investment arm of the Malaysian Indian Congress, a junior partner in the Malaysian Government, approached the Indian banks to buy their holdings. No price could be agreed, although Malika has since purchased about 10 per cent of UAB in the market.

If the Indian banks do not take up their rights—now extended by another month to November 15—their equity would be diluted to only 11 per cent in an enlarged paid-up capital of 226m shares of one ringgit each. Net tangible asset will be 72 cents per share after the rights.

Malika and the "promoter" banks would want UAB to remain an institution servicing the 1.5m-strong Malaysian Indian community, but it is almost certain the bank would have to be more "Malaysian" in outlook to survive.

Bank Negara was given powers to hold shares in all banks last October. It is the intention of the central bank to nurse ailing banks back to profitability, and later dispose of its holdings to new shareholders who it feels have the expertise and finance to manage the banks.

Wong Sulong on problems facing Malaysia's sixth largest bank

directors are alleged to have an interest had obtained large loans from the bank, in possible contravention of banking laws.

● The appointment to the UAB board of Mr Khoo Eng Choo, a senior partner of Price Waterhouse, the accounting firm, followed by the appointment of Price Waterhouse as management consultants was not desirable.

Although Mr Khoo is only a part-time director, he is in effect running the bank after Dato Ismail's resignation.

The UAB board has made a lengthy rebuttal of Dato Ismail's allegations. It said his tenure as chief executive had been unsatisfactory, and "his resignation was tendered as an alternative to a less flattering exit from the services of the bank."

Bankers say the public quarrel between Dato Ismail and the UAB board could further erode public confidence in the banking industry, which has been subject to numerous runs in recent months, and divert attention from efforts to save the bank.

An internal study last year disclosed that the bank has more than 500m ringgit in non-performing loans, out of total loans and advances of 1.70bn ringgit. Banking officials say the amount is now much higher because of the recession which the country has entered.

The bank is not expected to be profitable for at least two to three years, and its aim of getting a public listing (its shares are now unofficially traded) remains a distant prospect.

Fanuc's sales and profits dip in first half

By Our Tokyo Staff

FANUC, the world's largest maker of machine tool control systems, suffered a 35.6 per cent fall in pre-tax profits to ¥19.15bn (\$122.8m) in the first half to September, as lower sales were exacerbated by heavier depreciation costs for its plant and equipment investment.

Net profits fell 29 per cent to ¥10.51bn, on turnover of ¥66.36bn, down 26.6 per cent.

The weaker sales reflected sluggish capital investment by manufacturers and a higher level of inventories at machine tool makers.

Sales of industrial robots were halved owing mainly to a cut in capital investment by General Motors, Fanuc's partner in the US. Its dollar-denominated export contract with GM Fanuc is being held by the yen's appreciation.

Full-year pre-tax profits are projected at ¥33.85bn, down 43 per cent, with net profits of ¥17.51bn, down 37 per cent, on sales of ¥126.56bn.

Hitachi down 55% at halfway

BY YOKO SHIBATA IN TOKYO

HITACHI, the Japanese electronics maker, yesterday reported a larger than expected setback in the first half to September with pre-tax profits down 55 per cent to ¥45.64bn (\$292.9m).

Net profits declined 47 per cent to ¥28.54bn, on turnover which at ¥1,494.24bn, was down 5 per cent.

The poor performance was blamed on negative effects from the yen's steep appreciation on Hitachi exports, and slow sales

of consumer electronic products and semiconductors.

During the half year, total orders received fell 2 per cent to ¥1,487.5bn, affected by the fall in export orders, in particular for semiconductors.

An exchange loss of ¥32bn was attributed to the yen's appreciation.

For the year as a whole, Hitachi foresees a much improved export climate, but weakening domestic demand.

The company is expected to

incur an exchange loss of ¥80bn for the full year, for which pre-tax profits are projected at ¥92bn, down 42 per cent, with net profits of ¥64bn, a drop of 27 per cent. Turnover is expected to emerge at ¥2,900bn some 3 per cent below the previous year.

Capital outlay for plant and equipment will fall 40 per cent to ¥100bn, but Hitachi is to increase its research and development budget to ¥225bn to ensure long-term growth.

Four banks sue Abdullah Fouad

BY MICHAEL FIELD IN KUWAIT

FOUR BANKS in Bahrain have filed suits against Mr Abdullah Fouad, a well-known Saudi Arabian businessman, claiming repayment of loans of \$65m.

The banks, which are suing independently, are Standard Chartered, Citibank, Bank of America, and Bank of Bahrain and Kuwait.

Their action is unusual: it comes one of the first occasions on which banks have sued a major Saudi name, and it runs

against the previously accepted wisdom that litigation in the Arabian oil states is too time-consuming and unrewarding to be worth the effort.

The banks say Mr Fouad has been paying neither principal nor interest for most of this year, and they are suing because they have not had what they consider to be proper discussions with him on rescheduling debt. The suit has been filed in

Bahrain because the defendant is known to have property there.

Mr Fouad has a highly diversified business in the Saudi Eastern Province which has developed from work he did for the Arabian American Oil Company (Aramco) after the Second World War.

The Fouad group's total indebtedness to banks in Saudi Arabia and abroad is put at more than \$100m.

Hang Lung stake placed

By Our Financial Staff

A STAKE of some 8.75 per cent in Hang Lung Development, a Hong Kong property company, has been sold in London and New York markets in a placing worth some HK\$447.5m (US\$57.5m).

Inter-associated with Mr Ronnie Chan, a Hang Lung executive director, was said by brokers to have been the seller of the 50m shares, placed equally through the two Western markets. The price was HK\$8.95 ex-dividend, against a closing market level yesterday of HK\$9.50.

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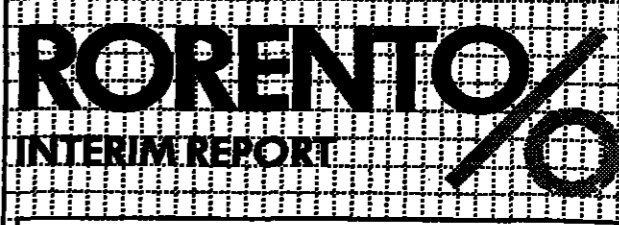
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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 24th October, 1986 to 24th April, 1987 has been fixed at 6 1/8% per cent per annum and that the coupon amount payable on coupon no. 8 due on 24th April, 1987 will be U.S. \$3,191.32

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October 24, 1986, London
By: Citibank, N.A. (CSS Dept.), Agent Bank

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INTL. COMPANIES AND MARKETS

Armco clouded by special items

By Roderick Oram in New York

ARMCO, the fifth largest US steelmaker, has reported a further deterioration in performance with a net third-quarter loss of 30 cents a share, against a net profit of \$76.2m, or \$1.12 a year earlier. Sales fell to \$633.2m from \$727.8m.

The net loss for the ailing group in the nine months ended September was \$506.6m or \$7.53 a share compared with net profits of \$28.2m or 30 cents a year earlier. Sales were \$1.97bn against \$2.27bn.

Results for both years were clouded by special items concerning Armco's restructuring efforts. With these stripped away, the company reported an operating loss of \$12.3m in the latest quarter against an operating profit of \$28m a year earlier. The year-to-date operating profit was \$6.7m against \$53.4m a year earlier.

Steel shipments in the three months ended September fell to 997,000 tons from 1.1m tons a year earlier, bringing year-to-date shipments to 3.13m against 3.35m.

Plant use slipped to 67 per cent in the quarter from 78 per cent a year earlier and to 80 per cent year-to-date from 83 per cent.

Special items in the latest quarter include a \$21m charge for the group's insurance companies, mainly for increased loss reserves, and a \$5.8m loss on the sale of Armco's interest in a Canadian joint venture.

A year ago extraordinary gains totalling \$184.8m from the disposal of assets or income from discontinued operations were largely offset by the \$110m cost of closing a steel plant.

The loss for the first nine months this year included \$481.7m of extraordinary charges from the closure or disposal of assets.

Nokia 62% ahead after eight months

By Our Helsinki Correspondent

NOKIA, Finland's leading private sector group with interests in electronics, paper and rubber, has increased sales by 9 per cent for the first eight months of 1986 and registered a steep rise in profits.

Net sales reached FM 7,080 (\$1.45bn), while the group profit after net financial income rose 62 per cent to FM 182m.

Electronics, which account for 40 per cent of total sales, pushed up turnover for the period by 16 per cent to FM 2,880m, whereas paper and chemical industry sales were down 5 per cent at FM 1,540m. Engineering sales rose 5 per cent to FM 1,770m.

According to Mr Kari Kairamo, Nokia's president, the group's sales were hampered by unexpectedly low increases in overall output and prices, as well as strikes.

Despite the substantial increase in profit for the period, he expects net profits for 1986 as a whole to remain at the same level as last year (FM 552m) due to the cloudy economic outlook for Finland.

Hughes Tool accepts Baker International bid

BY WILLIAM HALL IN NEW YORK

BAKER International, a leading US oilfield services company, is paying \$458m to take over Hughes Tool, the world's biggest maker of drill bits and the foundation of the legendary fortunes of the eccentric Mr Howard Hughes.

The move marks a major consolidation of the depressed international oilfield services industry which has been hit by the fall in oil prices during the past 12 months. Houston-based Hughes Tool lost \$507m in the first nine months of 1986, and yesterday announced that it was omitting its much-reduced dividend, Baker International, which has also slashed its dividend, lost in the first three quarters of its current financial year.

Hughes Tool's weekly count of the number of operating drilling rigs is one of the most closely watched barometers of the health of the oil industry. The company has been trying to adjust to the changed oil industry environment which has seen the number of ac-

tive drilling rigs drop from a peak of 4,350 at the end of 1981 to less than 700.

Hughes Tool gave no reason for the decision to accept the Baker International offer. However, Mr Ronald Turner of Baker International said that the combination of the two groups was a major move towards consolidating capacity and would create a company which would rank third in size behind Schlumberger and Halliburton.

Under the deal Baker and Hughes have agreed to combine the two companies under a new holding company Baker Hughes which will be based in Houston. Each outstanding share of Hughes common stock will be converted into 0.8 shares of Baker Hughes which will stock and each share of Baker stock will be converted into one share of the new holding company.

Mr E. Ryak, 60-year-old chairman of Baker International, will become chairman of the board and Hughes Tool's chairman, Mr W. A.

Kistler, will become vice chairman. Mr J. D. Woods, aged 55, the president of Baker International, will become president and chief executive of Baker Hughes.

In a move to thwart unsolicited bids from third parties, Hughes and Baker have granted each other an option at market value to buy 19.5 per cent of the other's outstanding stock, has agreed to vote in favour of the consolidation.

Standard and Poor's the US credit rating agency, said yesterday that although the merger increased Baker's exposure to depressed oil services markets, the combined entity would hold dominant positions in several product areas, and would be in a strong competitive position in the smaller oil service industry that will emerge after the current shake-out.

"Weak and volatile oil prices are expected to keep the market for oil services and equipment soft for the next few years," according to Standard and Poor's.

Amoco takes \$162m charge in wake of lower oil prices

BY OUR NEW YORK STAFF

AMOCO, one of the biggest and most successful US oil majors, has responded to the recent sharp drop in world oil prices by charging \$162m to cover the fall in value of some of its oil properties.

Oil companies such as Texaco and Standard Oil have written down the value of some of their oil properties in the past. However, until recently, most US oil majors resisted making sizeable provisions because of the uncertainty over oil prices and the belief that prices would recover in the near term.

Yesterday's action by Amoco, however, could signal the start of a wave of write-offs by US oil majors to adjust their balance sheets to depressed oil prices. Mr Richard Morrow, Amoco's chief executive, said yesterday that the special charge, in addition to normal improved property amortisation expenses, followed reassessment of the company's improved acreage holdings in the light of changed economic conditions and outlook. Disappointing exploratory drilling results in certain high-cost areas were also a factor.

The company yesterday reported that it had earned \$175m, or 68 cents a share in its third quarter before a one-time special charge of \$162m to recognise impairment of unproved properties. After the charge, the company earned \$13m, or 5 cents a share, in its latest quarter. A year ago it earned \$490m, or \$1.67 a share.

Amoco's revenues fell 38 per cent to \$4.9bn in the latest three months. Nine month revenues were 28.5 per cent down at \$15.4bn and net income has dropped by \$981m to \$582m, or \$2.26 a share.

Leaving aside the special charge, the latest drop in earnings reflects the effects of sharply lower crude oil prices, reduced foreign oil production and lower domestic natural gas revenues. The group's refining and marketing operations increased their contribution by \$31m to \$133m and chemical earnings rose \$9m to \$63m.

Excluding the special charge, US exploration and production operations reported a \$32m loss in the third quarter compared with a \$218m profit last year. The decline

was mainly due to lower crude oil prices and natural gas revenues.

Amoco's daily production of oil and natural gas liquids in the third quarter fell 45,000 barrels a day to 790,000 barrels a day and capital spending has been cut by 62 per cent to \$502m.

Phillips Petroleum, the large integrated US oil and gas group, lifted net profit to \$113m, or 47 cents a share, from \$93m, or 38 cents. This took the nine-month total to \$330m, or \$1.06, up from \$323m, or \$1.06.

Revenue for the quarter was down at \$2.2bn, from \$3.9bn, bringing the total so far this year to \$7.55bn, compared with \$11.89bn last year.

Amerasia Hess, the US oil group, lifted third-quarter net income to \$41.9m or 49 cents from \$36.4m or 43 cents despite a fall in revenue to \$780m from \$1.0bn.

For the nine months, however, there was a net loss of \$277.8m or \$3.29 a share, against a profit of \$105.4m or \$1.26 a share in an undisclosed but substantial inventory write-down.

Flat earnings at General Dynamics

BY DAVID BLACKWELL IN NEW YORK

GENERAL DYNAMICS, the leading US defence contractor with products including F-16 fighter aircraft and Tomahawk cruise missiles, has reported flat third-quarter earnings of \$100m, or \$2.34 a share.

Revenues were ahead at \$2.3bn for the quarter, against \$2bn, and at the nine-month stage they advanced to \$6.7bn from \$5.9bn.

Earnings for the nine months retreated to \$273.6m, or \$6.41 a share, at the net level, from \$292.9m or \$6.92 last year. The 1985 figures included \$10.8m from discontinued operations.

Mr Stanley Pace, chairman and chief executive, said that group operating earnings increased over the nine-month period, but the net declined because of interest costs.

Under the new US tax reforms, net earnings for the three and nine month periods will be reduced by \$3.8m and \$9.5m, respectively. The impact will be reflected in the fourth-quarter results.

Mr Pace said the seasonal upturn in the general aviation industry had improved the third quarter for Cessna Aircraft compared with the first half year. The company was con-

tinuing to take strong cost-cutting measures to cope with the prolonged recession in the light aircraft market.

At the end of the quarter General Dynamics had a funded backlog of orders worth \$16.88bn, up from \$15.3bn last year.

During the quarter the US Air Force awarded the Fort Worth division a \$4.2bn four-year contract for 720 advanced F-16C/D aircraft. The group added that the land systems division had significantly increased production of the M1A1 battle tank in the quarter.

These securities having been sold, this announcement appears as a matter of record only.

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The Kingdom of Belgium

Floating Rate Notes Due October, 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 24th October, 1986 to 24th April, 1987 the Rate of Interest on the Notes will be 5 1/4% per annum. The interest payable on the relevant Interest Payment Date, 24th April, 1987 will be U.S. \$7,504.34 per U.S. \$250,000 Note.

Agent Bank:

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London

Notice of Redemption



THE KINGDOM OF SPAIN

\$500,000,000

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NOTICE IS HEREBY GIVEN that, pursuant to Condition 5 (b) of the Notes, The Kingdom of Spain (the "Kingdom") has elected to redeem on November 28, 1986 (the "Redemption Date") all of its outstanding Floating Rate Notes due 1999 (the "Notes") at par. On and after the Redemption Date, interest on the Notes will cease to accrue and unmatured Coupons will become void.

The Notes should be presented and surrendered to the Paying Agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to the said date.

The amount outstanding prior to November 28, 1986 is US\$350,000,000.

The Kingdom of Spain

October 24, 1986, London

By Citibank, N.A. (CSSI Dept.), Fiscal Agent CITIBANK

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NEW ISSUE

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October, 1986



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Yamaichi International (Europe) Limited

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Futures exchange puts Sydney firmly on world financial map

Haig Simonian reports on the background to the opening of the US Treasury bond link between SFE and Liffe

WHEN Mr Les Hosking, the genial chief executive of Sydney Futures Exchange (SFE) and his colleagues have visited Chicago in the past year, they have received a more polite reception than representatives of a small and distant market might once have expected.

THE extraordinary growth which has put the SFE firmly on the financial map in Australia in the past couple of years is beginning to spill over internationally.

Active trumpet blowing by Mr Hosking and Mr David Rutledge, the exchange's deputy chairman, has helped. Yet it is principally the exchange's domestic market which has given it the credibility to launch more ambitious international ventures.

THE SFE's transition from a pure commodities exchange—it was somewhat inelegantly known until 1982, as the Sydney Greasy Wool Futures Exchange—is not unusual.

present, and Salomon and Goldman Sachs are due to follow. A bigger nation hangs over the Japanese houses. There are domestic regulatory difficulties but the SFE says it has received a number of inquiries.

Japanese interest is likely to be all the greater if the SFE's intended US Treasury bond and Eurodollar interest rate futures links with Liffe pay off.

U.S. QUARTERLIES

Table with multiple columns showing financial data for various companies like EMHART, HERSHEY FOODS, KNIGHT-RIDDER, PITNEY BOWES, SCOTT PAPER, TRANSWORLD, and UNION PACIFIC. Columns include revenue, profit, and other metrics for different quarters.

Bankers welcome old-fashioned style for NZI issue

BY ALEXANDER NICOLL

MORGAN GUARANTY resuscitated an almost forgotten practice in the Eurobond market yesterday when it launched a \$125m floating-rate note issue for a New Zealand company and gave potential co-managers until next Tuesday to commit themselves to the deal.

acquiring Doubleday of the US, made a \$200m issue led by Commerzbank. The bonds have a seven-year maturity and were priced at par with an 8 per cent coupon.

Two other Japanese issues had their coupons increased. The SF 120m issue was raised from 14 to 15 and on Sakaba Shokai's SF 30m from 24 to 24. The yield on Kleeckner's SF 75m issue was set as indicated.

from Sch 1.5bn. Though fully underwritten by Austrian banks and to be listed in Vienna, the seven-year issue is targeted at the Euromarkets.

£200m CD programme launched by Saitama Bank

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

SAITAMA BANK of Japan has followed up the recent \$500m increase in its dollar certificate of deposit programme in the Euromarkets with the launch of a £200m operation in sterling.

The CD formula was adopted because banks are not allowed to tap the sterling commercial paper market proper, though the paper is similar to sterling commercial paper as far as investors are concerned.

Advertisement for Marubeni International Finance p.l.c. featuring the company logo, name, and details of a \$30,000,000 U.S. \$30,000,000 7 3/4 per cent. Guaranteed Notes 1991. The notes are unconditionally and irrevocably guaranteed by The Fuji Bank, Limited, Yamaichi International (Europe) Limited, Fuji International Finance Limited, Bank of Tokyo International Limited, Citicorp Investment Bank Limited, Kleinwort Benson Limited, Morgan Stanley International, and New Japan Securities Europe Limited.

Overseas units of Japan's banks to deal in CPs

BY YOKO SHIBATA IN TOKYO

THE JAPANESE Ministry of Finance has given permission to overseas securities offshoots of Japanese commercial banks and the long-term credit banks to deal in overseas commercial paper.

However, the ministry has not removed the ban on dealings in these markets by the Japanese banks' overseas branches, since it fears this could invite an argument for the introduction of a domestic CP market.

Fip in turnover of securities

TOTAL securities turnover in the first quarter of 1986 was \$304.8bn, down from \$314.8bn in the second quarter, reports Cedel, the international clearing organisation.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market.

Large table with multiple columns listing international bonds. Columns include country, issue name, amount, maturity, yield, and other details. Includes sections for STRIKE STRATEGIES, FLOATING RATE, CONVERTIBLE, and STRAIGHT BONDS.

Bang?

After October 27th, as the echoes fade, the U.K. financial community will find itself adjusting to its new circumstances.

Some firms will find the new competitive environment unfamiliar. Some will need to spend time putting their houses in order. Others will have to ease themselves into new relationships, adapt to new situations, and live under new labels.

Meanwhile, corporate financial officers and professional investors will be asking the question: "Which of the many new financial services groups will be the best equipped to serve our needs from now on?"

Merrill Lynch, more than any other, is already

experienced in operating in truly competitive dual capacity markets, internationally, under a variety of regulatory frameworks. We are one firm for which globalisation and 24-hour trading is a genuine, working reality.

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How can corporate and institutional market users benefit from all the changes?

Our capital, experience, commitment and advice are available after October 27th, as they were before, to clients who want the comfort of dealing with an investment banking group already accustomed to the new market environment.

At Merrill Lynch we won't hear much of the bang; because for us it'll be business as usual.



UK COMPANY NEWS

EXCO SALE CONTRIBUTES TO 43% DECLINE

Restructuring cuts B & C to £25m

BY CHARLES BATCHELOR

THE IMPACT of the restructuring that has been under way at British & Commonwealth Shipping for the past year showed in its interim figures, which revealed a 43 per cent decline in pre-tax profit from £44.2m to £25.4m.

The decline was largely the result of the sharp fall in the contribution of associated companies following the sale of the 21 per cent stake in Exco International, the money broking group, in November last year. In recent years associates have contributed more than subsidiaries to B & C profits.

If the figures were adjusted for the profits made from the sale of aircraft in the two first halves, profits earned from group activities, excluding associate companies, improved by some 66m, Lord Cayzer, the chairman, said. Attributable profits from associates would continue at a reduced level in the second six months, he added. But with a new management structure Mr John Gunn was appointed chief executive last week. Lord Cayzer expressed confidence in B and C's ability to succeed. Turnover rose for the six



Mr John Gunn, chief executive of B & C Shipping.

and of the improved results from shipping activities were largely offset by a decline in air transport.

The collapse in world oil prices reduced trading opportunities available to Bristow Helicopters, which for many years has been the principal contributor to operating profits.

Income from investments rose from £8m to £10.7m while interest payable fell from £7.3m to £4.3m. Associate companies contributed just £8.2m compared with £26.4m previously. After tax of £9.3m (£17.2m) and minorities of £1.1m (£8.3m) profit before extraordinary items fell from £20.7m to £15m. Earnings per share fell from 11.6p to 7.3p. B & C plans to pay an interim dividend of 2.45p (2.2p).

A divisional breakdown of operating profit showed shipping, which was being phased out, moved from a loss of £1.1m to a profit of £700,000. Air transport fell from a profit of £5.1m to £2.5m; aviation support services fell from £2.3m to £2.2m; hotels rose from £800,000 to £900,000; office equipment dropped from £2m

to £1.5m and other activities rose from £800,000 to £3m.

comment

The recent recovery in B and C's share price seems to be discounting every sort of future magic from Mr Gunn, so that these figures are neither here nor there — least of all from a company whose earnings progress has never been much of a guide to its asset growth.

Thus, the halving of the contribution from Bristow Helicopters which troubled the market a little, does not disguise its traditional role as a useful generator of cash while the concealed surplus in the aircraft fleet, property and investments suggest that there is good enough asset cover at yesterday's price of 301p, down 12p.

The prospective price earnings ratio of 20 is obviously looking beyond the present transitional year but asset value is arguably still the better yardstick for what is a mixture of investment trust and venture capital fund. So long as the fund continues to back the likes of Mr Gunn and Mr Bristow, it should be an interesting investment.

Another top executive quits C. E. Heath

By Nick Barker

C. E. Heath, the insurance broking group, has been hit by the resignation of another senior executive at a time when it faces a hostile £100m takeover bid from FWS Holdings, another Lloyd's broker. It emerged yesterday that Mr Peter Methley, Heath's chief executive of insurance broking, resigned with immediate effect on Monday, the day that FWS launched its bid.

Mr Methley had held the post and had been a director on Heath's main board since January this year.

Earlier this year, some leading North American brokers left C. E. Heath to join Stewart Wrightson, a rival company. News of Mr Methley's departure was given to the Stock Exchange on Monday. C. E. Heath said it has not appeared on the Exchange's TOPIC screen information system.

Mr E. Heath said that Mr Methley's departure was connected with Heath's proposed merger with Fielding Insurance, a subsidiary of Hambros, the merchant banking group.

Mr Richard Fielding, Fielding's founder, is an experienced insurance broker and a former Heath employee. He is expected to return to Heath to head up its broking side.

Mr Anthony Wreford, a spokesman for C. E. Heath, said last night that this had meant that the writing was on the wall for Mr Methley, last night that this had meant that the writing was on the wall for Mr Methley. Mr Methley had been with C. E. Heath only nine months, and was previously in charge of the insurance business of Leslie and Godwin, the insurance broker, and had worked for Stewart Wrightson.

McKechnie boosts profits and rethinks on South Africa

BY DAVID GOODHART

McKechnie Brothers easily outperformed the forecast made during the last hostile bid for it and reported a 16 per cent rise in pre-tax profits to £19.05m and a nearly one-third increase in earnings per share to 21.3p in the year to July 31 1986.

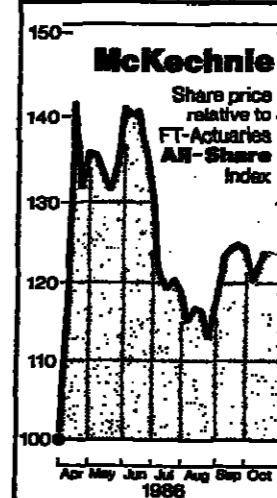
The company, which said it should henceforth be known simply as McKechnie, also announced that it was joining the lengthening list of those "seriously considering" disinvesting from South Africa. McKechnie has been steadily reducing its South African interests over recent years and in the year just reported, South Africa represented eight per cent of pre-tax profits.

It jointly owns, with a South African company called Haggie Ltd, the Macdon metal group and has a further 13 per cent stake in Consolidated Industrial Holdings, the tap-maker.

Dr Jim Butler, the McKechnie chairman, said it was now likely but not certain that the Macdon stake would be sold to Haggie, while the Consolidated stake would be reclaimed through strong dividend flow rather than disinvestment. McKechnie is certain to lose up to £5m of the value of its Macdon stake if it disinvests. In financial Rand (those exportable) the stake is now valued at about £5m but in commercial Rand its real value is more than £5m. McKechnie has already written the value down to £4m in its balance sheet.

The results show that McKechnie has now become a far less international business. Dr Butler is currently negotiating with F. H. Tomkins, the new owner of Pegler Hattersley, about buying out its 50 per cent in Fluid Control of New Zealand.

The cost of funding of the two failed bids—from Williams Holdings and Evered Holdings—has risen to £23.5m, which is now being held to cut retained profit to £2.8m from £4.9m in 1985. Turnover was down from £221.7m to £212.3m but after-tax profit was up 25m to £13.6m. Dividend for the year was up 2p to 19p. McKechnie closed up 5p at 288p.



2p to 19p. McKechnie closed up 5p at 288p.

comment

An eventful year indeed! And one which underlines the value of bid escapes. Eighteen months ago McKechnie was a dull engineering stock with a dangerous exposure to South Africa and an Australian fraud fresh in the mind. Its share price, which has underperformed the index by 80 per cent over the last 10 years, hit a low of 112p. But McKechnie has used the publicity generated by the two bids to force perception to catch up with its quiet transformation. The company now makes 48 per cent of earnings from its wholly UK-based plastics and consumer goods subsidiaries (margins over 10 per cent) and 26 per cent from UK metals. The effects of eliminating loss-makers and heavy investment in new equipment is now coming through—as Williams and Evered spotted—and contributed to a 25 per cent rise in operating profit. There are still problem areas such as Delson and Ideal Tubes. Next year will also bring a higher tax charge and raw material costs. But unless the PSM acquisition turns bad, McKechnie's re-positioning into higher value added niches (with generous customers such as IBM and Ford) should bring at least £26m next year.

F. Lilley silent as shares fall further

By James Buxton in Edinburgh

F. J. C. Lilley, the Glasgow-based construction group, which has large-scale contracts overseas, yesterday refused to make any statement on its affairs, following a sharp drop in its share price over the last two days.

On Wednesday, the company told the Stock Exchange that it was postponing announcing its half-yearly results to July 31 1986, for a week until next Wednesday. The share price fell 16p to 26p on Wednesday and yesterday closed at 24p, having earlier dropped as low as 15p. Earlier this year the share stood at 91p.

Analysts close to the company said yesterday that they understood Lilley's problems were related to its overseas contracts, though they could not identify the principal problem areas. The group has contracts in the US, Egypt, Algeria and Nigeria. The UK part of the business, where Lilley employs 4,200 people out of its total of 6,550, was said to be healthy and profitable.

In the report for the year to January 31 1986, the company said that American operations had suffered from a "moderate profitability". The company had a 27 per cent growth in pre-tax profits to £9.54m, compared with the previous year. Turnover was £57.4m, up 19 per cent.

Brown Shipley buys stockbroker

Brown Shipley, the merchant bank, has bought a second regional stockbroker and is poised to acquire another in its drive to build up private client business.

It is to pay £550,000 for Williams & Baldwin, a three-partner firm in Leicester, and discussions are at an advanced stage for the acquisition, for about £900,000, of an unnamed Scottish firm. Brown Shipley last year paid £5m for Heseltine Moss, a Reading-based stockbroker with 10 offices. Williams & Baldwin will continue to trade under its own name, but will eventually come under the administrative and accounting control of Heseltine Moss.

Brown, with more than 40,000 private clients and £250m of funds under advice, said yesterday that it intended to continue its expansion into regional stockbroking, either through acquisitions or by opening new offices. The bank is concentrating on investment advice and management rather than moving into market-making under new Stock Exchange rules. Its shares closed 2p higher yesterday at 49p.

Strong's stake in Garner nears 20%

By Nikki Tait

Strong & Fisher, which is fighting a £18.5m bid for fellow leather manufacturer Garner Booth, yesterday announced that it had received acceptances and itself spoke for a total of 19.23 per cent of Garner's ordinary shares by the first closing date.

The offer has now been extended until November 6. The acceptances have come from holders of 4.55 per cent of Garner's shares. In addition, Strong held a 1.29 per cent stake in Garner before its bid was announced, together with its merchant bankers Hambros, has since purchased a further 13.69 per cent.

Acceptances have also been received from holders of 69.2 per cent of the preference shares. Commenting on the level of acceptances, Mr Richard Strong, chairman of Strong & Fisher, said yesterday that he was delighted. The bid is currently being looked at by the Office of Fair Trading, with a view to a possible Monopolies reference.

Strong & Fisher shares shed 4p to 138p yesterday while Garner Booth lost 12p at 176p.

Bestwood in £2m purchase

Bestwood, investment and property services company headed by Mr Tony Cole, has completed its £2.1m acquisition via a vendor placing of Property Building and Maintenance Company.

To pay for the acquisition, Bestwood issued 600,000 new shares most of which have been placed through a number of brokers at 3.55p. The vendors are retaining the balance—76,000 shares—which they will not sell before next March.

PRM, which maintains and cleans commercial property in Greater London, has sales of about £2.2m and the vendors have warranted that pre-tax profits in 1986 will not be less than £440,000.

Rank sells its Granada interests

By Alan Jones

Rank Organisation has sold the last of its shares in Granada Group, the diversified television company for which it unsuccessfully bid earlier this year.

Rank's holding in Granada was as high as 8 per cent before its £755m takeover offer was blocked in February by the Independent Broadcasting Authority.

It reduced its stake to less than 5 per cent with a placing

in July, and said yesterday that it no longer held any Granada shares.

Rank declined to disclose the timing, means or price of the disposal.

Granada said yesterday that although it had seen no evidence of the transactions, the recent behaviour of its share price was compatible with a progressive series of placings.

Granada shares shed 4p yesterday to close at 268p. Last week Salomon Bros, US investment bank, bought all 10.8m shares issued by Granada to finance its £30m purchase of Laskys, the electrical retail chain, from Ladbrooke Group.

Salomon, which paid 282p for the shares, said yesterday that all had been placed successfully last Thursday.

December float for Border TV

By Alice Rawsthorn

Border Television will become the last mainland independent television contractor to go public when it floats on the Unlisted Securities Market in late December.

The company is one of the "baby" regional channels in the ITV network with a franchise which encompasses less than 1 per cent of television households. Until recent years, Border has been almost wholly reliant on advertising revenue as a source of income, and has thus been vulnerable to the volatile nature of the television advertising market.

Since the introduction of Channel 4 in 1982, Border has increased its programme-making activities, however, and intends to continue to do so in order to establish a more stable income base.

It plans to stage a rights issue next month to raise £500,000. This capital will be invested in production facilities in order to improve Border's programme-making capacity, thereby enabling it to take advantage of the opportunity to sell programming to the new media and overseas.

Border has operated at a loss in two out of its last four financial years, but returned to profit in its last financial year by producing pre-tax profits of £704,000 on turnover of £8.85m in the year to April 30.

The company's shares are

already traded under the Stock Exchange's Rule 535(2) and Border already sports around 230 shareholders. According to its managing director, Mr James Graham, the company is keen to secure a broader base for its shareholders and specifically to encourage people liv-

ing in the Border region to acquire shares. Border will join the USM through an introduction sponsored by its stockbrokers, Henry Cooke Lumsden of Manchester. After the introduction, the company should be capitalised at between £3m and £3.5m.

Tyzacks reunion ruled out

By Nikki Tait

THE PROSPECT of a reunion between W. A. Tyzack and Tyzack Turner—the two quoted Sheffield-based precision engineers which are a product of a family split last century—was ruled out yesterday when W. A. Tyzack announced that merger discussions had proved unfruitful.

"We are all disappointed," said Mr Frank Davis, managing director of W. A. Tyzack. "We remain interested at the right price."

Gild Investments, which acquired a 28 per cent stake in W. A. Tyzack two months ago, has also discontinued its separate discussions with major Tyzack Turner shareholders.

In its own statement yesterday, Tyzack Turner implied that it was unaware that these talks had concluded and said agreement had yet to be reached on two points—a share ex-

change which would adequately reflect Tyzack Turner earnings contribution to a merged group, and some form of compensation if assets were sold to produce an extraordinary profit.

However, Tyzack Turner added: "We believe we have a sound future as an independent company."

Turner Tyzack shares were unchanged at 76p on the news, but W. A. Tyzack fell 6p to 70p.

Grosvenor holders advised to wait

Grosvenor Group, the troubled electronics and engineering company, which now has two suitors in BBA Group and Hollis, yesterday advised shareholders to take no action for the present.

At the end of September the Grosvenor board recommended an 85m offer from BBA but on Wednesday that offer was topped by Hollis, the vehicle for Mr Robert Maxwell's new interest in engineering. The Hollis offer values Grosvenor at £8.9m with a cash alternative 10p higher than BBA's at 135p.

Macdonald, former chairman of Grosvenor, has committed, through the Cranbury Estates, 10.2 per cent of Grosvenor to Hollis. Hollis had expressed an interest in the company earlier in the year, it has been revived by the arrival from Heron Corporation of Mr Colin Robinson as managing director.

LWT (HOLDINGS) has acquired 60 per cent of the equity of Silverback Lazarus Equity & General, an Anglo-based television distribution company, for an initial consideration of \$950,000 (\$545,000). A further consideration will be paid on a formula based on the average of five times pre-tax profits over the next three years.

NKREPSND's chairman told the annual meeting that the company, as a whole, would have an improved first-half.

Lex expands in electronics

Lex Service, the motor and electronics distribution group, announced yesterday that it had acquired a 50 per cent stake in Lex Electronics, a specialist connector manufacturer.

Talks have reached an advanced stage, said Lex, and the deal should be completed by the middle of December.

The larger of the two businesses, Tennant Electronics, is based in Edwinstown, Kansas, and has branches in Long Island and Los Angeles. The bulk of its business comes from the distribution of connectors in the year to end-1985, total sales were \$28m (£19.5m).

The second company, Carpill Electronics, is based in Swindon and is a specialist connector manufacturer for the electrical and electronics industries.

Abell sells shares to fund divorce

Mr David Abell, chairman and chief executive of the fast-expanding Suter group has sold over 5m worth of shares in a company for a divorce settlement.

Yesterday, a statement said he had sold £42,500 shares at 21p a time "as a result of the arrangements for a financial settlement with his wife, from whom Mr Abell has recently been divorced."

Mr Abell still owns almost 4 per cent of the company with shares worth around £6m and has no plans for further sales, as the company's shares slipped 7p to 215p.

Mecca premium

Shares in Mecca Leisure, the entertainment group, whose offer for sale was subscribed nearly 12 times last week, were given a warm response in the stock market when dealings began yesterday.

Offered at 135p, the shares opened at 146p and held at a similar level throughout the day. They closed at 144p, a premium of just under 7 per cent to the offer price.

Bristol Oil

Shares in Bristol Oil and Minerals fell 11p to 171p yesterday after the company announced it had sold 2m ordinary shares, representing about 5 per cent of BOM's equity. Interchangeable has retained 4.18m shares.

Avis Europe set to gain good institutional backing

GOOD INSTITUTIONAL support seems assured for the £278m flotation of Avis Europe, the prospectus of which is published today.

Following a whistle-stop tour of Europe, at least 10m and perhaps as many as 20m of the 72m shares on offer will be bought by foreign institutions through a privileged application process.

The offer will raise £177m net of expenses through the sale of just over two-thirds of the company's total capital. Of the proceeds, £168m will go to the company's vendors, Wesray Capital Corporation.

Mr Alan Cathcart, group managing director, said that to date some 45,000 enquiries for prospectuses had been received and he was keen that individuals should apply for shares.

For the year to February 1987, Avis is forecasting pre-tax profits of at least £55m and earnings per share of almost 18p. At 250p the new shares are being offered on a multiple of almost 14 times prospective earnings.

The offer is sponsored and underwritten by Morgan Grenfell and the brokers to the flotation are Morgan Grenfell Securities and Cazenove. The applications list for shares opens on October 30 and dealing is expected to begin on November 6.

comment

Just days after Big Bang, US asset realisation specialists Wesray will be asking the City to take off its hands Avis Europe—and with it somewhere about a quarter of the total consideration that the Wall Street investors paid for the whole of Avis. For Avis Europe the opportunity to escape from remote but cash-hungry owners is clear and no doubt welcome; for the market the chance to buy into a well-run European-wide business is equally an attraction. At 250p the shares rely for an after-

N. Sea & General losses pass £1m

North Sea & General Oil Investments, the UK-based oil exploration and development company whose shares were suspended on October 10 pending the acquisition of Australian gold producer Indian Ocean Resources, recorded a pre-tax loss of £1.08m in the six months to June 30 1986. In the same period last year the company made a pre-tax profit of £2.24m. Turnover dropped to £8.62m from £8.32m.

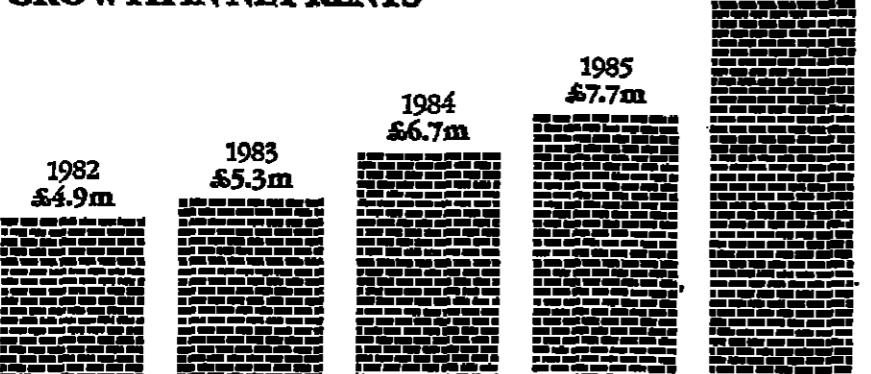
The USM company was badly hit by the steep fall in oil prices which averaged approximately £11 a barrel in the first half compared with over £20 a barrel in the first half last year. The loss per share came out at 4.57p compared with earnings per share last time of 5.02p.

Peachey Property Corporation plc

Net rents increase as investment programme expands

Net rents increased 45% to £11,203,000. Pre-tax profits of £10,237,000 almost equalled the record 1985 level. Total property assets increased to £182m. Net assets per share up 10% to 358p. Recommended total dividend 9p per share 1985-8p.

GROWTH IN NET RENTS



If you would like a copy of our Report and Accounts for 1986, please write to the Secretary at 19 Sloane Street, London SW1X 9NE.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre. year	Total last year
Anchor Chem	1.95	Nov 28	1.25	4.25
Equity & Cwealth Int	2.45	Nov 28	2.3	5
Equity & General	0.3	Nov 28	0.3	0.9
Feb Intl	0.89	Nov 28	0.75	7.9
Ferguson Ind	3.1	Dec 11	2.85	5.25
French Connecticut	1.75	Jan 16	1.75	15.5
Gerrard & National Int	3	Dec 3	3	3.6
Govett Strategic	2.5	Jan 5	2.1	5.15
London & Northern Int	2.1	Jan 5	2.1	10
McClelland Bros	7	Dec 4	1.44	3.75
Northman	1.44	Dec 5	1.44	2
Norsetm Hotels	1.32	Dec 10	1.5	2.2
Pressac	1.8	Dec 12	1.8	11.25
Really Useful	7.5	Dec 12	11.25	

Dividends shown in pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock † Unquoted stock.

I.G. INDEX	
FT for November	
1,254.1261 (-19)	
Tel: 01-528 5699	

NOTICE TO LOMBARD DEPOSITORS

Rate for depositors entitled to receive gross interest	Rate for depositors entitled to receive net interest	Gross equivalent to basic rate tax payer
14 Days Notice Minimum deposit is £2,500		
10 3/8% p.a.	7 7/8% p.a.	10-91% p.a.
Cheque Savings Accounts When the balance is £2,500 and over		
9 1/2% p.a.	7-10% p.a.	10-00% p.a.
When the balance is £250 to £2,500		
7% p.a.	5-23% p.a.	7-36% p.a.

Interest is credited on each published rate change, but not less than half yearly.

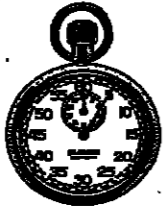
Lombard North Central
17 Bruton St, London W1A 3DH.

GRANVILLE

Granville & Co. Limited
8 Levent Lane London EC2R 8EP
Telephone 01-621 1212
Member of FIMBA

High	Low	Company	Price	Change	Gross Yield (%)	P/E	Fully Paid
148	118	Ass. Brk. Ind. Ord.	133	-	7.3	5.1	7.8
101	97	Ass. Brk. Ind. CILS	130	-	10.0	7.7	-
126	43	Alsop Group	96	-	1.8	7.9	11.0
46	28	Amisage and Rhodes	47	-	4.2	11.4	5.2
84	24	Bank of India	159	+1	4.8	2.3	20.7
41	42	Barrat	84d	-	2.5	3.0	10.3
201	76	CCI Ordinary	98	-	2.9	3.0	7.0
152	83	CCl. Trico Conv. Pl.	98	-	11.5	17.6	-
21							

Fifteennomakethatadozen waystosavetimeintheoffice.



1. Matters that don't matter.

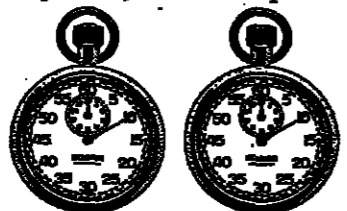
Do not waste time on trifles, for time is money. The Texan billionaire Haroldson Hunt realised this and gave up smoking cigars in his office for the simple reason that, "I wasted \$300,000 a year just in the time I spent unwrapping and lighting them".

Emulate Einstein's approach to trivial tasks. He used to wash and shave with the same soap, claiming that to use two kinds would "complicate life needlessly".

(You could take this a stage further by following Frederick the Great, who went years without washing at all — but only if you have an office to yourself.)

Be quick to spot when your time is being wasted. A young composer came to play the great Rossini two pieces he had written, in order to see which he preferred.

Half-way through the first piece, Rossini interrupted him. "You need not play any more," he said. "I prefer the other one."



2. Double time.

If you can do two things at once, so much the better.

Theodore Roosevelt conducted conferences while being shaved by the White House barber — and Catherine de Medici gave audiences on state business as she dressed.

It is unlikely however, that you will match the dexterity of the playwright J. M. Barrie.

When he lost the use of his right hand, he practised writing with his left to keep up his work. Later, his right hand recovered — by which time he was so skilled with his left that from then on he used both at once, writing dialogue with his right hand and stage directions with his left.

There must be many people who would give their right arm for such a skill today.



3. The shortcomings of short cuts.

Occasionally you may find that you have to cut a few corners to get a job done on time.

The golden rule in such circumstances is simple: don't get caught.

One man who failed to get away with it was the composer and pianist Percy Grainger.

After he had given a rendering of Greig's 'Ballade' to an audience on Long Island, New York, he was accused of having shortened it. He had to admit it was true.

"I dropped six pages out of the middle so I could catch the 4.58," he said.



4. Pest control.

Taking your telephone off the hook and consigning your paging device to the depths of Britain's underground waterways will free you from many unwanted interruptions — but you will still have to deal with the inevitable plague of personal callers.

The best way of doing this was demonstrated by our ambidextrous playwright, J. M. Barrie.

A reporter once turned up uninvited on his doorstep and greeted him with, "Sir James Barrie, I presume?"

"You do," retorted Barrie, and shut the door in his face.

If such abruptness should strike you as being unacceptably rude, however, follow the example of John Ruskin, who forestalled unwelcome visitors by sending out the following circular:

"Mr. J. Ruskin is about to begin a work of great importance and therefore begs that in reference to calls and correspondence you will consider him dead for the next two months."



5. How to lick your hump.

At the end of every working day the British field marshal

Harold Alexander would tip all the letters remaining in his In tray into his Out tray. Eventually, his assistant asked him why.

"It saves time," explained Alexander. "You'd be surprised how little of it comes back".

Yet this method of dealing with correspondence appears ultra-cautious when compared with that of Rita Hayworth.

A friend once found her working her way through a pile of letters, tearing up most of them unopened. "Stop!" he cried. "There may be cheques in there!"

"There are," replied Rita, unperturbed. "But there are bills too. I find they even up."



6. Keep your letters as short as possible.

Procrastination, like all other long words, is the thief of time — and therefore to be avoided.

Similarly, there is no need for tautology, as it is quite unnecessary, while jargon is of non-positive utility vis-à-vis the temporal optimality of information-communication.

Aim instead for the brevity of this note sent by a schoolboy to his father:

"S.O.S. L.S.D. R.S.V.P."

(He was asking for money incidentally.)

Or, if you are replying to a letter, bear in mind the Spartans of ancient Greece. They received a message from their enemies, the Athenians, which read:

"Unless you meet our conditions, we shall wage war on you and, if we defeat you, shall ravage your country, raze your cities to the ground, slaughter your menfolk and enslave your women and children."

The Spartans, being formidable warriors themselves, simply replied: "If . . ."



7. Brief briefings and short reports.

Reading and writing business reports can be a time-consuming affair — unless you are like Ike.

During his first term of office, Eisenhower appointed Arthur Burns as his first chairman of the Council of Economic Advisors.

At their first meeting, Burns suggested that he should send the president a memo outlining a plan for organising the flow of economic advice to the White House.

"Keep it short," said Ike. "I can't read."

"We'll get along fine," smiled Burns. "I can't write."

In the end, the two cut out the paperwork altogether by settling on a one-hour weekly conference of the council and president.



8. High-speed gas.

Meetings are without doubt the biggest waste of time in business life — for when all is said and done, there is always far more said than done.

Where possible, adopt the practice of Henry Ford, who used to visit his executives when a problem arose, rather than call them to his own office.

"I go to them to save time," he explained. "I've found that I can leave the other fellow's office a lot quicker than I can get him to leave mine."

Another way to speed up your meetings is to set strict time limits beforehand — whatever the importance of the person you are to talk to.

When the German Kaiser met Theodore Roosevelt after the funeral of King Edward VII, he asked him to call on him the next day "at two o'clock sharp — for I can give you only 45 minutes".

"I will be there at two," replied Roosevelt, "but unfortunately, I have just 20 minutes to give you."



9. Don't wait around.

Irving Thalberg, the U.S. film producer, was usually so busy that his working hours were double- or triple-booked — with the result that people often had to wait for hours in his ante-room before they could see him.

When the Marx brothers came to talk to him about 'A Night

at the Opera', however, they refused to waste time just sitting around.

Groucho, Chico and Harpo each lit two fat cigars and began puffing smoke through the crack around his door.

Eventually Thalberg rushed out. "Is there a fire?" he shouted. "No, there's the Marx brothers," the three replied, and marched into his office.



10. Never put off till tomorrow what you can put on to someone else.

Delegating tasks to others is often the key to getting things done quickly.

(Consider Robinson Crusoe, who always got his work done by Friday.)

The quality of the finished work need not be impaired; after all, the great Flemish artist Rubens often employed less gifted men to help him out.

By the time he was thirty, he had more orders for paintings than he could cope with on his own — so he allowed others to prepare his canvasses and paint in the foundation details, while he merely applied the finishing touches.



11. Expert advice — at a price.

Do not hesitate to seek outside help when confronted with a problem which is clearly beyond you.

General Electric of America once suffered a breakdown in a complex system of machines and spent ages trying (without success) to locate the fault themselves.

Eventually, they called in Charles Steinmetz, an electrical engineer who had retired from GE some time previously.

Steinmetz spent a little while walking around, testing various parts of the machinery. Finally, he took a piece of chalk out of his pocket and marked an X on a particular spot.

The machine was stripped down — and the GE men were astonished to find that the defect lay precisely where Steinmetz had made his mark.

There is a further point to this story, though: you must be prepared to pay the price for such expertise.

When General Electric received a bill from Steinmetz for \$10,000 a few days later, they protested about the amount and asked him to itemise it. Steinmetz duly sent back an itemised bill:

"Making one chalk mark . . . \$ 1
Knowing where to put it . . . \$ 9,999"



12. The time machine.

Always use the fastest office equipment available to you — such as the LQ2500, the new 24-pin dot-matrix printer from Epson.

It shoots along at an amazing 270 characters per second in draft — and at 90 c.p.s. in correspondence-quality mode, it will certainly help you make short work of all your business letters. (See again section 6.)

The print quality of the LQ2500 is equally sharp, for it has five letter-quality fonts built in. Furthermore, changing between them does not involve the lengthy business of making software commands; to choose a new typestyle, you simply press one or two buttons on the LCD 'Selectype' panel on the front.

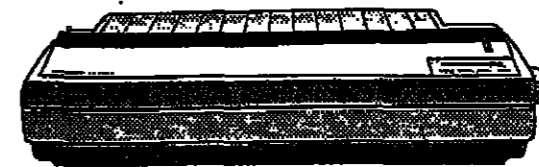
The LQ2500 comes with a powerful 8K buffer as standard to allow your computer to get on with other tasks while it is printing. (See again section 2.)

IBM-compatibility also comes as standard — and of course, the LQ2500 is every bit as reliable as you would expect an Epson to be.

Yet it costs only £995 (RRP exc. VAT) — with the option of 7-colour printing for a mere £60 extra (RRP exc. VAT).

For further information, either: write to Epson (U.K.) Limited, Freepost, Birmingham B37 5BR; call up Prestel *280#; or dial 100 and ask for Freefone Epson.

And see again section 9.



EPSON

UK COMPANY NEWS

London and Northern hit by oil downturn

The London and Northern Group, with its healthcare and construction activities based in the Middle East, suffered a knock-on effect of falling oil prices in the first six months of 1986 and for the period saw its pre-tax profits dive by some 53 per cent.

This followed a sharp downturn in the second six months of the 1985 year.

Turnover of the healthcare division for the first half of this year was down and the sector continued to be affected by delay in receipt of sums due from the United Arab Emirates.

The division is currently tendering for fresh hospital management contracts where satisfactory terms can be negotiated.

In all, group turnover for the half year declined from £147.7m to £112.6m and at the pre-tax level profits more than halved from £7.94m to £3.7m.

Below the line there were extraordinary credits of £4.38m arising from the disposal of concrete products and metal interests. The disposals realised £13.9m before taking account of closure costs and trading losses on discontinued operations.

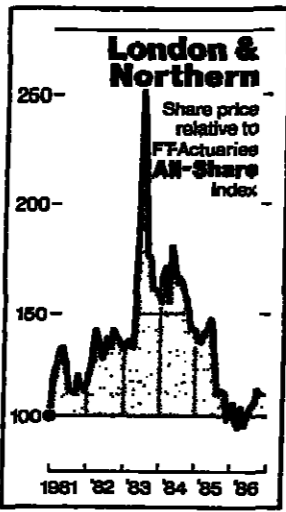
The credits lifted the available surplus from £4.7m to £9.24m and earnings per share to 5.5p (5p). The interim dividend is held at 2.1p net—shareholders can opt for a shares alternative. Earnings pre-extraordinary amounted to 1.9p.

The directors said yesterday that the downturn caused by the falling oil prices had been partially offset by improving results from the group's house-building, natural resources and manufacturing interests.

They expected second half trading profits to show an improvement over those for the first six months.

They added that the proceeds of the disposals had been used in part to expand the natural resources division via the acquisition of Aggregate Industries of the US, in part to develop the group's interests in sheltered accommodation and in part to reduce group borrowings.

Shareholders were told that level of borrowings was still being affected by delay in contract receipts amounting to some £25m from the United Arab Emirates.



Following the disposal of the concrete products and metal interests the group is being restructured into four divisions.

● comment

London and Northern has been a victim of too much, too late. The company never recovered from entering the Middle East healthcare market just weeks before the 1985 oil bust-up. And lots of unhealthy red ink later the move towards sheltered housing in the UK appears no more certain to succeed.

With interim trading profits of £3.4m against £10.8m at the halfway point last year, even some improvement in the second half is unlikely to see the pre-tax total past the £8m mark—and most brokers have cut, in some cases halved, forecasts to this level. A lot of the damage is being done by interest charges which are unlikely to fall below £5m for the year until the United Arab Emirates pays its bills and helps cut net debt below the 70 per cent of shareholders funds level. L and N's main attraction for several years has been its yield, the prospective is 91 per cent on the shares at 7.7p, and the question is how much longer can this be maintained in the face of poor trading results. Holding 1985's 5.15p payout will cost £5.7m which suggests only a wafer thin surplus at the retained level given the forecasts.

Cats helps Really Useful to £4.3m

By Richard Tomkins

Really Useful Group, Mr Andrew Lloyd Webber's theatrical company, survived a general downturn in West End audiences and turned in a pre-tax profit of £4.3m for the year to end-June 1986—comfortably above the £4.2m it forecast when it came to the market in January.

The main force behind the group's advance from pre-tax profits of £1.8m the year before was the success of its production of Cats and Starlight Express. For the future, it is looking to a strong contribution from the Phantom of the Opera, which had a successful opening in London two weeks ago.

Really Useful's shares, listed at 330p, closed unchanged at 330p.

Group turnover rose from £11.6m to £15.7m and earnings per share were up from 10.2p to 24.5p. The final dividend is 7.5p, making 11.25p for the year, as forecast.

The decline in the number of US tourists visiting Britain this summer meant that some London theatres suffered a fall in bookings, but Cats and Starlight Express continued to play to full houses.

Lead Me A Tenor was affected by the downturn but continues to play, and Cafe Puccini proved to be a flop. However, the Palace Theatre had a strong second half because of the success of Les Miserables, and overall UK income rose by 46 per cent.

Overseas income was boosted by highly successful productions of Cats in Australia, Canada and Japan, and other productions continued to play successfully in Austria and Hungary. New productions have opened in Norway, Finland and West Germany.

In the US, Cats continued to play in New York, Los Angeles and San Francisco and has just gone on tour. The profits contribution, however, was almost flat because of the unfavourable effect of exchange rates.

Lacklustre sales in a poor spring hit French Connection

BY ALICE RAWSTHORN

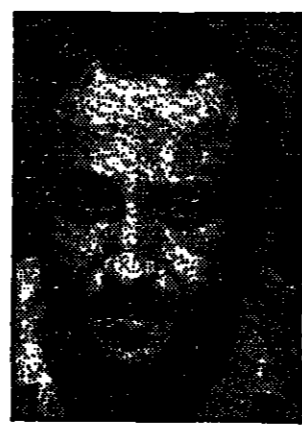
French Connection, the USM-quoted fashion group, yesterday announced that pre-tax profits had halved to £1.28m in the first half of the year because of sluggish demand for women's wear in the UK and a slow recovery in the US.

In the UK, French Connection, like many other fashion retailers, suffered from lacklustre sales in the face of dismal spring weather. This reduced the flow of repeat orders for its wholesaling business and intensified pressure on trading margins. A parallel problem was posed by the company's heavy expenditure on advertising in a period of sluggish sales.

The Nicole Farhi designer collection and men's wear ranges fared well, increasing sales by around 20 per cent. But these ventures represent a small part of French Connection's UK activities and their contribution was insufficient to offset the decline in women's wear.

Similarly, the company improved its performance in both France and Hong Kong. But this growth was unable to counter the problems set by its recovery from losses in the US in the second half of last year.

French Connection did succeed in nursing its US associate, Best



Mr Stephen Marks, chairman of French Connection.

Of All Clothing, back to breakeven, however, and it should produce a profit in the second half of this year.

Buika, the sportswear manufacturer acquired in 1984, made a marginal contribution.

In the six months to July 31 1986, French Connection increased its turnover to £22.46m (£19.88m), but pre-tax profits fell to £1.28m (£2.57m). Earnings per share fell accordingly to 4.7p (9.7p), although the interim dividend was maintained at 1.75p.

Given that All Our Best Clothing is expected to return to profit and demand for the autumn/winter collection has been relatively strong the chairman, Mr Stephen Marks, expects an improved performance in the second half of the year.

● comment

French Connection appears to have countered its problems in the US by a combination of stringent cost control and a change in distribution strategy.

Similarly, the company can, quite credibly, dismiss the downturn in the UK as a problem confined to one particularly dismal fashion season. Yet this episode can only have confirmed the City's worst suspicions about the volatility of the fashion industry in general and French Connection in particular.

The long term solution for the company is to reduce its reliance on wholesaling by augmenting activity in the less vulnerable area of retailing. Yet High Street property prices are dizzyingly high and effectively preclude immediate expansion.

French Connection's share price, which has bobbed about like a yo-yo in recent weeks, fell by just 5p to 300p producing an optimistic prospective p/e of 17 on projected profits of £3.2m.

Gilts weakness hits Gerrard & National

BY DAVID LASCELLES, BANKING CORRESPONDENT

GERRARD & NATIONAL, the UK's largest discount house, had a difficult first half to its financial year because of the weakness of the gilts market.

In its interim statement for the six months up to October 5, issued yesterday, the group said that profits "are small." As is customary it gave no details.

The year started "on a most promising note," it said, "but then trading conditions worsened as further reductions in interest rates failed to materialise. UK fixed interest markets became volatile and then deteriorated rapidly."

Mr Roger Gibbs, the chairman, said: "The good news is that we made a profit at all. We must avoid losing a lot of money in conditions like the ones we have just had."

He noted that the gilts market had peaked shortly after

the group's financial year began in April, and had weakened for most of the next six months.

The group's book was now "defensive," he said, though he believed the latest round of interest rate increases "would stick."

Mr Gibbs said that despite the recent difficulties, the group was confident about the Big Bang when Gerrard will become one of 27 market-makers in gilts.

"We have the technology in place. We're ready for it," he added. The market-making operation will be capitalised at £20m.

Gerrard is to pay an unchanged dividend of 3p on its capital, which it recently increased with a £22m rights issue. For the whole of last year, the company disclosed net profits of £10.1m.

Norscot Hotels in talks after 39% profits rise

Norscot Hotels yesterday revealed interim pre-tax profits up 39 per cent, thanks mainly to the acquisition of Clon Hotels in August last year. The company also confirmed that talks were proceeding with outside interests which might lead to an offer for Norscot's shares.

Norscot first announced that it had received a bid approach in September. Some 65 per cent of the company is owned by friendly interests, with effective control in the hands of Mr Peter Ross, chairman.

In the six months to July 27, Norscot made trading profit of £52.0m (£31,000) on turnover of £2.9m (£1.7m). After interest payable of £235,000 (£107,000), pre-tax profits were £27,000 (£24,000). After a tax charge of £28,000 (£35,000) relating solely to ACT and preference dividends of £16,000 (£16,000), earnings per share were 50 p

cent higher at 4.8p (3.2p). The interim dividend is up 10 per cent at 1.32p (1.2p) and this rate of increase should be maintained at the final stage.

Turnover in the group's original ten hotels was up 8 per cent as a successful campaign to attract Scottish visitors offset cancellations by US, European and English tourists.

Although second half bookings are encouraging, because of the inclusion of Clon Hotels in last year's second half figures, the rate of profit increase is likely to be slower at the full year stage.

Between £1m and £1.5m will be spent this year on a programme of hotel refurbishment. The aim is to increase the number of hotel rooms (currently 79 per cent) with a private bath or shower.

The shares closed down 4p at 141p.

Anchor interim profits double

Pre-tax profits of Anchor Chemical Group, a Manchester-based manufacturer and distributor of specialty chemicals, more than doubled to £673,000 in the six months ended June 30 1986, compared with the depressed £290,000 earned in the same period last year. Turnover jumped from £9.3m to £16.6m.

The directors said profits in the second half should match those of the first half. In the year ended December 31 1985 the company made pre-tax

profits of £1.13m on turnover of £20.96m.

Pre-tax profits were, after a £90,000 write-off of intangible fixed assets and an interest charge of £580,000 (£284,000), there was no associate contribution (£235,000). UK tax took £21,000 (£37,000) and overseas tax £282,000 (£180,000).

The interim dividend is held at 1.35p on earnings per share of 9.1p (2.5p). For 1985 the company paid dividends totalling 4.25p.

BOARD MEETINGS

Company	Date
Anchor Chemical Group	Nov 20
British Airways	Nov 19
British Petroleum	Nov 19
British Telecom	Nov 19
British Waterways	Nov 19
British Airways	Nov 19
British Petroleum	Nov 19
British Telecom	Nov 19
British Waterways	Nov 19
British Airways	Nov 19
British Petroleum	Nov 19
British Telecom	Nov 19
British Waterways	Nov 19

EQUITY & GENERAL PLC

The Financial Services & Motor Distribution Group

Interim Statement for half year to 30 June 1986

	Unaudited six months to 30 June 1986	Unaudited six months to 30 June 1985 (restated Post SSPA21)	Audited year ended 31 December 1985
Turnover	10,942	10,088	22,141
Net profit before taxation	349	187	405
Taxation	122	65	155
Attributable	227	122	250
Ordinary dividend	70	70	210
Earnings per 5p share	1.50p	0.80p	1.74p

"Business is ahead of last year with improved quality of earnings and internal growth. Based on our two major trading divisions and, hopefully, lower real interest rates, I remain confident in the Group's ability to achieve record results.

The interim dividend will be 0.3p per share (0.3p) payable on 5th January 1987 to shareholders on the register at the close of business on 28th November 1986."

Lionel P. Altman CBE, Chairman and Chief Executive

For copies of the 1986 Interim Statement, please contact: The Secretary, Equity & General PLC, 65 Grosvenor Street, London W1X 9DB. Telephone: (01) 493 3371.

Gerrard & National HOLDINGS PLC

INTERIM STATEMENT

The Company's year started on a most promising note but then trading conditions worsened as further reductions in interest rates failed to materialise. United Kingdom fixed interest markets became volatile and then deteriorated rapidly. Group profits for the first six months of the year are small.

The Directors have decided to pay an interim dividend on the recently increased capital in respect of the half year to 5th October 1986 of 3p per share (1985: 3p per share) which will cost £1,143,426. The dividend will be paid on 3rd December 1986 to members on the register at the close of business on 7th November 1986. Transfer books will be closed for the day on 10th November 1986.

It is not the practice of the Company to send the half yearly report to shareholders but it is published in recognised financial newspapers and copies of it are available to the public at the Company's registered office, 32 Lombard Street, London EC3V 9BE.

22nd October 1986

McKECHNIE: THE SUCCESS STORY CONTINUES

Despite the distraction of two unwanted takeover bids, McKechnie enjoyed a record year, with pre-tax profits up by 16% and earnings per share before extraordinary items up 32%. Success in reducing working capital allowed the Group to reduce gearing to a satisfactory level of 16% and to recommend a 25% increase in dividends. These results owed much to steadily improving productivity and moves towards higher added value products in the UK, as well as satisfactory performances from overseas. The Group is now strongly positioned in the three core business areas of high-technology plastics, consumer products and metals, and the first quarter's results are encouraging for the current year. For a copy of the Annual Report, please write to The Secretary, McKechnie Brothers P.L.C., Leighwood Road, Aldridge, Walsall, West Midlands WS9 8DS.

SALIENT FIGURES	1985 (£m)	1986 (£m)
Turnover	221.7	212.3
Profit on ordinary activities, before taxation	16.4	19.1
Net attributable profit	9.7	12.9
Dividends per share (net)	8.0p	10.0p
Earnings per share (net)	16.1p	21.3p

McKECHNIE
A SUCCESS STORY - TO BE CONTINUED

Ferguson Industrial lifts pre-tax profits by 21%

Ferguson Industrial Holdings, the printing, packaging and plastics group, reported pre-tax profits up 21 per cent from £3.3m last time to £4m in the six months to August 31 1986. This was despite a 39 per cent slump in turnover to £45.3m (£75.1m).

The results were Ferguson's first not to include contributions from the company's building supplies division which was sold last February.

Mr Denis Vernon, chairman, noted the company's increasing concentration on its printing, packaging and plastics activities. He said the division, which reported trading profits of £3.9m (£3.3m) on turnover of £28.5m (£24.5m), would have made a higher contribution but

for the absorbing of Ferguson Plastics start-up costs.

He said the company's construction division had continued to disappoint, producing a loss of £138,000 on turnover up from £9.7m to £11.5m, but he added that a new management team was now in place and in the process of rationalising the business. However, he expected further losses until that process was complete by the year-end.

Mr Vernon reported the reduction of other activities following the sale of Allan Kennedy, a manufacturer of steel flooring and handrails, and Hodgets and Mole, wood turners. The consideration for these sales amounted to £1.5m.

He said that non-trading activities had benefited from £394,000 (nil) profit on the sale of certain investments and the fact that there were no interest charges to be paid.

He believed that Ferguson's search for suitable acquisitions, coupled with its organic growth stemming from its existing activities, augured well for an exciting future.

After tax of £1.4m (£1.8m) earnings per share worked through 31 per cent higher at 9.7p (7.4p).

The company is paying an interim dividend of 6.1p, up from 2.75p last time.

Feb profits and outlook lifts shares

Feb International "A" shares jumped 6p to 68p yesterday following the announcement of a return to profits in the half-year to June 30 1986 and a forecast by the directors of a significant increase in profits in the second half. The company, which manufactures and distributes chemicals, made pre-tax profits of £182,000 in the six months, compared with a loss of £39,000 in the same period last year, on turnover of £9.42m (£10.24m). The interim dividend is held at 0.85p. Earnings per share came out at 1.45p (losses 1.56p).

Waterford Glass has 50.1% of Wedgwood

Waterford Glass is set to formally take control of Wedgwood following its agreed £250m bid earlier in the month. Waterford has received irrevocable undertakings from holders of 38.3 per cent of Wedgwood (subject to there being no higher offer), and a subsidiary of Waterford has now bought 11.8 per cent in the market—adding up to 50.1 per cent.

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Rising N. American sales give Pressac sharp boost

Pressac Holdings, Electro-mechanical component manufacturer and precision engineer, raised its profits for the 1986-86 year from £1.13m to £1.72m pre-tax from turnover 33 per cent higher to £24.05m.

Higher sales were recorded in all major product areas—telecommunications, automotive TV and domestic appliances—overseas sales of £5.23m (22 per cent of the total) continued to improve, especially in the important North American markets.

The company's shares fell by 2p yesterday to 139p.

The directors said that the current year had started well with increased demand in all areas. Further growth in exports was anticipated.

They pointed out that measures taken towards the end of the last financial year

would reduce the group's exposure to any significant risks with regard to currency fluctuations.

Tax for the past year (to July 31 1986) accounted for £209,000 (£490,000) and left net profits of £239,000, against a previous £63,000.

Earnings amounted to 10.8p (7.2p). A final dividend of 1.5p (1.5p) is being paid, lifting the net total from 2.3p to 3.5p.

At year-end, borrowings had been reduced by almost £2m to 3 per cent of shareholders' funds, compared with 47 per cent last year.

The directors said that established as a sales and engineering office to support and strengthen the group's growing sales in North America, would be a base for further development in that area.

COMPANY NEWS IN BRIEF

THOMAS WARRINGTON AND SONS: the directors said they noted the recent rise in the share price and have no knowledge of any reason for the movement. Over the past three days the shares have risen 23 per cent, or 19p to a 1986 high of 105p.

GOVETT STRATEGIC Investment Trust: Net asset value per 10p share at September 30 1986 307p (213.1p) prior charges at par, and 308.6 (213.3p) at market value. Final dividend 2.5p (2.3p) making 3.8p (3.6p) for year.

APLEYARD GROUP: of the 2.67m new ordinaries offered by way of a rights, 85.5 per cent was taken up. The balance was sold in the market and the net premium (some 28p per share) will be distributed to original allottees.

EQUITY & GENERAL (financial services and motor dealerships): Interim dividend 0.3p (same) net for six months to June 30, 1986. Turnover £10.94m (£10.09m) and pre-tax profit £349,000 (£157,000). Attributable profit £227,000 (£122,000) after tax of £122,000 (£85,000). Earnings per share 7.4p.

1.5p (0.8p). Comparisons restated.

EL ORO MINING & EXPLORATION (investment dealer): Pre-tax profits for the first half of 1986 up from £467,000 to £629,000. The tax charge was £220,000 (£178,000) leaving earnings per 10p share at 9.06p, against 6.29p last time.

THE EXPLORATION COMPANY: Profits slipped £4,000 to £731,000 in first half of 1986. After tax of £256,000 (£283,000) earnings came through at 3.94p (3.75p) per 5p share.

NORMAN HAY (electro-plating and anodising): Interim dividend 1.4375p (same) for six months to June 30 1986. Turnover £3.2m (£2.75m) and pre-tax profits £221,000 (£207,000). Attributable profit £134,000 (£119,000) after tax of £87,000 (£88,000).

INVESTORS CAPITAL TRUST (investment trust): Net asset value of 311.9p per 25p ordinary share in nine months to September 30 1986 (290.09p in 12 months to December 31 1985). Interim dividend 2.9p, making total dividends for nine months £285,000.

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FINANCE

GENERAL

ROBERT FLEMING SECURITIES
Congratulations to all staff on Second
Anniversary of our Big Bang. Looking
forward to business as usual on
Monday.

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TECHNOLOGY: Computing

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For executives who want to know what their machines are up to, US software houses have the answer

Management's line to value for money

SUDDENLY, senior managers want to know what their computers are doing. They want to know how efficient they are, whether they are meeting their design specifications and whether they are giving value for money.

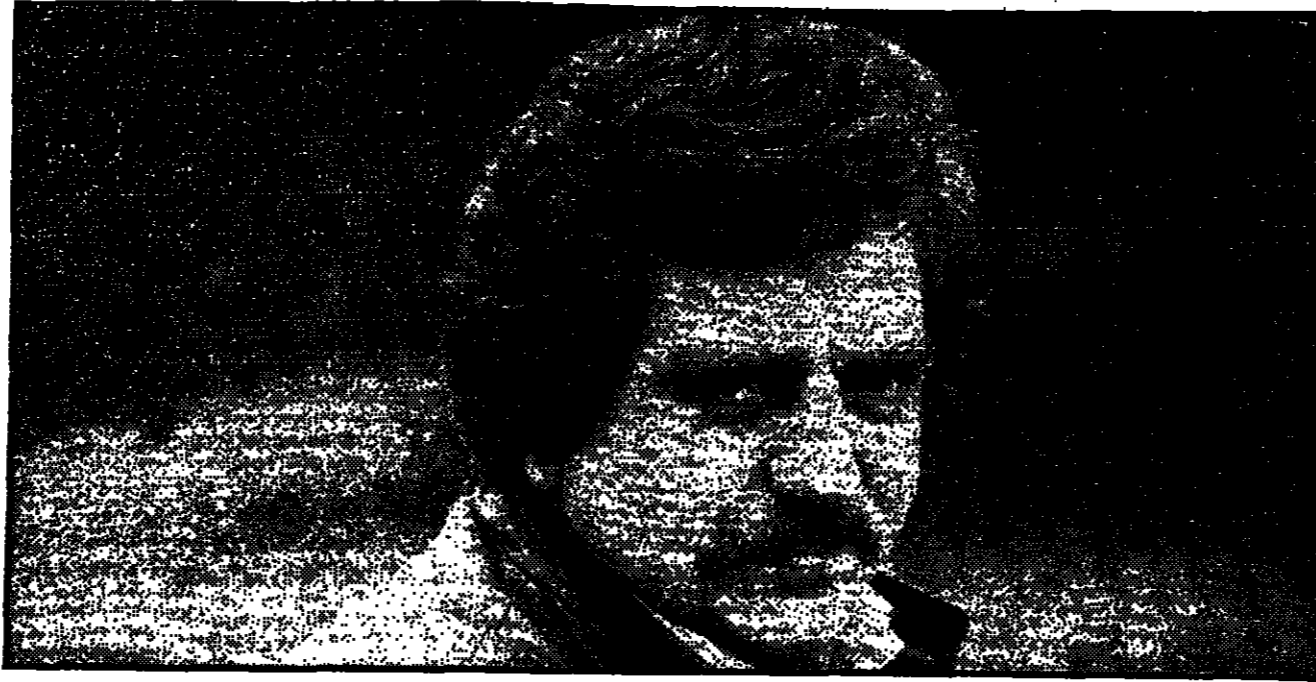
Data centre managers, however, are all too often unable to provide the answers. They may simply have no way of knowing how well their systems are performing; if they do, the answers may well be hidden in volumes of computer print-out which are difficult to boil down into useful numbers for senior management.

Among the leading US computer software vendors, two companies, the SAS Institute and Candle Corporation, have become a byword in the

world's bigger data centres for their ability to measure the performance of a big computer system and report its shortcomings in simple terms.

Their approaches seem quite distinct from their closest competitors like IBM and Spool and Sablage. Candle software is based around efficient data sampling techniques that enable it to build a concentrated picture of how the system is performing.

SAS software, meanwhile, is based around a concept of information management which looks at all data in the system in a common way—whether it is details of a payroll, a personnel file or measurements of central processor activity.



ABOVE: Philip Bond, UK managing director of SAS
BELOW: Aubrey Chernick, president of Candle Corporation. He has placed emphasis on his products' ease of use

SAS: Where inspiration comes from a campus atmosphere

SAS INSTITUTE is unorthodox, even for an industry which has more than its share of unusual companies.

It likes to think of itself as a college rather than a business, hence the "Institute" in its title. Its headquarters in Cary, North Carolina, resembles a campus — with gymnasium, racket court, lake, canteen and cafeteria — rather than a software factory.

Its UK subsidiary moved a year ago into Wittington, a substantial estate near Marlow in Buckinghamshire. Preserved and renovated, the house has the atmosphere of the senior common room in a science-based university. Even so, every so often, oak panelling gives way to the mass of telecommunications cables needed to support the satellite link to Cary.

Research and development is the touchstone of SAS's corporate ethos. It spends, according to its founder, Mr James Goodnight, 55 per cent of its budget on research and development and only 10 per cent on sales, a ratio which should spell disaster, but on which it appears to thrive.

It is 12th in the list of top US software vendors published yearly by the journal *Software News* and its turnover this year is likely to top \$100m. In the

UK, turnover will be more than \$4m and profits will be "enough", according to Mr Philip Bond, UK managing director.

It keeps its business feet on the ground through a series of novel mechanisms. For example it canvasses ideas for new products, and improvements in existing ones, from its customers through an annual questionnaire.

It has a tiny direct sales force and sells chiefly over the telephone. And it licenses rather than sells its products outright so it has a very solid idea of how much cash is coming in from year to year: "Very few people cancel," says Mr Bond.

Its customers in the UK include American Express, the Bank of England, the Stock Exchange, and British Telecom. Indeed, BT has just agreed to license SAS performance measurement software for all 24 IBM sites in its troubled Customer Service Centre programme. The programme should result in a network of large computer centres each covering a specific area of the country, but it has had a difficult gestation. Mr Bond says his software is not intended to diagnose the cause of the problems but it will tell BT when the systems

are up to scratch. SAS has an unusually broad product range. It is involved in statistical analysis, graphics, report generation, information centre data management, performance measurement and data analysis and simulation.

The core of its products is a powerful data management system which has some aspects of a relational database. Once a customer's data has been captured in this system it can be manipulated in a variety of enterprising ways.

The basic SAS statistic package was converted to a performance measurement tool by Mr Barry Merrill, a US computer consultant.

He devised a way for the software to sieve the performance information produced by IBM's big machine operating systems (it emerges as inches-thick chunks of print-out, indecipherable to anybody but a systems specialist) and reduce it to something with meaning for a non-technical executive.

The popularity of supermini-computers as hosts for information networks has encouraged SAS to develop versions of its software for Digital Equipment, Prime and Data General machines. It has also introduced a personal computer version.

Division over best route to an IT strategy

CONSULTANTS specialising in information technology (IT) disagree markedly among themselves on what constitutes an IT strategy plan and how it should be conducted.

This is one of the principal conclusions of a new report on IT consultants to be published next week by the magazine *Business Computing & Communications*.

It points out that in many cases the consultant's "client" is the management information services (MIS) department for a particular company rather than the company as a corporate unit.

Inevitably, therefore, the plan fits the business strategy of the MIS unit rather than the company as a whole.

The conclusion confirms other evidence that MIS departments and main board directors are often at cross purposes over a company's direction in IT.

The report was based on questionnaires submitted to the major IT consultancies, of which 35 replied. It identified a major division in the way consultancies interpret IT studies based on whether they were technology based or business based: "At one end of the spectrum there are consultancies which will deliver a strategy recommendation based exclusively on IT opportunities arising from business needs."

"At the other, there are consultancies which will deliver what is essentially a long-term plan for the information systems department based usually on a data architecture study."

"The majority of firms were somewhere in between, although their bias tended towards technologically led strategies."

Among the other conclusions were:

- Clients find that strategy studies are often only marginally effective in identifying opportunities for competitive advantage.
- Some consultancies will only attempt an IT strategy study with the managing director's active support. Others were willing to go ahead under the sponsorship of the data processing or MIS department alone.
- Most consultants insist that business strategies are established first, but some go ahead without any corporate strategy,

hoping the study alone will serve as a stimulus to the formulation of business objectives.

The report identifies sharp differences in the way consultants view assignments: "On the one hand, there are those such as A. T. Kearney, BTL, Index, Nolan, Norton and Company and Strassmann who see the primary aim of a strategy assignment as finding the major points of leverage where information technology can be used to improve business performance."

"On the other hand, companies like CMC, LBMS, Logica, Scicon and SRI see the assignment as a study which leads essentially to a long-term strategy for the information systems function."

Business Computing and Communications says it undertook the study because of growing evidence of the failure of companies to realise business benefits from their investment in IT and the poor success rating by companies of their attempts at information systems planning.

"Research on both sides of the Atlantic demolishes the simplistic notion that merely investing in information technology guarantees business improvement."

"On the contrary, the evidence suggests there is no simple correlation between IT investment and improved performance."

It reflects, the authors suggest, a failure on the part of senior management to grasp what can be done with information technology: "Ironically, one reason is that industry and commerce have become heavily dependent on computer systems for their day-to-day operations."

"It is almost as if computerised accounting, payroll, inventory control and administration have typecast technology in a supporting as opposed to a central, business-building role."

Among their conclusions, the authors insist that it is imperative the client decides precisely what is wanted from the assignment: "A golden rule is to invite a shortlist of consultancies to tender for the work against specific terms of reference."

Candle: IBM monitor for the evangelist

CANDLE CORPORATION is wholly dedicated to performance management in IBM mainframes. Unlike SAS, whose performance measurement software is a spin-off from its data handling capabilities, Candle builds nothing but software to monitor the internal workings of large IBM computers.

Its founder and president, Mr Aubrey Chernick, wrote the company's basic product, Omega-gam, in 1977. He claims his users are evangelistic about the company's products and he is something of an evangelist himself.

Performance software is hard to describe but it can be best thought of as a window on the operating system, the complex series of programs which manage the operations of the computer.

IBM has two principal mainframe operating systems, MVS and VM. Candle software can also be used to monitor the performance of the IBM information management software CICS and IMS.

Essentially every five or ten seconds, the Candle software looks around the entire computer system and records the activity in each component. This information, fed out to a monitor screen, gives system specialists a powerful insight

into how well the machine is performing. Mr Chernick emphasises the importance of the system's ease of use. One of his products, in fact, uses SAS graphics software to help in the presentation of the performance message.

Over the years a measure of intelligence has been built into the system representing the experiences gained at many thousands of IBM sites.

The company now has over 10,000 mainframe installations; in the UK, principal customers include British Aerospace, National Westminster Bank, the Prudential Assurance Company and British Telecom.

There is a need for software like Candle because companies frequently do not know whether their computers are operating efficiently or why there has been a deterioration in performance. "We expose problems you do not know you have," Mr Chernick claims.

Candle says, for example, that companies, operating teams of computers frequently do not know if one of the set has failed. Omega-gam behaves like an application programme, running under the operating system, but was designed with a measure of independence so that it could continue sending messages of















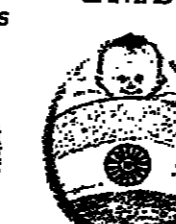


















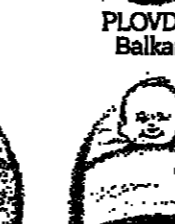
woe to the outside world while the rest of the computer died around it.

This week, Candle introduced a new innovation, a software switch making it possible, for example, to monitor a number of IBM mainframes from a single site.

Called CL/Session 1000, it does away with the necessity, when switching from one application to another, of logging off from one application and logging on again to the next.

Typical costs for Candle performance measurement software are £30,000-£60,000 for MVS and VM based products.

In 9 months, Manchester has delivered 32 new arrivals (and departures).

 ALICANTE Orion	 AMSTERDAM Dan Air	 ANTWERP Connectair	 ATHENS British Airways	 BAHRAIN QANTAS	 BANJUL Orion	 BARROW Air Furness	 BERLIN (West) British Airways
 BEZIERS Orion	 CHICAGO American Airlines	 DALAMAN British Airtours	 DEAUVILLE Dan Air	 DELHI British Airways	 GIBRALTAR Air Europe	 GRENOBLE Dan Air	 IPSWICH Sucking Airways
 LAS PALMAS Britannia Airways	 LESBOS Dan Air	 LYON Britannia Airways	 MALAGA Britannia Airways	 MARRAKECH Royal Air Maroc	 MUNSTER British Airways	 OPORTO Dan Air	 PLOVDIV Balkan
 ROTTERDAM Connectair	 SINGAPORE Singapore Airlines	 STRASBOURG Dan Air	 TENERIFE Britannia Airways	 TORONTO Air Canada	 TOULOUSE Dan Air	 TUNIS Dan Air	 WARSAW LOT Polish Airlines

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Facsimile: 061-489 3647

040121520

LONDON RECENT ISSUES

Table of recent issues in the equities market, listing stock names, prices, and changes.

Table of fixed interest stocks, including government and corporate bonds, with interest rates and yields.

Table of rights offers, detailing the terms and conditions of various public offerings.

Association data source for the above table. A detailed disclaimer regarding the accuracy and source of the financial data.

JOTTER PAD: A promotional area for a notepad, including contact information for Daniel Russell at 01-248 8000.

F.T. CROSSWORD PUZZLE NO. 6,159

Crossword puzzle grid with clues for both across and down words.

ACROSS and DOWN clues for the crossword puzzle, including 'No longer a union member?' and 'Put down "fickle" but that may be switched round'.

AUTHORISED UNIT TRUSTS

Large table listing authorized unit trusts, including names, managers, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Extensive table providing detailed information for various unit trusts, including descriptions, managers, and financial data.

Vertical text on the far right edge of the page, possibly a page number or reference code.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table containing financial data for various unit trusts and insurance companies, including names, addresses, and financial metrics.

INSURANCES

Table listing insurance companies and their details, including names, addresses, and contact information.

Handwritten text at the bottom center of the page, possibly a signature or note.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, value, and change.

Table listing insurance and overseas funds, including sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

Table listing insurance and overseas funds, including sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

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Table listing insurance and overseas funds, including sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

Table listing insurance and overseas funds, including sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

Money Market Trust Funds

Table listing Money Market Trust Funds with columns for fund name, value, and change.

Money Market Bank Accounts

Table listing Money Market Bank Accounts with columns for bank name, account type, and interest rate.

TRADITIONAL OPTIONS 3-month call rates

Table listing traditional options with columns for option name, value, and change.

Vertical text on the right edge of the page, likely a continuation of the table or a note.

BRITISH FUNDS

Table of British Funds with columns for Stock, Price, and % Chg. Includes sections for 'Shorts (Lines up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS - Cont.

Table of American Funds with columns for Stock, Price, and % Chg. Includes sections for 'Shorts (Lines up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, Roads stocks with columns for Stock, Price, and % Chg.

DRAPERY & STORES - Cont.

Table of Drapery & Stores stocks with columns for Stock, Price, and % Chg.

ELECTRICALS

Table of Electricals stocks with columns for Stock, Price, and % Chg.

ENGINEERING - Continued

Table of Engineering stocks with columns for Stock, Price, and % Chg.

INDUSTRIALS - Continued

Table of Industrials stocks with columns for Stock, Price, and % Chg.

CANADIANS

Table of Canadian Funds with columns for Stock, Price, and % Chg.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics stocks with columns for Stock, Price, and % Chg.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Stock, Price, and % Chg.

FOOD, GROCERIES, ETC

Table of Food, Groceries, Etc stocks with columns for Stock, Price, and % Chg.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Stock, Price, and % Chg.

INDUSTRIALS (Misc)

Table of Industrials (Misc) stocks with columns for Stock, Price, and % Chg.

UNLISTED

Table of Unlisted stocks with columns for Stock, Price, and % Chg.

INDEX-Linked

Table of Index-Linked stocks with columns for Stock, Price, and % Chg.

GOVT. BANK AND OSEAS

Table of Government, Bank and Overseas stocks with columns for Stock, Price, and % Chg.

CORPORATION LOANS

Table of Corporation Loans with columns for Stock, Price, and % Chg.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Stock, Price, and % Chg.

LOANS

Table of Loans with columns for Stock, Price, and % Chg.

Public Board and Ind.

Table of Public Board and Industrial stocks with columns for Stock, Price, and % Chg.

Financial

Table of Financial stocks with columns for Stock, Price, and % Chg.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Stock, Price, and % Chg.

AMERICANS

Table of American stocks with columns for Stock, Price, and % Chg.

BANKS, HP & LEASING

Table of Banks, HP & Leasing stocks with columns for Stock, Price, and % Chg.

BEERS, WINES & SPIRITS

Table of Beers, Wines & Spirits stocks with columns for Stock, Price, and % Chg.

BUILDING, TIMBER, ROADS

Table of Building, Timber, Roads stocks with columns for Stock, Price, and % Chg.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Stock, Price, and % Chg.

ENGINEERING

Table of Engineering stocks with columns for Stock, Price, and % Chg.

INDUSTRIALS

Table of Industrials stocks with columns for Stock, Price, and % Chg.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Stock, Price, and % Chg.

ENGINEERING

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INDUSTRIALS

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Table of Industrials stocks with columns for Stock, Price, and % Chg.

INDUSTRIALS

Table of Industrials stocks with columns for Stock, Price, and % Chg.

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طرابلس 24 أكتوبر 1986

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INDUSTRIALS - Continued

Table of industrial stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

LEISURE - Continued

Table of leisure stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

PROPERTY - Continued

Table of property stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including companies like British Airways, British Petroleum, and various manufacturing firms.

FINANCE, LAND - Cont.

Table of finance and land stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

MINES - Continued

Table of mines stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

MOTOR, AIRCRAFT TRADES

Table of motor and aircraft trade prices including companies like British Airways, British Petroleum, and various manufacturing firms.

COMMERCIAL VEHICLES

Table of commercial vehicle prices including companies like British Airways, British Petroleum, and various manufacturing firms.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher prices including companies like British Airways, British Petroleum, and various manufacturing firms.

SHIPPING

Table of shipping prices including companies like British Airways, British Petroleum, and various manufacturing firms.

OVERSEAS TRADERS

Table of overseas trader prices including companies like British Airways, British Petroleum, and various manufacturing firms.

PLANTATIONS

Table of plantation prices including companies like British Airways, British Petroleum, and various manufacturing firms.

INSURANCES

Table of insurance stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

SHOES AND LEATHER

Table of shoes and leather stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

SOUTH AFRICANS

Table of South African stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

TEXTILES

Table of textile stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

TORRACOS

Table of tobacco stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

PROPERTY

Table of property stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

FINANCE, LAND, etc.

Table of finance, land, and other stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

MINES

Table of mines stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

Far West Rand

Table of Far West Rand stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

REGIONAL & IRISH STOCKS

Table of regional and Irish stock prices including companies like British Airways, British Petroleum, and various manufacturing firms.

NOTES: Includes disclaimer text regarding the accuracy of the data and the responsibility of the publisher.

LONDON STOCK EXCHANGE

Trade figures trigger sharp falls in Gilt-edged securities and in share prices

Account Dealing Dates
Option
First Declared
Last Declared
Account Dealing Dates

to seek greater control of the group by raising its stake to more than 15 per cent. Other merchant banks usually showed to good advantage with Brown Shipley, in which Kretschmer SA Luxembourg...

By the end of the day, the FT Government securities index was 0.59 down at 8230. The FT-SE 100 index fell 17.1 to 1,572.5, and the FT Ordinary index 12.5 to 1,249.0.

Both market sectors opened uneasily, with a firmer tone in Tokyo offset to some extent by disappointment with the details of the Opec agreement. A stable seller of oil, Saudi Arabia, was expected to be a net loser in the equity market.

Gilt-edged securities reacted severely to the trade figures announcement. An immediate rise in money market rates drove short-dated gilts down, and the longer-dated gilts were also sold.

Some bitterness was expressed towards the Chancellor of the Exchequer, whose confident speech at the Mansion House seemed to contrast with the gloomy images conjured by the latest trade deficit.

"We are back to where we were ten days ago," said one dealer. With the exception of some initial firmness in Japanese issues, London equity markets were easier from the opening. Losses were sharply extended as the gilt-edged market plunged, and there was no recovery.

Mercury below best
Early interest in the banking sector centred upon UK merchant banking conglomerate, Mercury International, which touched 370p before easing back to close 5 up at 360p following Mr Saul Steinberg's surprise revelation that he intends

FINANCIAL TIMES STOCK INDICES
Table with columns for Date, Index Name, and Value. Includes Government Secs, Fixed Interest, Ordinary V, Gold Mines, etc.

London Report and Latest Share Index: TEL. 01-246 8026

meeting Lee Refrigeration, still reflecting Bosch stakebuilding rumours, formed 5 at 288p, while Kerwill System improved a few pence to 310p.

UK. Lee intends to finance the transaction from existing resources. T. Cowie benefited from a flurry of buying which began late on Wednesday and peaked up at 188p before settling at a net 5 higher at 184p; it was suggested that the group could be ready to sell its financial division.

Beecan Weaken
Beecan led the retreat in the miscellaneous industrial leaders, closing 10 cheaper at 418p. Glaxo gave up a similar amount at 390p, while Pilkington Bros, the subject of persistent bid rumours, recently, drifted back to finish 5 cheaper at 457p.

Property Holding and Investment firm 3 to 171p, after 180p, following details of an agreed merger with Wingo, to be effected by a recommended share exchange offer with cash alternative of 185p per share from the latter which values PHIT at some 213.5p.

British and Commonwealth lost 10 to 300p, being influenced more by the general market tone than the interim results. Millred Decks improved 2 to 64p and afterwards it was announced that former chairman C. A. V. Smith had increased his holding to 6.6 per cent of the company.

Smith New Court, the independent financial services group, continued its recovery to 400p after touching 370p on Wednesday. Encouraging comment on Wednesday's pre-

liminary statement helped International City move 5 higher to 178p, while Hunting Group put on a like amount at 118p.

Oilseeder
A reassessment of the latest Opec agreement by traders—production is to be limited to approximately levels ruling at present—prompted profit-taking among the oil majors. British Petroleum drifted back to close 15 lower at 650p and Shell lost 12 to 511p.

News letter "buy" recommendations touched off fresh support of Overseas Traders. Overseas Traders rose 24p to 249p and East-West and Crestfield reached 430p before a burst of profit-taking brought the latter back to 420p for a net loss of 8.

South African mining markets remained very much a backwater. Political considerations again appeared to stifle US interest in top-quality Golds, and although changes reported late support from Cape sources, share prices in sterling terms still closed around the season's lowest levels.

Leading platinum producers also gave ground as the metal was fixed during the afternoon some \$14 lower at \$681.50 an ounce. Both Newbery and Impala fell 15 to 705p.

Financials continued to mirror Golds. Anglo American Corporation dipped 5p to 300p, with "Angled" 4p lower at 287p. Beers eased 10p to 305p despite a "buy" recommendation from brokers L. Messel.

London-registered counters again reacted to sporadic profit-taking. British Airways, which had been a fielder down 5 pence to 654p and 680p respectively.

Initial support for overnight Sydney and Melbourne markets was wiped in the bud following the 2.6 per cent rise in the Australian consumer price index for September. The figure—at the upper end of estimates—prompted eventual modest losses in leading diversified counters.

London operators were also reluctant to establish new positions and C.R.A. 30p, and Fisher Wallender 285p, eased 4 pence, while Beaulieuville fell 6 to 137p. As on Wednesday, Bencan bucked the trend and put on 13 for a two-day close 5 up at 178p. Encouraging comment on Wednesday's pre-

however, attracted sizeable business with 1,156 calls and 2,334 puts done. Elsewhere, operators returned for positions in Hanson Trust and Cadbury Schweppes which recorded 1,376 and 1,845 calls respectively. TSB attracted 911 calls and 1,087 puts.

Traditional Options
First dealings
Oct 29 Nov 3 Nov 17
Last dealings
Oct 31 Nov 14 Nov 28
Last declaration
Jan 23 Feb 5 Feb 19
For Settlement
Feb 2 Feb 16 Mar 2
For rate indications see end of Unit Trust Services

YESTERDAY'S ACTIVE STOCKS
Table with columns for Stock, Closing, Day's Change, Stock, Closing, Day's Change.

WEDNESDAY'S ACTIVE STOCKS
Table with columns for Stock, Closing, Day's Change, Stock, Closing, Day's Change.

RISKS AND FALLS YESTERDAY
Table with columns for Stock, Closing, Day's Change, Stock, Closing, Day's Change.

NEW HIGHS AND LOWS FOR 1986
Table with columns for Stock, High, Low, Stock, High, Low.

FT-ACTUARIES INDEX

Table showing Financial Times Actuarial Index for various sectors like Capital Goods, Building Materials, etc.

FIXED INTEREST

Table showing Fixed Interest rates for various terms like 1 Year, 2-5 Years, etc.

LONDON TRADE OPTIONS

Table showing London Trade Options for various commodities like Gold, Silver, etc.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange for various stocks and currencies.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

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World Stock Markets

WORLD STOCK MARKETS

Table of stock market data for AUSTRIA, GERMANY, NORWAY, AUSTRALIA (continued), and JAPAN (continued). Columns include stock names, prices, and changes.

Table of stock market data for CANADA, MONTREAL, and NEW YORK. Includes closing prices for various indices and individual stocks.

Table of stock market data for DENMARK, ITALY, SWITZERLAND, JAPAN, and SOUTH AFRICA. Lists various stocks and their market performance.

Table of stock market data for NEW YORK, SOUTH AFRICA, and various indices. Includes NYSE Consolidated 1500 Actives and other market metrics.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Advertisement for Special Subscription of the Financial Times, featuring a map of Europe and details about hand-delivered service in Switzerland, Spain, and Portugal.

Table titled 'LONDON Chief price changes' showing price movements for various commodities and currencies.

Table titled 'LONDON Chief price changes' showing price movements for various commodities and currencies.

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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Main table of NYSE Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices, listing various stocks with columns for stock name, price, and change.

Advertisement for 'HAND DELIVERY SERVICE' for the Financial Times, including contact information for Richard Willis.

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Earnings offer focus for rally

WITH HELP from rallying bond markets and some good earnings reports, stock prices rose strongly in moderately active trading on Wall Street yesterday, *Roderick Oram* writes in *New York*.

Bond markets took in their stride the unexpectedly large rise in durable goods orders, taking their tone instead from a firmer dollar and weaker oil prices.

The Dow Jones industrial average closed up 28.56 points at 1,634.93 while the New York Stock Exchange composite index rose 1.59 points to 137.76. Trading volume expanded to 151.89m shares from 114m on Wednesday with advancing shares outpacing declining by a margin of better than two to one.

Among the blue chips, Allied Signal rose 3/4 to \$40, Eastman Kodak gained 1/4 to \$59, IBM was up 1/4 to \$121 1/4, Philip Morris advanced 1/4 to \$72 1/4 and American Express gained 1/4 to \$57 1/4 and USX fell 1/4 to \$25 1/4.

Market news was dominated by third quarter results which have brought strong gains from some companies in sectors such as property and casualty insurance, chemicals and forest products.

Buy programmes helped push up prices and volume during the afternoon.

Carmakers were ahead with a marked pick-up in early October sales compensating for poor results from two of the big three. General Motors, boosted by an analyst's buy recommendation despite its profits downturn, gained 1 1/4 to \$70 1/4. Ford rose 3/4 to \$59 1/4 after reporting a near doubling of quarterly profits to a record. Chrysler's lower profits were as expected and its shares rose 1/4 to \$37 1/4.

Among chemical companies, Du Pont, with a 25 per cent rise in quarterly earnings, gained \$2 to \$82 1/4. Celanese rose \$3 1/4 to \$213 on profits of \$4.37 a share against \$3.73. Dow was up 5/8 at \$53 1/4.

Chubb confirmed the generally better earnings by property casualty insurance companies with a near quadrupling of profits. Its shares rose 3/4 to \$69 1/4. Fireman's Fund, also strongly ahead, gained \$4 to \$38 1/4. Aetna was up 5/8 to \$56 1/4 and Cigna gained 3/4 to \$54 1/4.

Standard Oil joined the group of oil majors turning in lower profits with a third-quarter net of 22 cents a share against \$1.48. Its shares gained 3/4 to \$46 1/4. Mobil was unchanged at \$37 1/4, Exxon was flat at \$66 1/4 and Texaco advanced 5/8 to \$53 1/4 while Chevron fell 1/4 to \$42 1/4.

Armo, the fifth largest US steel maker, plunged to a loss of \$58m in the third quarter from net profits of \$78.2m a year earlier, reflecting deteriorating business and heavy restructuring costs. With Wall Street expecting no good news from the distressed steel industry, Armo's shares were unchanged at \$6 1/4. LTV was unchanged at \$2 1/4 and Bethlehem Steel gained 5/8 to \$6 1/4.

Lear Siegler jumped \$8 to \$73. Late on Wednesday it announced it had asked Drexel Burnham Lambert to make proposals on restructuring the industrial group or find other ways to enhance shareholders' value.

A number of stocks were rising on what was seen as takeover speculation. Federated Department Stores gained \$3 1/4 to \$94, W. R. Grace advanced \$2 1/4 to \$3, E. F. Hutton gained 5/8 to \$46 1/4 and Outboard Marine rose 1 1/4 to \$31 1/4.

Goodyear, which has risen sharply in recent weeks for similar reasons, eased \$1 to \$42 1/4 but was among the most active issues.

Credit markets took a host of economic data in their stride helped by weaker oil prices, stronger dollar and the lower yields on two-year Treasury bills at Wednesday's auction. Japanese buying of the dollar, a significant contribution to its firmness, indicated that Japanese investors were preparing to buy large volumes of US long bonds at the Treasury refinancing early next month.

Government bond prices gained as much as a point, with the 7.25 per cent benchmark Treasury bond due in 2016 finishing up 1/4 of a point at 94 1/4 yielding 7.72 per cent.

Three-month Treasury bill yields fell 3 basis points to 5.25 per cent, six-month bill yields were unchanged at 5.34 per cent and year bill yields slipped one basis point to 5.43 per cent.

The September durable goods orders were higher than expected but the growth was largely attributable to aircraft orders. Personal income and consumption figures were in line with expectations while the September consumer price index showed that inflation remained under control.

With this week's figures leaving unchanged the general economic picture of low growth and a slight pick up in inflation, the market is turning its attention to the Treasury's funding activities next week. M1 fell by \$5.1bn in the latest week to \$606.5bn, a much steeper drop than forecast.

LONDON

A POOR SET of UK September trade figures upset London markets yesterday and the FT Ordinary index dropped 12.5 to 1,249.9. The more broadly-based FT-SE index ended 17.1 lower at 1,572.5.

Git bonds fell by three quarters of a point as tremors in the pound revived fears of a further rise in domestic interest rates.

New issue Mecca Leisure was given a boost when the Rank Organisation confirmed that it had sold its stake in Granada - built up during its abortive bid move against the television group. Mecca shares, offered for sale at 135p, closed at 144p.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 38, 39

AUSTRALIA

EARLY SUPPORT for blue-chip industrial gaves way to scattered profit-taking in Sydney, ending a two-day rally and leaving the market to close easier in moderate trading. The All Ordinaries index ended 5.1 lower at 1,387.3.

A 2.6 per cent rise in the consumer price index, for the September quarter announced in the morning, was initially ignored by investors but profit-takers appeared later, following a series of record highs in the past fortnight.

Among industrials, media issue New Corp ended 80 cents lower at A\$35.80 after peaking at A\$37.50, while Herald and Weekly Times held steady at A\$7.66.

CANADA

SLUGGISH trading set the tone in Toronto with only metals and mines making slight headway.

Leading active Continental Bank of Canada traded up 2 1/4 to C\$18 1/4 after increasing its estimated common share payout under its previously announced acquisition by Lloyds Bank International.

Montreal was marginally higher.

SINGAPORE

EARLY GAINS were pared in moderate trading in Singapore as major operators remained cautious and unprepared to commit themselves ahead of today's Malaysian budget.

Profit-taking contributed to the weaker tone towards the close and the Straits Times industrial index lost 0.68 points to end at 894.44.

Among active stocks Sealion Hotels rose 1 cent to 88 cents on a turnover of 4.1m shares, boosted by a large block deal. Sime Darby gained 1 cent to S\$1.81.

HONG KONG

RENEWED BUYING interest led a recovery from early losses due to profit-taking in Hong Kong, and the Hang Seng index rose 18.50 to close at 2,254.78.

Overseas institutions were large buyers and sentiment remained firm although there were no fresh factors.

Hang Lung, which placed 50m shares at HK\$8.95 each in New York and London, rose 15 cents to HK\$9.50.

SOUTH AFRICA

A DRIFTING bullion price and general lack of interest led gold shares to close easier in Johannesburg, with the weaker financial rand doing little to limit the falls. Industrials lacked direction with most prices unchanged.

Ofsals fell R7.50 to R134.50 and Kloof lost R2.50 to R35.50. Platinums and most other minerals also tended easier

EUROPE

Paris rises above the caution

LITTLE PROGRESS was made on the European bourses yesterday as most centres continued to trade in a narrow range in thin volume.

Paris was the exception. A recovery in the bond market spilled over into the stock market as institutional buying gathered pace ahead of today's start to the November account.

Construction issues remained popular on the strength of the improved interest rate climate according to brokers. Spie Batignolles was the star of the sector with its FF 53 surge to FF 865, a high for the year, while Bouygues, which is expanding its retailing interests, jumped FF 50 to FF 1,385. Lafarge Coppée at FF 1,305 was FF 40 higher.

A more stable dollar aided the food sector as BSN put on FF 94 to FF 4,179 and Carrefour advanced FF 110 to FF 3,570.

The car sector, also encountered persistent buying as Michelin gained FF 151 to FF 2,500 and Peugeot closed FF 22 up at FF 1,099.

Frankfurt, which has found little inspiration in recent sessions, encountered late buying. The midseason calculation of the Commerzbank index reflected the sluggish earlier tone as it firmed 1.1 points to 1,932.5.

Sporadic buying developed in some blue-chip car and bank issues. Daimler jumped DM 12 to DM 1,221 in anticipation of the group's interim results, while its electronics and electrical subsidiary AEG added DM 6 to DM 320.

Banks set aside some of their recent fragility stemming from the Neue Heimat housing saga. Deutsche Bank recovered DM 9.50 to DM 771.50, while Dresdner firmed DM 4 to DM 386.50. Commerzbank, however, continued to lose ground with a further DM 1.50 decline to DM 302.

Retailers were buoyed by an Ifo research institute report which showed September retail turnover up sharply compared with the same period last year. Karstadt gained DM 4.20 to DM 488.20 and Herten added DM 1.50 to DM 236.50.

The bond market enjoyed heavy foreign bargain hunting which boosted

prices by up to 1 1/4 points although most issues finished 50 basis points higher.

The stronger overnight close in US credit markets was behind much of the buying spree, which was also aided by the Bundesbank decision to leave German credit policies unchanged at its fortnightly meeting. Japanese support was detected throughout the market.

The tender for three, four and five-year Kassenobligation notes was easily assimilated, according to dealers.

Bundesbank market balancing operations amounted to sales of DM 186.1m of paper compared with sales of DM 114.5m on Wednesday. The average

THE Bombay Stock Exchange suspended trading yesterday after a huge tax raid on local stockbrokers. Over 500 houses of scores than 20 leading Bombay brokers and seized undeclared documents, cash and jewellery, according to Mr M. R. Mayya, executive director of the exchange.

The exchange, India's largest, has a daily turnover of about 200m rupees (\$16m), or one-third of all national stock turnover.

The raids are part of an extensive government crackdown on the country's "black" or untaxed economy.

yield on public authority paper dipped to 5.97 per cent from the previous session's 6.00 per cent.

The new 6 per cent 1986 Federal government bond rose 45 basis points to 97.10 while the 5 1/2 per cent 30 year issue surged 1/4 of a point to 89.55 per cent.

Stockholm advanced on speculation that current labour unrest will be resolved soon. The Veckans Affarer all share index jumped 9.8 to 904.8 on turnover of SKR 406m.

Age firmed SKR 1 to SKR 183 ahead of announcing an application for a Tokyo Stock Exchange quotation.

Formetia was one of the few to move against trend with its SKR 5 fall to SKR 133 on the news of corporate resignations and restructuring following the collapse of the Montedison talks.

Brussels was mixed to slightly higher as sentiment remained hesitant ahead of the vote of confidence in the Government over its entangled language dispute.

Petrofina fell BFr 30 to BFr 9,380 as the industrial group denied rumours it was preparing a counter bid for IC Gas, subject to an offer from the US energy concern Gulf Resources and Chemical.

Zurich, Amsterdam and Milan were mixed in subdued trading. Madrid turned lower in light trading.

TOKYO

Institutions fuel record one-day rise

SPURRED by investment trusts' purchases of blue chips and a rally for major utilities, Tokyo staged its strongest ever rebound yesterday, writes *Shigeo Nishiwaki* of *Jiji Press*.

The Nikkei average soared 488.72 points to 18,308.27 after dropping 185 points in the morning, and scored its largest single-day gain. The previous record increase of 432.78 points was posted on August 25.

Reflecting renewed buying enthusiasm, turnover swelled from 395m to 540m shares. Advances led declines by 633 to 208, with 106 issues unchanged.

The strong rally was sparked by a halt in selling of Tokyo Electric Power and other major issues, which had nosedived on Wednesday on light selling. Another favourable factor was the active buying of blue chips by investment trusts.

Blue chips surged almost across the board. Matsushita Electric Industrial jumped Y110 to Y1,810, Hitachi Y45 to Y1,020, NEC Y90 to Y2,100, Sony Y370 to Y3,600 and TDK Y360 to Y4,170.

These sharp rises stemmed from the issues' low margin buying balances due to their unpopularity during the past year. Many blue chip electricals peaked in February and March 1985. Also contributing was the dollar's climb to over Y156 on foreign exchange markets.

Nippon Kokan headed the actives list with 23.15m shares and closed unchanged at Y210. Ishikawajima-Harima Heavy Industries was second with 26.74m shares traded and added Y26 to Y433, while Tokyo Gas, third active, advanced Y30 to Y885.

Bonds were patchy. The bellwether 6.2 per cent government bond due in July 1995 dropped substantially, while peripheral issues maturing at about the same time soared.

The uneven performance resulted from dealers dumping 6.2 per cent bonds because of their high price compared to those of peripheral issues. The yield on the benchmark bond went up from 5.150 to 5.250 per cent, while that on the 6.5 per cent bond due in June 1995 plunged from 5.600 per cent to 5.550 on buying by banks.

KEY MARKET MONITORS			
Paris CAC General Dec 31, 1982=100		Dow Jones Industrial Average	
Frankfurt Commerzbank Dec 1, 1953=100		FT Ordinary Share Index	
STOCK MARKET INDICES			
NEW YORK	Oct 23	Previous	Year ago
DJ Industrials	1,634.93	1,608.25	1,357.16
DJ Transport	829.38	818.75	660.81
DJ Utilities	202.15	198.56	157.93
S&P Composite	239.28	236.26	189.09
LONDON	Oct 23	Previous	Year ago
FT Ord	1,249.9	1,262.4	1,051.8
FT-SE 100	1,572.5	1,589.6	1,246.4
FT-A All-share	782.10	789.16	658.66
FT-A 500	852.90	861.83	717.66
FT Gold mines	277.7	286.6	262.5
FT-A Long gilt	10.56	10.46	10.15
TOKYO	Oct 23	Previous	Year ago
Nikkei	18,308.27	15,819.65	12,945.5
Tokyo SE	1,362.03	1,320.19	1,051.73
AUSTRALIA	Oct 23	Previous	Year ago
All Ord	1,387.1	1,372.4	1,046.0
Metals & Mins	702.9	710.3	530.2
AUSTRIA	Oct 23	Previous	Year ago
Credit Aktien	232.00	232.22	198.11
BEELGIUM	Oct 23	Previous	Year ago
Belgian SE	3,816.60	3,818.64	2,756.26
CANADA	Oct 23	Previous	Year ago
Toronto	2,114.6	2,113.80	1,796
Composite	3,013.9	3,021.60	2,652.8
Montreal	1,530.90	1,527.19	1,281.2
DENMARK	Oct 23	Previous	Year ago
SE	n/a	198.44	236.11
FRANCE	Oct 23	Previous	Year ago
CAC Gen	n/a	370.60	211.8
Ind. Tendence	144.70	142.70	77.2
WEST GERMANY	Oct 23	Previous	Year ago
FAZ-Aktien	650.24	648.04	576.25
Commerzbank	1,939.50	1,938.40	1,704.4
HONG KONG	Oct 23	Previous	Year ago
Hang Seng	2,254.78	2,254.78	1,666.71
ITALY	Oct 23	Previous	Year ago
Banca Com	778.49	770.99	395.85
NETHERLANDS	Oct 23	Previous	Year ago
ANP-CBS Gen	269.80	270.90	218.9
ANP-CBS Ind	269.70	270.10	197.5
NORWAY	Oct 23	Previous	Year ago
Oslo SE	369.21	369.69	377.31
SINGAPORE	Oct 23	Previous	Year ago
Straits Times	894.44	895.12	774.13
SOUTH AFRICA	Oct 23	Previous	Year ago
JSE Golds	1,932.0	1,109.5	1,109.5
JSE Industrials	1,374.0	968.8	968.8
SPAIN	Oct 23	Previous	Year ago
Madrid SE	191.60	192.28	93.10
SWEDEN	Oct 23	Previous	Year ago
J & P	2,515.77	2,486.09	1,408.96
SWITZERLAND	Oct 23	Previous	Year ago
Swiss Bank Ind	560.60	558.80	499.6
WORLD	Oct 23	Previous	Year ago
MS Capital Int'l	331.70	335.1	229.7
COMMODITIES			
(London)	Oct 23	Prev	Year ago
Silver (spot term)	405.30p	405.50p	405.50p
Copper (cash)	£333.00	£326.50	£326.50
Coffee (Nov)	£2,277.50	£2,237.50	£2,237.50
Oil (Brent blend)	£14.05	£14.20	£14.20
GOLD (per ounce)			
(London)	Oct 23	Prev	Year ago
London	\$424.75	\$423.75	\$423.75
Zürich	\$424.75	\$424.25	\$424.25
Paris (Fining)	\$421.50	\$425.62	\$425.62
Luxembourg	\$425.25	\$426.80	\$426.80
New York (Dec)	\$417.50	\$420.70	\$420.70

CURRENCIES			
US DOLLAR			
(London)	Oct 22	Previous	Oct 22
DM	1.9945	1.9845	2.8400
Yen	158.15	155.80	225.25
FFr	6.53	6.500	9.2875
SFR	1.6430	1.6300	2.3400
Quilder	2.2545	2.2430	3.2100
Lira	1,379.5	1,373	1,964.5
BFR	41.40	41.30	59.95
CS	1,3860	1,38975	1,9755
STERLING			
(London)	Oct 22	Previous	Oct 22
DM	1.9945	1.9845	2.8400
Yen	158.15	155.80	225.25
FFr	6.53	6.500	9.2875
SFR	1.6430	1.6300	2.3400
Quilder	2.2545	2.2430	3.2100
Lira	1,379.5	1,373	1,964.5
BFR	41.40	41.30	59.95
CS	1,3860	1,38975	1,9755
INTEREST RATES			
Euro-currencies			
(3-month offered rate)	Oct 23	Prev	
SFR	11 1/2%	11 1/2%	
DM	4%	4%	
FFr	8%	8%	
FT London Interbank fixing			
(offered rate)	Oct 23	Prev	
3-month US\$	6 1/2%	6 1/2%	
6-month US\$	6 1/2%	6 1/2%	
US Fed Funds	5 1/2%	5 1/2%	
US 3-month CDs	5.70*	5.75*	
US 3-month T-bills	5.25*	5.44	
US BONDS			
Treasury			
	October 23*	Price	Yield
6% 1988	100 1/2	6.30	100 1/2
7% 1993	100 1/2	7.21	99 1/2
7% 1996	99 1/2	7.425	98 1/2
7 1/2% 2016	94 1/2	7.72	94 1/2
Source: Harris Trust Savings Bank			
Treasury Index			
Maturity (years)	Return index	Oct 23*	Day's change
1-30	156.31	+0.50	7.13
1-10	149.81	+0.29	6.79
1-3	140.73	+0.08	6.24
3-5	152.59	+0.30	6.95
15-30	179.70	+1.26	8.29
Source: Merrill Lynch			
Corporate			
	October 23*	Price	Yield
AT & T	92.156	6.30	91.998
3 1/2% July 1990	92.156	6.30	91.998
SCBT South Central	107 1/2	9.369	106 1/2
10% Jan 1993			